

## NEWS SUMMARY

### GENERAL

### BUSINESS

## Athletes Rally in reject sugar; Moscow boycott equities weaker

Sixty-eight leading British athletes have rejected requests by the Government to boycott the Moscow Olympics.

Their rejection, which is also a serious blow to U.S. President Jimmy Carter's hopes of widespread support for his boycott campaign, was announced by International Athletes Club secretary Derek Johnson.

He said the club was seeking the permission of the International Olympics Committee to send a team to Moscow if the Government or the British Olympics Association enforced a boycott. *Parliament*, Page 10

### Lamb curbs move.

The EEC Commission has proposed that France should immediately drop its illegal curbs against British lamb imports and that £20m from the farm fund should be shared between the main sheep producers. *France, Britain and Ireland*, *Back Page*

### Police quizzed

Six City of London policemen were being questioned about the disappearance of property from a shop to which police were called after a break-in. A number of people are expected to appear in court today.

### Kennedy test

Senator Edward Kennedy campaigned furiously for today's Democratic Party Presidential primary in his home state of Massachusetts, knowing that he has to beat President Carter convincingly to maintain his White House chances. *Page 4*

### Nuclear decision

France is to supply weapons-grade nuclear fuel for the controversial experimental reactor it is constructing for Iraq.

### Afghanistan plan

Britain's Ambassador Sir Curtis Keeble called at the Soviet Foreign Ministry to outline details of a Western plan for the neutralisation of Afghanistan.

### Dutch Minister

The Dutch Government named Mr. Fons van der Stee, as its new Finance Minister.

### Docks' setback

The Port of London Authority is to transfer cargo handling operations out of the India and Millwall Docks, keeping just the Royal Docks, the other upper docks system, open. *Back Page*

### Thai Premier

Thailand's army commander, General Prem Tinsulanond, was chosen by Parliament as the country's next Prime Minister, keeping political leadership firmly in military hands. *Page 3*

### Palestine appeal

France and Kuwait issued a joint communiqué calling for the self-determination of the Palestinian people as President Giscard d'Estaing flew to Bahrain to continue his tour of Gulf states. *Page 2*

### Hostage visit

The United Nations commission hearing Iranian grievances against the deposed Shah said the Revolutionary Council had authorised it to see all the hostages at the U.S. Embassy in Tehran. *Page 3*

### Briefly...

Eight people were killed in El Salvador as Left-wing and Right-wing groups continued battling for supremacy.

IRA claimed responsibility for the weekend shooting of British soldier Stewart Leach in Münster, West Germany.

Two English climbers were killed in a fall on Lochmagar mountain, Aberdeenshire.

### CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)		
RISES		
British Sugar	162 + 5	
Cantors A	63 + 11	
Catalin	78 + 10	
Foster Brothers	26 + 6	
Furness Withy	320 + 10	
Maple	31 + 6	
Mills and Allen	210 + 18	
More O'Farrell	122 + 12	
Needlers	44 + 21	
Newmark (Lloes)	250 + 15	
Royal Insurance	242 + 7	
Shanhope-Gen.	200 + 15	
Victor Products	164 + 14	
Whampston Dunley	317 + 5	
Breweries	294 - 6	
Guilford	442 - 8	
Aswan Java	128 + 6	
FALLS		
Ased. Newspapers	300 - 6	
Barclays Bank	438 - 7	
Fogarty (E.I.)	50 - 8	
GKN	262 - 5	
Maper (Mont. L.)	114 - 5	
Midland Bank	355 - 7	
SA' Breweries	138 - 6	
Tube Invs.	294 - 6	
Guilford	442 - 8	
Mangula	130 - 10	

## Mugabe seems set for substantial election victory

BY MICHAEL HOLMAN IN SALISBURY

Mr. Robert Mugabe, who returned to Rhodesia from a five-year exile only five weeks ago, appeared last night to be heading for a substantial victory in the General Election.

Predictions of the number of seats Mr. Mugabe's ZANU-PF Party might win in the 100-member Assembly varied widely. But unofficial reports from the eight provincial centres where counting was taking place gave him between 38 and 52 of the 80 black seats.

The Patriotic Front of Mr. Joshua Nkomo was thought to be running at between 18 and 22 seats, with Bishop Muzorewa's United African National Council placed a very poor third.

Mr. Mugabe would need 51 seats to gain an overall majority of black and white seats.

The size of his apparent victory will surprise most white Rhodesians, who had hoped that Bishop Muzorewa would at least occupy a prominent position in the new Government.

Salisbury and other main centres remained quiet last night.

Gen. Walls, Rhodesian Army commander, joined Lord Soames, the Governor, and Mr. Mugabe in a national broadcast appeal for calm and reconciliation.

The precise number of seats Mr. Mugabe wins is of critical importance when Lord Soames decides in the next few days

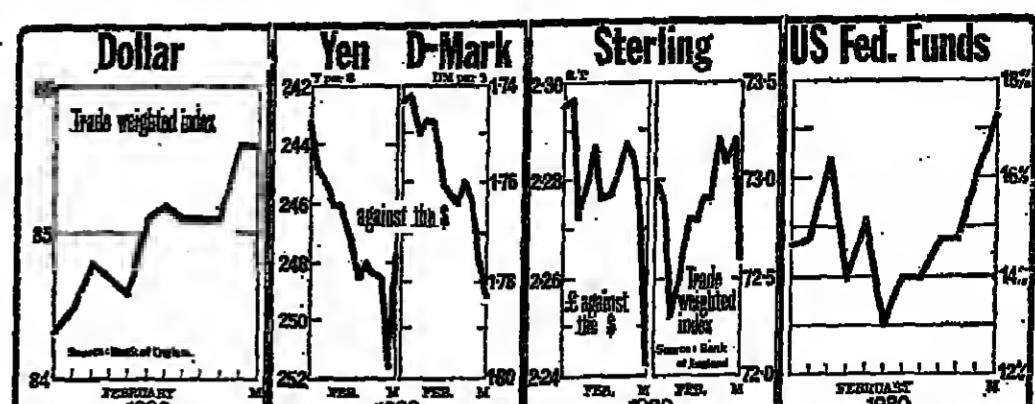
whom to call upon to form the new Zimbabwe Government.

Lord Soames is constitutionally obliged to appoint as Prime Minister "the person who in his opinion is best able to command the support of the majority of the House of Assembly." If Mr. Mugabe wins 51 or more of the 80 black seats Lord Soames will have no alternative but to appoint him Prime Minister.

If Mr. Mugabe gets less than 51, in theory Lord Soames can choose one of the other political leaders to head a coalition Government, not necessarily excluding members of ZANU-PF, but also comprising the Patriotic Front, the UANC and the 20 members of the white bloc led by Mr. Ian Smith, the former Premier.

The results will not be published until 9 a.m. today, local time. Predictions are thus not based, as they would be in British elections, on early results, but on unofficial estimates of the counting, which is being supervised by British officials and by about 100 international observers.

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## Sterling falls 3c as U.S. interest rates aid dollar

BY DAVID MARCH IN LONDON AND RICHARD C. HANSON IN TOKYO

STERLING FELL more than 2 cents yesterday as the dollar, buoyed by higher U.S. interest rates, turned in its strongest showing for several months on European foreign exchange markets.

The yen rallied slightly after Sunday's package of support measures announced by the Japanese Finance Ministry.

The West German, Swiss and Japanese central banks intervened strongly to brake the dollar's rise, selling an amount estimated at more than \$1bn.

By helping boost import prices, the dollar's firmness has been a major factor in all three countries in recent months.

This in turn has prompted

the series of defensive interest rate increases in the past fortnight in Europe and Japan, as well as the weekend measures to support the yen.

The round of international rate tightening continued yesterday with U.S. interbank rates measured by the Fed funds rate rising to 17.1 from 16.1 per cent on Friday.

The yen rose to its highest level against the D-mark since the mid-November freezing of Iran's dollar assets, climbing to DM 1.7630 from DM 1.7265 on Friday.

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The dollar's renewed rise came in spite of last week's increase in West German and Swiss discount and Lombard rates.

Sterling's fall, to \$2.2420 from \$2.2730 on Friday, took it down to its lowest level since early January. The drop came fairly late in the day, and the Bank of England is not thought to have intervened significantly.

With the dollar strong internationally, the UK authorities may be relieved at the fall, which will ease competitive difficulties faced by exporters. Sterling's trade-weighted index closed at 72.6 against 72.2 on Friday.

The yen was the only major currency to rise against the dollar, which closed in London at Y251.6 against Y251.6 on Friday.

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Against the Swiss franc it closed at its highest since last June at SwFr 1.7140 (11,7020). Up and down in the yen Page 2 Editorial comment Page 22 Money markets Page 31

## Saudis to spend £115bn in five-year plan

BY JAMES BUXTON

SAUDI ARABIA, the world's leading oil exporter, is planning state spending in the region of £115bn over the next five years, which promises to make the country as a major source of business for developed countries at a time of general recession elsewhere.

Mr. Mohammed abd al Khalil, Saudi Minister of Finance, said the total allocation for the kingdom's third five-year plan, which should be published in May, would be "a bit more than 900bn riyals."

Most of Saudi Arabia's big infrastructure projects are complete or fairly advanced, except for work on the industrial complexes at Jubail and Yanbu.

Together with the hydrocarbon-based ventures there in partnership with foreign concerns, they are expected to absorb a large proportion of spending.

Other priorities will be manpower training, urban improvement, rural development and

social services, according to available information.

Mr. Abd al Khalil said Saudi Arabia would spend a record SR147bn (£9.5bn) in the financial year ending in May, but will still have a small surplus. This will mean a 36 per cent increase over the SR147bn spending in 1978-79.

Revenue this year will be about SR 22bn if there is no further increase in oil prices over the next two months.

The kingdom wants to keep spending in check, mainly to limit dependence on expatriate

Continued on Back Page

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## W. Europe to buy Nigerian gas

BY ROGER BOYES IN BONN

A GROUP of leading West European gas distributors has reached a major 20-year agreement with Nigeria providing for the annual supply of 8bn cubic metres of liquefied natural gas (LNG) at an estimated investment of \$10bn (£4.39bn). In 1978 43.7bn cubic metres of natural gas were consumed in the UK.

Executives of Rubrige, West Germany's main gas distributor, in which British Petroleum has a 25 per cent stake, said yesterday that the Nigerian company, Bonny LNG of Lagos, had agreed to supply the liquefied gas from 1984-85. Construction work is expected to begin next year on a treatment and liquefaction plant. A further 8bn cubic metres will be supplied annually to U.S. gas

distributors.

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## Tugendhat calls for reform of EEC budget

By John Wyles in Brussels  
MR. CHRISTOPHER TUGENDHAT, the EEC's Budget Commissioner, yesterday made a roughly worded call for fundamental reforms of the EEC's budget procedures, allied to strict political curbs on agriculture ministers' pricing decisions.

With EEC farm ministers currently showing every likelihood of boosting common farm prices by more than the 2.4 per cent proposed by the Commission, Mr. Tugendhat's remarks, delivered in Hamburg, underline a concern that too little will be done too late to halt the Community's drift into financial crisis.

He argued that it would be an "abandonment of responsibility" to allow the Community to run out of money, as it probably would do next year if agriculture costs continue to grow at the 17 per cent annual rate of the past five years.

Speaking to the Institute for World Economic Research, Mr. Tugendhat outlined three proposals aimed at curbing rising farm costs and re-orienting the Community's spending into other areas which last year received a modest 25 per cent of the EEC's total budget.

First the budget year, which is the calendar year, and the agricultural year, which runs from April 1, should be made to coincide. This idea emanates from the EEC's secretariat following last December's rejection by the European Parliament of the 1980 budget.

Present indications are that the Parliament wants to see the implications of the agriculture ministers' decisions on prices and cutting the costs of surpluses before endorsing new proposals.

At the same time, said Mr. Tugendhat, the Community needs institutional changes so that "those with a broader view of Community policies" than agriculture ministers become more involved in agriculture policy making.

Finally, the Community ought to consider amending article 201 of the Treaty of Rome, so that the Parliament has revenue raising powers in addition to its powers over expenditure.

## French steel plant on strike

By Giles Merritt in Paris  
WORKERS AT Usinor, France's largest steelmaker, have gone on strike at the Neuves-Maisons complex in eastern France in a dispute over pay. The Communist-backed CGT trade union has threatened that the strike could spread throughout the Usinor group, which accounts for over 40 per cent of French steel output.

Following last Friday's workers' decision last week to follow the strike, a call was issued jointly by the CGT and the Socialist CFDT trade union, the integrated Neuves-Maisons complex, employing 3,200 men, has virtually ceased production.

## Amsterdam riot

TROOPS and police yesterday used tanks and armoured personnel carriers to clear barricades thrown up by protesting squatters in central Amsterdam. Dozens of police and rioters were injured in street battles which continued for much of the morning. Charles Batchelor reports from Amsterdam.

M. Georges Marchais's support for the Soviet invasion of Afghanistan has brought him severe criticism, David White reports from Paris.

## French 'revolutionary Eurocommunism' marches back to the Kremlin

THE FRENCH Communist Party is in the middle of a storm of its own making. The opening weeks of the year, marked by the party's support for Moscow over the Afghan crisis, already stand out as the most important landmark in its history since the Common Programmes of the French left, collapsed in September 1977. The French Communists, Western Europe's second-biggest Communist movement, with 700,000 members and a regular 20 per cent of the national vote, have seldom been under such attack.

M. Georges Marchais, the party secretary-general, started it in a live television interview from Moscow on January 11 when, between threatening to leave the studio and accusing the stalwarts of France's state-owned television of being manipulated by multinationals, he expressed his "understanding" for the Soviet invasion. As this stand has become more and more unpopular, so it has gained in conviction.

After brief hesitation and a mission to Kabul, the Communist-led CGT union, which represents 2.4m French workers, took a similar position, cutting all its bridges to the other big unions, headed by Socialists. Union organisers cannot recall such anti-Communist feeling since the Budapest uprising in 1956. M. Edmond Maire, leader of the number two union, the CFDT, said the Communist Party had just "ruined for a long time the chances of a united left-wing government."

The party has suffered in several ways. It has given the right a weapon, lost political allies and credibility for its

"Socialism in French colours," and stirred internal quarrels. People talk of a crisis within the party. But the crisis, or at least a deep one, has existed for some time, and could indeed be seen as the origin of the leadership's present strategy. By switching to basic loyalties it knows most members will rally round.

Those who doubted the genuineness of the party's association with "Eurocommunism," with the Italian and Spanish parties, may well feel vindicated now. The liberal tendency began with condemnation of the invasion of Czechoslovakia and culminated in the party's 22nd Congress four years ago, when it ditched the hallowed precept of "dictatorship of the proletariat" and declared its autonomy from the Kremlin. What

exists, is alive and will stay alive, unperturbed by the "serpentine team" of those who want to bury it.

The party has continued to criticise East bloc countries on democratic standards and on the treatment of dissidents — forcefully during last year's trials in Czechoslovakia, more mutedly after Dr. Andrei Sakharov's punitive internal exile. A new human rights crusade launched by M. Marchais, however, bypasses the East bloc almost completely, to focus on the situation of the Communist Party, but of all Poles, who ought to be the right and the freedom

to act within their own associations."

In apparent support for the dissident groups, the bishops call on Poles to work to extend the "prerogatives of the existing organisations and to establish new authentic ones and defend every honest initiative which aims at a renewal of society."

The Znak deputies charge that the Front National Unity (FNU), a Communist-dominated organisation which prepares the lists of candidates for the elections, is not interested in having greater constructive participation in public life by those Catholics who

accept the general principles of the FNU, but retain the right to express their own opinions and work together with the Polish bishops."

Znak also protests that the FNU has not allowed Prof. Znuk deputy who sat in the last Parliament, to stand again.

The Znak protest is a tactical departure for the group, which up to now has relied on private persuasion combined with public support for the authorities to further its Christian democratic beliefs.

The protest and the bishops' communiqué, which will be read from church pulpits, are significant as they come before elections which normally generate little interest among the population because of their predictable nature.

The authorities seem nervous about the smooth running of the election. Harassment of civil rights groups has been stepped up and the numbers of activists being temporarily detained has risen.

Only the Confederation for an Independent Poland (KPN) has attempted to put up any candidates while the Social Self-Defence Committee (KOR) has said that it will ignore the event. Another group is urging people not to vote.

## France backs self-determination for Palestinians

By ROBERT MAUTHNER IN KUWAIT

FRANCE HAS taken its support for the Palestinian cause a significant step further by subscribing to a joint communiqué with Kuwait calling for "self-determination" of the Palestinian people.

In return for the French gesture on the Palestinian problem, the Kuwaitis agreed to take a much harder stand on the Soviet invasion of Afghanistan than they would normally have done in an official document.

The communiqué used the favourite French term "unacceptable" to describe Moscow's action and called for the immediate withdrawal of Soviet troops.

Another paragraph emphasised that the Gulf region should be kept outside international conflicts and that the security and stability of the area was the sole responsibility of the states located in it.

This statement was in line not only with the French President's policy of insulating a growing number of states from the super-power bloc, but was also a clear reference to the increasing irritation felt by Gulf states at U.S. attempts to involve them in joint defence operations.

## Kuwaitis will supply French oil majors

By OUR OWN CORRESPONDENT

FRANCE and Kuwait have concluded a framework agreement under which the two French oil majors, the state-controlled Elf-Aquitaine, and the privately owned Compagnie Française des Pétroles, will be supplied directly with crude by the Kuwait National Oil Company.

Up to now, the French oil companies have had to buy their Kuwaiti oil from two of the big international oil companies, BP and Shell, but the internationals will suffer substantial cuts in their supplies as the result of Kuwait's decision to reduce its production of crude by 25 per cent (from 2m barrels a day to 1.5m barrels) on April 1.

Though the French import only 4 per cent of their total oil requirements from Kuwait, it was nevertheless felt in Paris that France could not risk a reduction in supplies which might have occurred as the result of the cuts imposed on BP and Shell.

Neither the French nor the Kuwaitis were prepared to disclose details of the deal which has still to be completed by specific agreements between the industries of the two countries. It has not been announced what quantities of oil France will receive.

At the same time Sheikh A' Khalif al-Sabah, Kuwaiti Minister of Oil, has ruled out any agreement to sell oil to West European countries under long-term agreements at fixed prices.

An important feature of the Franco-Kuwait agreement is that it provides for co-operation on joint oil exploration ventures, petrochemical projects and refinery techniques in both countries as well as in the rest of the world. It is understood that the French oil companies will offer know-how and will send engineers and technicians to Kuwait to work on joint projects.

The United Arab Emirates petroleum and gas reserves are far bigger than published figures indicate, Dr. Mana Said al-Otaiba, UAE Minister of Oil, was quoted as saying yesterday. He said new discoveries were continually being made but gave no new estimates of oil and gas reserves. The latest official figure for oil reserves is 32.4m barrels.

## Algiers doubles gas price

By GILES MERRITT IN PARIS

ALGERIA has informed Gaz de France, one of its largest European customers for liquefied natural gas, that it is doubling the contract price. Sonatrach, the state oil and gas company, has backed down the new price of \$6 per million British Thermals Units to January 1.

Algerian LNG accounted for 12.4 per cent of all France's gas requirements last year and by 1985 Algeria's share of French gas needs is expected to double to 25 per cent. Sonatrach is also due to become the major outside supplier of LNG to Western Europe, once a series of long-term contracts with Italy, Belgium, Spain, Greece, Austria and Yugoslavia come into force between now and 1984.

The Algerians are expected to propose similar price increases to the Netherlands and West Germany, in line with Algeria's anxiety that its LNG should be priced on a par with crude oil.

## MOVE TO STRENGTHEN NATO'S SOUTHERN FLANK

## German aid for Turkey, Portugal

By ROGER BOYES IN BONN

WEST GERMANY has stepped up its armaments aid to Portugal as part of the West's strategy of strengthening NATO's southern flank in the wake of the Soviet invasion of Afghanistan.

Bono also intensifying its efforts to ease Turkey's economic problems. Herr Hans Matthaeus, the Finance Minister, has flown to Washington for talks on raising the U.S. contribution to an international aid package which he is coordinating. Bono would like the U.S. to match its own contribution to the package, but there are doubts whether this can be done in the current fiscal year.

Prince Saud Al Faisal, the Saudi Foreign Minister, arrived in Bonn yesterday for talks with Herr Hans Dietrich Genscher, the German Foreign Minister, over the possibility of a \$2.3m credit to Turkey.

The Defence Ministry mean-while has received Government approval to supply free of charge 12 G-91 fighters — worth about DM 360,000 (£29,720) each — to Portugal, with provision for spare parts. The G-91s are being drawn from German air force stocks.

Officials stress that Germany's defence effort will not be weakened, as the fighters have been outdistanced by the Franco-German ground support Alph-jet. Further G-91s will become available as the same 170 Alph-jets are taken into service over the next few years.

Turkey's economic troubles are also dogging the already controversial AWACS (Airborne Warning and Control System) air radar programme.

Ankara has told German officials that it will be able to pay only the DM 32.3m

originally earmarked for the scheme, and not an extra inflation component which is expected to amount to DM 21m.

The Germans may incorporate this amount in a special supplementary budget which is being introduced largely to cope with the extra cost of military aid.

The AWACS programme has sparked off considerable tension between the allies and between Bonn and Washington. The problem is the immense cost of the programme, which is aimed at creating an airborne radar umbrella over Western Europe, giving early warning of Warsaw Pact movements.

Bonn and Washington agreed in 1978 to shoulder nearly two-thirds of the nearly \$2bn programme — Bonn has been concerned that the U.S. has not

placed the agreed orders with German industry which were

supposed to offset the cost of Bonn's participation.



Herr Matthaeus

## Swiss expect decline in surplus

By JOHN WICKS IN ZURICH

SWITZERLAND expects a further decline in its surplus on current account this year. The Government's Commission for Economic Studies, which estimates that the surplus fell from SwFr 7.5bn (£2.1bn) in 1978 to rather more than SwFr 6.5bn last year, anticipates a drop to about SwFr 5bn in 1980.

This decline in the surplus to the lowest level since 1974 would result from a rise in the foreign trade deficit to above the SwFr 4.7bn registered last year.

Both imports and exports, like overall domestic demand, are expected to expand more slowly this year than in 1979. Initial estimates are for growth in real terms of 4 per cent in the import sector and 3 per cent for exports, and domestic demand rising by a price-adjusted 2.2 per cent.

Despite this general slowdown, gross domestic product should rise by a real 1.5 per cent (1979: 0.5 per cent), and gross national product should double its growth rate to 1.4 per cent, says the Commission.

## Rise in Dutch growth forecast

PARIS — Dutch real gross domestic product is expected to increase by about 1 per cent in 1980 after 2.9 per cent growth in 1979, the Organisation for Economic Co-operation and Development said. It forecasts 1980 current account deficit of around \$1.5bn (£360m). It will be changed from the 1979 and 1982 surpluses which were both around \$1.4bn.

The 1980 increase in Dutch consumer prices is likely to approach 7 per cent, compared with 4.6 per cent in 1979, the OECD said. This forecast includes 1.5 percentage points attributable to increased household energy prices and the higher indirect taxes contained in the budget.

Gross wages are expected to increase by about 6.5 per cent on average during 1980, about 1 per cent more than in 1979. Planned growth of public employment will not be sufficient to match persisting labour supply increases and the unemployment rate is expected to edge higher again to average 5.5 per cent for the year compared with 5.25 per cent at the end of 1979.

Mr. Frederic Isoard, Elf director, said development of North East Frigg might well be dropped completely. The two fields whose future is in doubt are North East Frigg, where Elf Aquitaine is the operator, and Odin, where Esso is the operator and sole licensee. Both schemes were due to be started shortly, for completion in the first half of the 1980s. North East Frigg, containing an estimated 9bn cubic metres of gas, was scheduled to come on stream in 1983; and Odin, with estimated reserves of 23bn cubic metres, by 1984.

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## Thai army chief to become Prime Minister

BY OUR BANGKOK CORRESPONDENT

POLITICAL leadership in Thailand remains in firm military control with the naming yesterday of General Prem Tinsulanond, the 59-year-old army commander, as the next Prime Minister.

In a lopsided vote that came as little surprise, Parliament voted in closed session to recommend the nomination of General Prem. Officials reported that Prem won 399 votes, nearly 80 per cent of the members of Thailand's bicameral legislature.

The president of the Parliament later flew to the northern Thai city of Chiang Mai to present Gen. Prem's name to King Bhumibol Adulyadej. The King's approval is considered to be certain in this constitutional monarchy. Gen. Prem is expected to assume office soon.

He will be taking over from Gen. Kriangsak Chomphun, who resigned last Friday in the wake of widespread public criticism over his Government's economic policies.

There is little indication that Prime Minister-elect Prem will be any more successful in dealing with the nation's troubled economy than was General Kriangsak. Thailand is faced with high prices, inflation, and a mounting trade deficit, caused in large measure by its huge oil import bill.

Working in General Prem's favour is his current popularity. A bachelor who has often been quoted as saying he is married to the army, Prem is widely perceived as an honest and dedicated soldier.

He is credited with having made significant gains against the Communist terrorists in the country's troubled North-East when he was commander of the Second Army in the mid-1970s. Following his appointment as army commander in October 1978 and Defence Minister last May he made an effort, insiders say, to appoint men of his own style and diligence to key positions.

What observers here call his "Professionalism" of the armed services has won him strong loyalties within the military and it is thought he will enjoy substantial backing from Thailand's sometimes politically restless armed forces.

But he will have to deal more effectively than Kriangsak did with civilian politicians buoyed

## North meets South in another effort to end Korea's cold war

BY RONALD RICHARDSON IN SEDUL

Seoul since they were formed in 1948.

Today South and North Korean officials will hold their third meeting at the border village of Panmunjom. So far they have produced minor agreements on procedure for the summit, although no progress has been made on the agenda or the venue. The South has proposed Geneva as the site, while the North wants to meet alternately in the capital, Pyongyang, and Seoul.

The attention paid to the disagreements has obscured the larger area of agreement which flowed from Pyongyang's about-face on a basic tenet of its foreign policy.

The initiative came on January 12 in a letter from Li Jong-ok to his counterpart. The North for the first time acknowledged there are signs they might—the first direct contact will be made between the Communist Government in Pyongyang and the right-wing Government in

Pyongyang had previously considered the Seoul regime illegitimate—a "U.S. puppet"—and the abortive contacts between North and South in the early 1970s avoided either Government dealing directly with the other.

Now the North has ended 32 years of stubborn refusal to deal with Seoul and, in so doing, has voluntarily offered a summit meeting. It has thus met the basic condition Seoul has long insisted on—that North South contact must be between "the responsible authorities."

Neutral observers in Seoul suggest both sides have created the apparent deadlock over the summit venue to feel out the intentions and determination of the other before getting down to business. Both Seoul and Pyongyang have offered within the past 12 months to meet the other at any location. The venue should thus be open to compromise.

The agenda, the central issue, has not yet been tackled by the working-level meetings, and raises the question of why Pyongyang performed its about-face.

The South Korean Government of President Choi Kyu-hah suspects it knows why. It sees the North trying to inject itself into the uncertain political climate in the South, which explains the South's less-than-enthusiastic response.

Seoul government analysts believe Pyongyang has seen an opportunity to create unrest, now that President Park Chung-hee is dead, by appealing to Korean nationalism and the latent wish for re-unification.

Ever-watchful of the North, which invaded South Korea in June 1950, soon after proposing a re-unification conference, the South stresses the need for heightened military vigilance. However, some U.S. and other foreign observers see a possible

alternative reason: the rapidly changing relationships between North Korea's friends and foes.

They point out that Pyongyang's initiative came only weeks after the Soviet invasion of Afghanistan, which North Korea later indirectly criticised.

This was the second time in a year Pyongyang had seen one of its two main Communist allies, Russia and China, invade a neighbouring state. Although North Korea supported Choi's "punitive" attack on Vietnam a year ago, it must have felt uncomfortable that Peking had used force against a pro-Moscow Communist regime.

For 30 years Kim Il-Sung, North Korea's leader, has kept relatively independent of his Communist neighbours. In recent years however, Pyongyang has swung more and more behind Peking, which has seemed more willing than Moscow to provide economic support.

Kim Il-Sung has also seen a rapid growth of ties between Peking and Washington, which has unequivocally underwritten South Korea's security by stationing 40,000 U.S. troops there, mostly along the border.

Kim Il-Sung's nightmare must be the choice Peking may have to make one day between a Washington alliance and its Pyongyang comrades. Analysts suggest the sudden turn towards Seoul could be intended to forestall that—and is being made purposely at a time when a "peace offensive" will have most impact in the South.

North Korea's Prime Minister appeared to be hinting at this in his letter, when he said: "We are now faced by a crucial period in which the complicated situation around our country is sounding an alarm bell, time is running out."

Either way, it will be hard for South Korea to reject the offer of a summit. As for the North as a U.S. observer said: "They really seem to want this meeting."

Still, Government officials in Seoul are less inclined to this view than to their publicly expressed belief that the North is simply out to stir up political unrest in the south as it goes along its way from the late President Park's authoritarianism to the promised democratic constitution.

Seoul will try to probe the North's intentions at today's meeting.

If it is detente Pyongyang is seeking, the North should be prepared to hold the summit anywhere, Seoul reasons. But if the motive, meetings inside Korea would produce a far greater yield.

Either way, it will be hard for South Korea to reject the offer of a summit. As for the North as a U.S. observer said: "They really seem to want this meeting."

## Iran's rulers vote approval for hostage visit

BY SIMON HENDERSON IN TEHRAN

IRAN'S ruling revolutionary council has confirmed by a unanimous vote that the United Nations commission investigating the Shah's crimes should be permitted to visit the hostages held at the occupied U.S. embassy in Tehran.

Stating this yesterday, the UN commission did not say when the long-awaited visit would take place, but it would remain in close touch with Mr. Sadeq Qothzadeh, Iran's Foreign Minister, to arrange the visit.

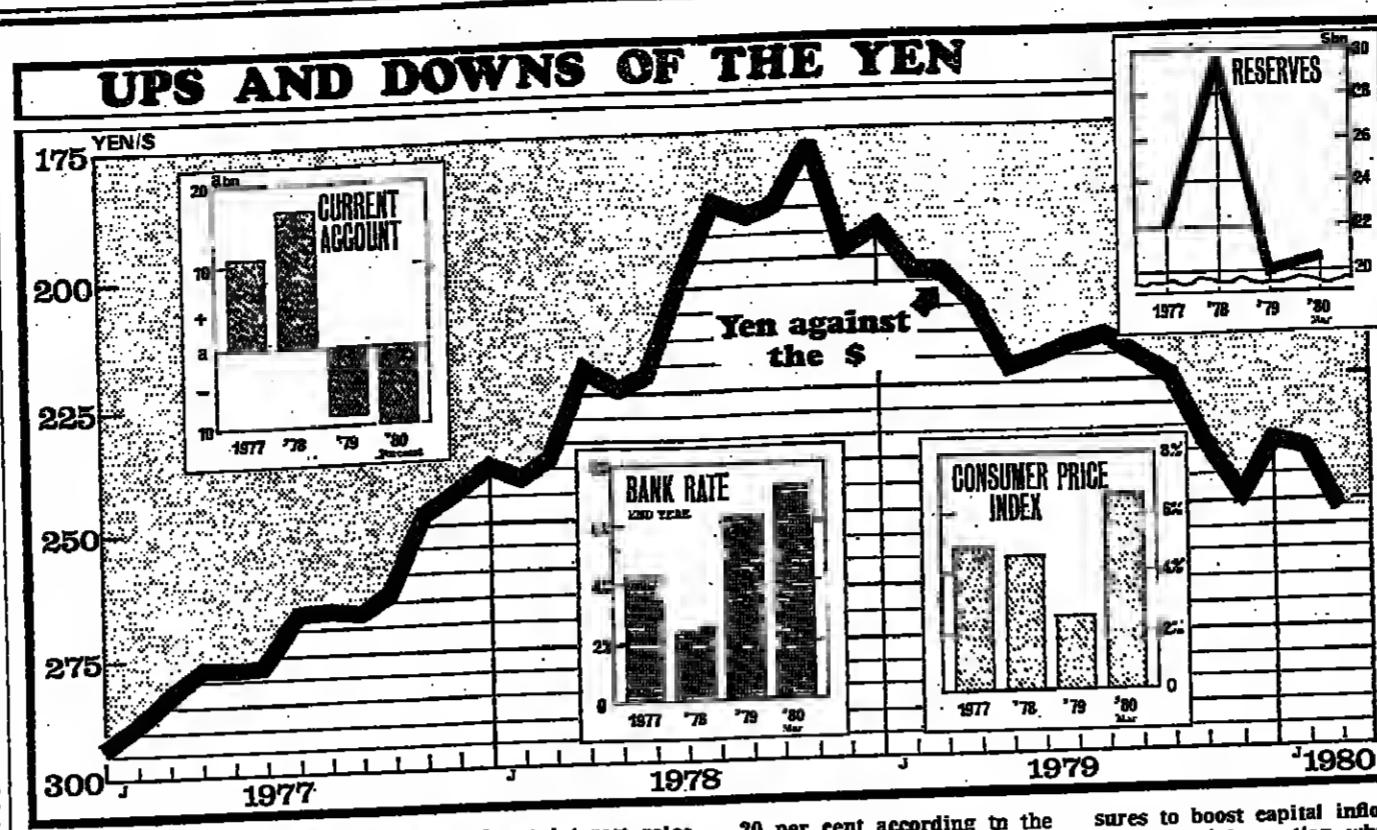
The statement was issued after an hour's meeting between the commission and Mr. Qothzadeh at the Foreign Ministry.

The diplomat under threat of arrest is Mr. Victor Tomseth, a political officer, who with Mr. Bruce Laingen, the chargé d'affaires and a security man, was at the Foreign Ministry when the embassy was seized. He is wanted for questioning about his knowledge of an underground terrorist group called Forghan, which assassinated several revolutionary figures.

Seven captured members of the group have been shot by firing squad after being found guilty by a revolutionary court.

The UN team, comprising members from France, Algeria, Venezuela, Syria and Sri Lanka, had expected to leave Tehran yesterday or today.

Lack of progress on the visit to the hostages has led to



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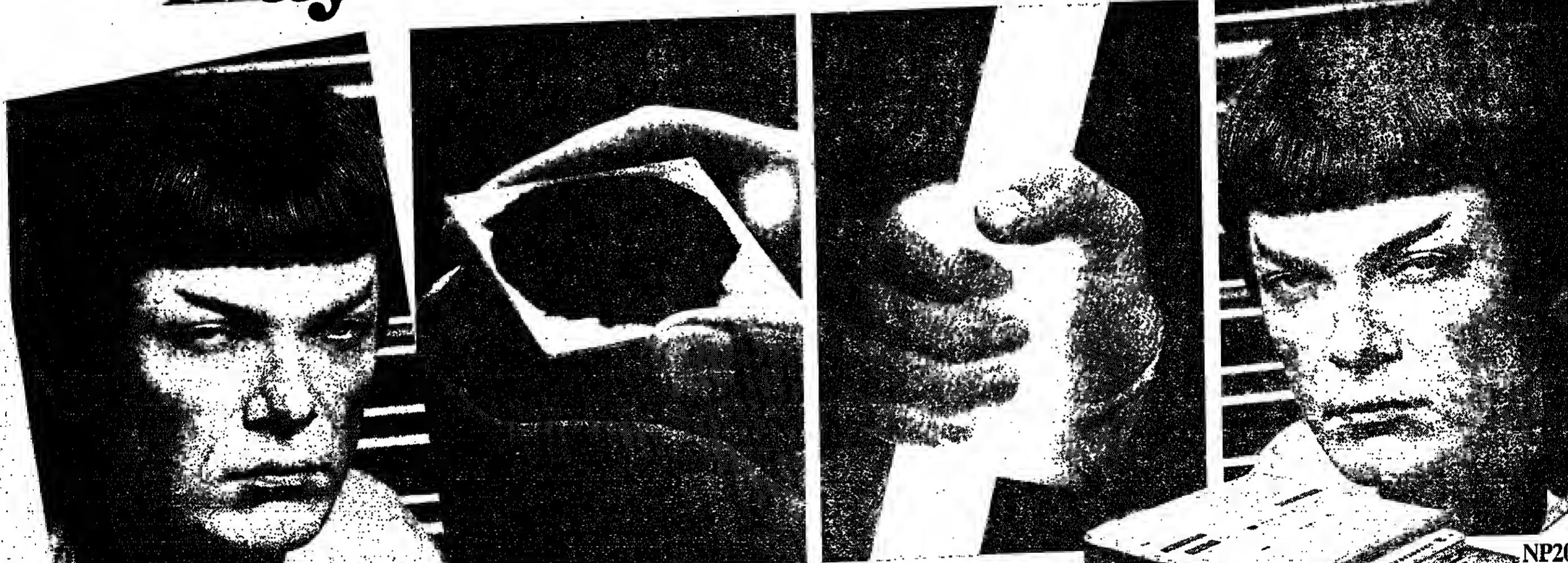
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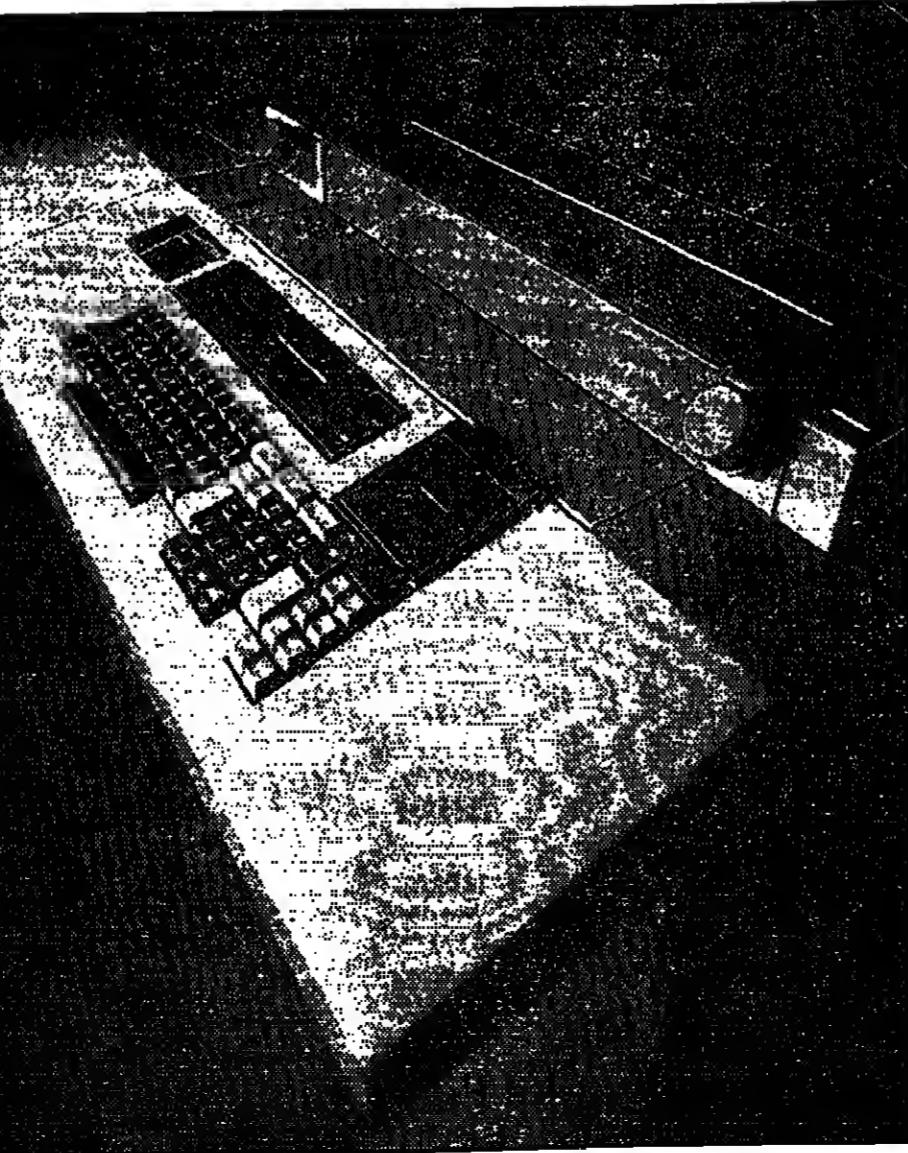
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## UK NEWS

## Claims over cruise liner 'more than £6.6m'

By RAYMOND HUGHES, LAW COURTS CORRESPONDENT

CLAIMS exceeding £6.6m are pending against the owners of the cruise liner *La Perla*, under arrest at Liverpool since mid-January, the Admiralty Court in London was told yesterday.

Mr Justice Sheen made an order for sale of the vessel pending hearing of a claim by two West German banks for DM 21,879,836 (about £5.2m) due under four mortgages.

The sale was not opposed by

the vessel's owners, Perius Cruises, of Limassol, Cyprus, or by other creditors.

Mr David Grace, for the banks, Deutsche Schiffahrtsgesellschaft AG and Staatliche Kreditanstalt Oldenburg-Bremen, said they had advanced money to the owners under four mortgages for the purchase of *La Perla* and her renovation and repair.

The ship was chartered by Atlas Leisure Services for six

cruises, but on her first cruise, at Christmas, complaints by passengers about food, sanitary facilities and the attitude of the crew received wide publicity.

*Atlas* had started legal proceedings claiming £250,000 liquidated damages and about £1m unliquidated damages. Claims totalling about £90,000 had been made against the owners by two suppliers to the vessel, and a ship repairer

had started proceedings. Mr Grace said the owners were hopelessly insolvent and unable to obtain *La Perla*'s release from arrest. The vessel had an estimated value of \$4m if she could be used as a Mediterranean cruise ship this summer, or about \$800,000 as scrap. The owners were a one-ship company with no other assets.

Sale before action was required because, although

the owners were unlikely to be able to defend, the need to obtain evidence of the relevant foreign law would delay hearing of the banks' claim.

Mr Grace said the banks had paid off the vessel's crew and repatriated all but a skeleton crew to Greece.

Making the order for sale, the judge ordered that the banks' costs should come out of the sale proceeds.

## Fewer foreign tourists expected

By JAMES McDONALD

BRITAIN WILL be lucky this year to attract 12.4m overseas visitors, the same number as in 1979, said Sir Henry Marking, chairman of British Tourist Authority, yesterday.

The strength of the pound, relative weakness of the dollar and continuing inflation in the UK have combined to make Britain more expensive, particularly for American tourists, said Sir Henry.

He forecast that per capita spending of overseas visitors was likely to be down although total tourist earnings this year were expected to be between £3.7bn and £4bn in foreign currency—a fall in real terms because of inflation.

Last year tourism earned about £3.5bn.

"In the longer-term I am hopeful that we shall see steady, if small, increases in the number of overseas visitors coming to Britain."

"But I certainly do not expect to see the large increases we saw in 1977 when the pound was at a very low ebb and Britain was a very cheap place to visit from overseas."

## Pressures

There would be a continuing need throughout the 1980s for additional accommodation in all price categories in all parts of the country, but Sir Henry emphasised the importance of "budget" accommodation.

Over 80 per cent of the hotel business was in the hands of small hoteliers. "They are therefore, small businesses which have to suffer particular financial pressures."

"The fire regulations pressed, and continue to press, very heavily on them; they have to pay commercial rates and a high rate of VAT. In all these things they are put at a financial disadvantage to the owner of the bed-and-breakfast establishment."

"So I hope something can be done to ease the particular burdens on the small hotelier."

The next two years would be difficult for tourism, but Sir Henry stressed that it "must invest more, not less, to ensure future success."

## Protected mortgages 'worthwhile'

By Michael Cassell

BUILDING SOCIETIES could consider offering for a limited period some form of mortgage interest-rate protection to first-time buyers, Mr. Leonard Williams, chairman of the Building Societies Association, said yesterday.

Mr. Williams told Cardiff Business Club that although the cost of home loans was running at a level well below the rate of inflation, many people who bought homes two or three years ago now faced 60 per cent rises in net mortgage repayments.

He said that societies could perhaps do more to accommodate what he described as "an uncomfortable situation," and pointed out that some had already introduced a system of changing borrowers' repayments on an annual basis. This method, he said, could provide a hardly-needed breathing space when interest rates rose rapidly, albeit at a cost to the societies in terms of reduced cash flow.

Another solution, he said, might be for societies to offer some kind of interest-rate protection for first-time purchasers which could last for one or two years, after which their earnings were likely to have risen sufficiently to enable them to meet any higher repayments.

He said: "Such a system would be expensive for societies and would probably require a more flexible and possibly wider operating margin, but this could well be a price worth paying to retain the overall advantages of the variable rate mortgage and an adequate flow of mortgage funds at times of high interest."

In discussing the prospects for the late 1980s the report says that lower interest rates, an easing of the running down of stocks, and the possibility of some sterling weakness or import protection will help.

Phillips and Drew, *Industry Review*, February, 1980.

industry.

Import competition has been particularly acute from the U.S. as a result of its cheap oil-based raw materials has emerged as a new low-cost supplier of synthetic textiles. The report says: "Moreover, with considerable uncertainty about the outlook for consumer expenditure in 1980, a major de-stocking recession is under way."

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Phillips and Drew, *Industry Review*, February, 1980.

lists. These are the Connacht Hotel in London, the Miller Howe at Windermere (Cumbria) and the Arbutus Lodge in Cork in Ireland. The 1980 guide has more than 1,000 entries in 360 pages. It is written in its usual oddy distinctive style, which to some extent reflects the eccentricities of its editor, Mr. Christopher Driver.

The publication of the guide coincides with another. Con-

## Lonrho document ruling today

By RAYMOND HUGHES, LAW COURTS CORRESPONDENT

LONGHO'S CHALLENGE to a Crown privilege claim for documents relating to alleged Rhodesian interests to do so, and that production might result in prosecution under local laws prohibiting disclosure of strategic information to people outside the two countries.

The company, which is engaged in a £100m legal battle against 29 oil companies, including Shell and BP, has said the documents are crucial to its case.

But last month the Foreign Office said that the documents, part of the Bingham inquiry, could not be disclosed on the ground that it was in the public interest they should remain confidential.

Lonrho's challenge to the privilege claim was heard in private by Mr. Justice Robert Goff last week. His decision was communicated in confidence to the parties yesterday and will be made public today.

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Last month the Appeal Court upheld Mr. Justice Robert Goff's refusal to grant Lonrho an order compelling Shell and BP to disclose the documents.

Lord Denning, the Master of the Rolls, and two other appeal judges held that the oil companies had no power to compel disclosure.

The subsidiaries' directors had refused requests to produce the

## Gaming club 'kept false accounts'

A RAID on London's Victoria Sporting Club by police and Gaming Board inspectors revealed that top management was breaching provisions of the Gaming Act, not keeping proper books of account and indulging in false accounting, a London licensing committee was told yesterday.

Mr. John Blotfeld, QC, said the raid on the Edgware Road casino in December 1978 went like clockwork. Management co-operated with the police and Gaming Board inspectors, who went through the casino premises and took possession of a vast quantity of documents.

Mr. Blotfeld opened the case for the Metropolitan Police who, together with the Gaming Board, are asking North Westminster Gaming Licensing Committee to revoke the club's gaming licence and effectively close it.

The move is being resisted by the new club owners, Playboy's Victoria Casino, part of Mr. Victor Lownes' Playboy Clubs International organisation. Mr. Lownes acquired the club as part of a £6m deal for Norwich Enterprises, the private gaming business run by Mr. Cyril Levan, at the end of August last year.

Mr. Blotfeld said the second way was referred to as domestic skimming—the payment of overtime and bonus to gaming staff out of gross profits at the end of the evening. This too, never entered into any book.

The hearing continues today.

"We are able to demonstrate from an analysis of the record available for blackjack that skimming from January 1977 to December 1978 amounted to £316,000," he said. An accountant for the Gaming Board had estimated that the total skim during that period, including blackjack, was in the region of £1.8m, taking a conservative figure.

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## Ulster minority talks

By STEWART DALBY

THE CONSTITUTIONAL conference on Northern Ireland began yesterday to discuss items on the 14-point agenda which many consider the crucial issue, the role of the minority in the future legislature.

It had been expected that the Rev. Ian Paisley, Democratic Unionist Party and main Unionist representative, would give his plans for protection of the Roman Catholic minority, having last week formally rejected a role for it

Only Mr. Paisley's party has made these points.

## Ford explains 250 lay-offs

FALLING DEMAND for large cars in Europe has been blamed for 250 lay-offs at the Ford plant at Halewood, Merseyside.

Ford said yesterday that workers at the heavy gearbox assembly line had been laid off for three weeks because of decreasing sales of the company's Granada and Capri models at times of high interest.

Mr. Williams said that, despite the continuing diversification of building society investment services in an attempt to gain a larger share of personal savings, the societies were "a long way from becoming banks."

market" but reflected the general decline in demand for larger cars. Opel of Germany, for example, has also been laying off workers at their plants where the Opel Senator and Opel Monza are assembled.

The heavy gearbox assembly workers at Merseyside make up a relatively small percentage of the total Halewood production force—of about 14,000—who are working normally.

The laid off workers will receive 80 per cent of their pay supplied under the company's lay off plan.

"nothing to do with the UK

and a high quality of service. In London, it mentions hotels with

accommodation for considerably less than £20 a night for bed and breakfast, and among the larger properties in the capital it considers the Atheneum, the Connaught and the Montcalm as worthy of custom.

Good Food Guide, Consumers' Association, price 25.95. Good Hotel Guide, £4.95.

## Board shake-up for computer grouping

By GUY DE JONQUIERES

THE management structure of Insys Products (IPL), the National Enterprise Board offshoot set up to promote exports of British computer software, is to be reorganised.

The move is intended to inject new impetus into IPL after just over two years of operation, during which it has been prey to internal tensions and wrangling between its five member-companies.

IPL also announced yesterday that it has strengthened its commercial presence in North America—which it regards as the main market for its products—by acquiring Altergo Software Inc. (AST), the transatlantic sales arm of the UK-based Altergo Group.

This purchase, for an undisclosed sum, will endow IPL with an established marketing network employing about 40 people. Altergo has installed about 400 products and systems throughout the U.S. and Canada.

Recent decisions on IPL's future provide for the abolition

of previous arrangements which required the chief executives of each of the five member-companies to sit on the board of the organisation and to be chairman of the managing director of IPL.

In practice the system proved unworkable, partly because it involved discussion of the affairs of each company in the presence of the others. The chief executives of two of the companies, Mr. Len Taylor, of Logica, and Mr. Peter Adams, of Systems Programmers (SPL), recently resigned from the board, claiming it had accomplished little.

Members of the new board will be drawn from outside the five companies, and will not have an executive role. Though no appointments have been announced yet, they are expected to include businessmen with backgrounds in finance and marketing, who may have no direct links with the computer industry.

The member-companies will

be represented in future by liaison officers from below board level who will sit on an informal IPL committee. IPL is also planning to look beyond its existing membership for proposals eligible for its support. It believes that its members have not been generating suitable projects rapidly enough. As a step in this direction it will take over the marketing of products in the ASI range.

A delicate decision has still to be taken on the request by Mr. Adams, chief executive of SPL, that the NBS sells its holding in the company, which it acquired two years ago together with minority stakes in the other IPL members.

Mr. Adams claims that uncertainty about the NBS's future disposal policies is unsettling for SPL's business. But the NBS is believed to be intent on selling it until it has a clearer idea of the likely bidders for its interest in SPL, which is majority-owned by a Swiss-registered holding company.

"We feel that the arrangement does not hold much water enough," Mr. Bath said, "we want to make sure that the yard has the full opportunity of趁着

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The latest of these, due for

## Last-minute snags hold up French Clydebank takeover

By RAY PERMAN, SCOTTISH CORRESPONDENT

THE TAKEOVER by the French engineering group Union Industrielle et d'Entreprise of Marathon Shipbuilders' rig-building yard at Clydebank completion this summer, has been sold to Saipan of Switzerland.

The Government has sanctioned the sale, and it is understood that the French company will take over the outstanding £2.8m loan made at 6 per cent interest to Marathon by the Scottish Office, and buy the Government's £32,000 preference shares, though at less than the nominal value of £3.2m.

Last month Union Industrielle secured the approval of the unions and workers at Clydebank yard for changes in working practices and a reduction in jobs from 1,000 to 750 through voluntary redundancy.

M. Bath said his company had begun bidding for contracts in anticipation of taking over the yard.

Tenders had been submitted for a small and medium-sized fabrication for the North Sea, and there were several proposals to build rigs, one of which stood a good chance of a firm order.

The company planned to spend about £1m modernising part of the yard to increase its versatility for offshore engineering works.

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the market to continue to build Marathon-designed Le Tourneau Jack-up oil-drilling rigs.

The latest of these, due for

Coal industry faces weak year, says Ezra

By MARTIN DICKSON, ENERGY CORRESPONDENT

LOWER ELECTRICITY demand than expected and the steel sector's problems meant that the coal industry this year faced a market showing signs of weakness." Sir Derek Ezra, chairman of the National Coal Board, said yesterday.

He told a meeting of the Coal Industry Society that this was ironic when deep-mine coal output and productivity was improving.

But although retailers may not expect a sales boom before the Budget, the pessimistic forecasts for the rest of the year may be overdone.

The Retail Consortium, which represents most British retailers, says in a report published yesterday that "the retail trade is both strong and efficient."

But in the short term, the lack of any pre-Budget stimulus to general sales will affect retailers.

The only buying incentive many expect is a fear among consumers that controls of personal credit

NEW LORRY STRIVES TO REGAIN GROUND AT HOME, AND TO CONQUER EUROPE

# Leyland's hopes ride on the T45

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

A COMPANY seldom has so much at stake with a new product as Leyland Vehicles has with the T45 truck range being launched today.

Leyland's future is firmly linked with its ability to keep a steady stream of T45s coming off the production line at its new £32m assembly hall in Lancashire and its ability to present its customers with a product at least as durable and reliable as the trucks from its many competitors.

Leyland is not merely launching a lorry range today. It is relaunching itself as a company.

Mr. David Abell, the company's managing director, says: "T45 is disproportionately important for us. It is our first new truck for many years. If it fails on its nose it would give morale a big knock."

T45 is sometimes described as Leyland's "truck for Europe." But the Continental launch will not take place until 1982. Its first job is to win back lost ground in the home market.

Since 1973 Leyland has steadily lost ground in the UK, dropping from a 30.1 per cent market share to only 17.5 per cent last year, the worst performance in its history.

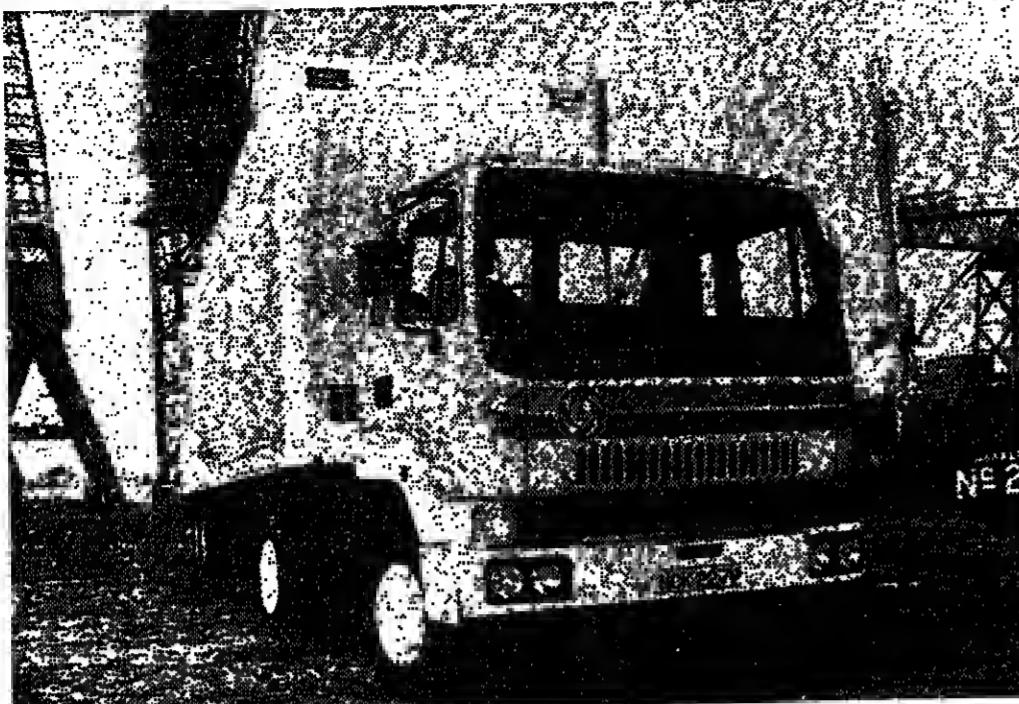
The truck importers have benefited. In 1973 they had only 7.5 per cent of the UK market, but by last year this had risen to 23.2 per cent. Volvo of Sweden led the way, but in recent years other Continental manufacturers such as Daimler-Benz (Mercedes), Magirus-Deutz, Fiat and Scania have had major successes with heavy trucks.

For most of the time since 1973 the combined sales of other UK truck makers actually rose slightly—from 62.4 per cent to 62.9 per cent at the end of 1978—the share fell away last year because the UK industry was taken by surprise by the exceptionally high demand.

Mr. Abell says there is only one conclusion to be drawn from the statistics: "The importers' increases were made entirely at our expense."

During this fall from grace, Leyland suffered a combination of difficulties. It's parent, then called British Leyland, had a car business in poor shape and cash was siphoned off the truck operations in a way which left little for re-investment.

Some of Leyland's lorries developed a poor image, and those in demand often could not be supplied in the right numbers



The Roadtrain 16.28 from Leyland Vehicles

or at the right time because of production problems.

And the supply of spare parts for Leyland trucks attracted criticism while the importers were making great efforts to provide the best possible service for their vehicles.

Before the Continental launch in 1982, therefore, the whole T45 range will become available in the UK. Eventually it will cover two- three- and four-axle rigid vehicles for general haulage and tipping operations and two- and three-axle tractive units.

The gross weight range will be between 16 and 66 tons and will include certain larger special vehicles.

First to be launched—the top-of-the-range "flagship"—is a 38.40 ton tractive unit. Four more versions will take the weight range down to 24 tons by the end of 1980 and down to 16 tons by 1982.

Leyland will give different names to the various models. The first is called Roadtrain.

The T45 launch was delayed several times because the company realised it must get it right first time. For example, there will be more than 200 Roadtrains at Leyland dealers ready to take the road today.

Compare this with the previous truck launch of the Marathon in

1973—when only 10 were available on launch day.

Leyland has been building T45s for eight months and output will parallel the increase of production at the new assembly hall. The aim is to keep output at about 100 a month, giving roughly 1,000 trucks in 1980.

To put this in perspective, Leyland's heavy truck output in Lancashire in 1979 reached 3,941, out of a total 13,794 vehicles of over 3.5 tons produced by the company. The medium and lightweight trucks which make up most of the volume are made at Bathgate in Scotland.

The use of modules and other component rationalisation has enabled Leyland to halve the Marathon's assembly time for Roadtrain. Marathon will continue to be produced and sold as long as there is enough demand.

The engine to be used in Roadtrain is a revised version of the TL12 power unit used in the Marathon. It has been improved to give a 10 per cent drop in engine-rated speed without any loss in output. The torque has been increased by 10 per cent. The changes have raised the life of the engine from 240,000 kilometres to 400,000.

The engine is now also being produced at Leyland after transfer from the old AEC plant at Southall. More than 200 have been stockpiled.

But the use of many existing components has given Leyland's competitors the chance to speculate about whether T45 is

far enough ahead of the Marathon it replaces. They suggest that Roadtrain's weight is not much below that of Marathon, and wonder how there can be much reduction in operating costs between the two. The initial price of a heavy truck accounts for only one-tenth of the cost it will consume during its lifetime.

The question of whether Leyland is leaping ahead of the competition rather than just catching up is particularly important in considering the eventual launch on the Continent.

There, T45 will face a growing number of good truck makes—all widely distributed. So far Leyland has made little progress in setting up a Continental sales and service network.

Leyland will have to cope with a great deal of chauvinism. In France six out of every 10 new trucks registered are bought from French companies, and Leyland's share in 1979 was a meagre 6.5 per cent of 600 vehicles.

Yet when the T45 project first got under way in 1974, Leyland was outselling its nearest rival in the premium truck sector by two to one.

The use of modules and other component rationalisation has enabled Leyland to halve the Marathon's assembly time for Roadtrain. Marathon will continue to be produced and sold as long as there is enough demand.

The engine to be used in

Roadtrain is a revised version of the TL12 power unit used in the Marathon. It has been improved to give a 10 per cent drop in engine-rated speed without any loss in output. The torque has been increased by 10 per cent. The changes have raised the life of the engine from 240,000 kilometres to 400,000.

The engine is now also being produced at Leyland after transfer from the old AEC plant at Southall. More than 200 have been stockpiled.

But the use of many existing components has given Leyland's competitors the chance to speculate about whether T45 is

## Design Council award won by C40 cab

BY JOHN GRIFFITHS

LEYLAND Vehicle's T45 lorry range, which makes its debut today, has won an immediate commendation from the Design Council.

Although it is now fitted on most Ford model bandbrakes, the C40 cab fitted to the ignition system. It is formed at 20 deg. C and can be cleared in four minutes.

There is pilot production of 5,000 mirrors a year in Sussex, most being fitted to part of Bedford's truck range. Britax is also working on a mirror for Rover cars, also as original equipment.

The Elektruk, designed and built by AWD Electric Vehicles plant at Cavigy, north of Paris, to make the new cables, initially at 1m a year. So far 4m have been produced in the UK and current output is 21m a year.

LEYLAND'S CAB won the council's praise because at least 60 per cent of common components are being used for cabs to be fitted to lorries ranging from 6.5 tonnes to 65 tonnes and, in some specialist applications, up to 200 tonnes.

It was also commended for being "much less aggressive" in appearance than its predecessors—this was given high priority by Leyland in the design—and for its aerodynamic shape with, said the judges, "its obvious performance and fuel economy benefits."

Other touches were praised for "attention to detail in a thoroughly practical design."

These are a driver's seat with

its own suspension, access steps

lighted at night, a radiator grille

doubling as an access flap for

systems checks, and the cab's

ability to tilt to 65 degrees for a

"straight out" lift of the

Ford and Chrysler in the U.S.

It recently won its first contracts to supply the cables to Renault—clutch cables from Llanelli for the R18 and, from Cavigy, to produce handbrake cables for the R14. The company is also discussing the cable's use by Talbot and by

Ford and Chrysler in the U.S.

Officially called Bowdeness

of the two remaining award winners, the one the public is likely to have most direct contact with is the Baselite traffic bollard. On trial with several local authorities since early last year, it has a lighted base unit, most of which is sunk into the ground.

If hit by a vehicle, the bollard shell is knocked over without significant damage to the most expensive part of the unit or to a vehicle, it is made by Haldo Developments of Bury, St. Edmunds.

The last award went to an electronic wheel aligner designed by TI Research Laboratories of Cambridge and Allied Industrial Designers of London, and made by VL Churchill, part of TI Transport Equipment.

# Motor Panels

## Europe's Number 1 Cab Manufacturer



### OBJECTIVES—T45 Cab Programme

To design, develop and manufacture a cab system to lead the European market.

### STRATEGY—T45 Cab Programme

To establish the highest attainable standards and utilise the design and manufacturing technology of a major European specialist volume cab manufacturer.

### RESULT—T45 Cab Programme

The launch of the most comprehensive cab system in the world.

Under Leyland Engineering's control Motor Panels—winners of the 1979 Design Council Award for technical innovation in cab design—were selected and made responsible for the

\*Design

\*Design Engineering

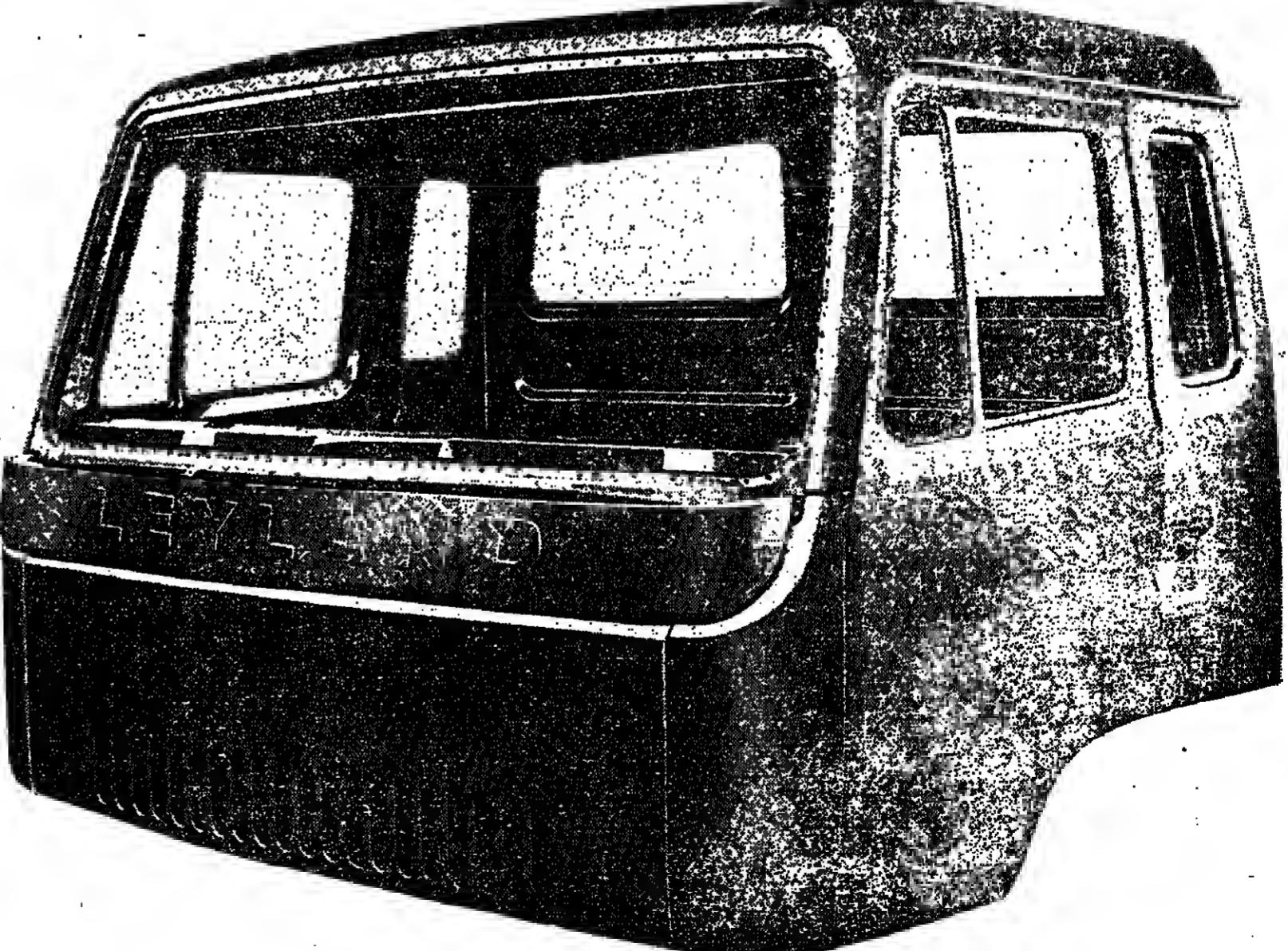
\*Prototype and Development

\*Jig and Tool design and manufacture

\*Production

of the complete Leyland T45 cab system.

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Mitchell Street, Higher Ince, Wigan, Gt Manchester  
Tel: 0942 491311 Telex: 67123



MEMBERS OF THE  
RUBERY OWEN GROUP

## APPOINTMENTS

## Group directors at BICC Cables

Three group directors have been appointed to BICC CABLES within the BICC group. Mr. David H. Booth becomes group director, Service Cables Group, and relinquishes his positions as executive director of Prescot, chairman of BICC Metals, chairman of BICC Prescot Industries and chairman of Brookside Metals.

Mr. David Boult has been made group director, Metals Group. In addition, as executive director, Prescot, to be taken over responsibility for the co-ordination of activities on Prescot site. Mr. Boult was previously assistant managing director, BICC Industrial Products.

Mr. Harry C. Wooley is now group director, General Cables Group, and remains responsible for the operation of various units of BICC General Cables.

Mr. Eric Clayton has been elected chairman of the electrical engineering services committee of the CONSTRUCTION INDUSTRY TRAINING BOARD.

BP CHEMICALS has appointed Mr. F. C. Webb production services manager in the production department at the London head office to succeed Mr. R. W. Rae, who has retired.

Mr. Derek Wright has been appointed managing director of KEYSTONE CANNON following its formation in Leven, Fife, by Keystone International Inc. of the U.S. He was previously managing director of the international division of the Mark Controls Corporation. Other senior executive appointments at Keystone Cannon include Mr. Brian Stewart as general manager (production) and Mr. Bernard Williams as engineering manager.

Mr. R. E. Warman, general manager, southern region, and Mr. R. W. Clemson, general manager, south east region have joined the Board of DRAKE AND SCULL ENGINEERING.

Mr. P. J. Pressdee and Mr. D. Watson have joined the Board of DOLLY WHITNEY AND COMPANY, Birmingham.

Mr. Peter Buckley, chairman of L and J. Hyman, has become chairman of DRAKE FOAM, a subsidiary. Mr. J. H. Webb, who is leaving to give more time to his private interests, has resigned as chairman and managing director of Draka Foam and his services agreement with that company has been terminated.

Mr. Norman Shiddall has been appointed chairman of the mining and metal sectors working party of the NATIONAL ECONOMIC DEVELOPMENT OFFICE. He is deputy chairman of the National Coal Board.

Mr. J. F. Chown and Mr. G. R. McNeill have joined the board of RESERVE ASSET MANAGERS, which was established in January in association with Springear Hardcastle and Co. and J. F. Chown and Co.

Mr. Roy Ballard has joined the Board of APPLIANCE COMPONENTS as technical director.

Mr. Lilian Wood has been elected chairman of the NATIONAL ASSOCIATION OF TOY-SELLERS.

Mr. Peter Meyer, previously a non-executive director of the company, has been appointed vice-chairman of FEDERATED LAND AND BUILDING COMPANY.

Mr. Thomas A. Mercer has rejoined THOMAS MERCER of St. Albans, as sales director.

Mr. Stephen La Brooy has been appointed a director of E. D. AND F. MAN (COFFEE).

Mr. E. S. Gandy, managing director of EGM SOLDERS, a member of the Billiton group, is retiring on March 21. He will be succeeded by Dr. J. R. Lay who is at present metal representative for Billiton International Metals in South America, based in Caracas.

The CO-OPERATIVE BANK has created two new senior management positions for the recently opened customer service bureau at Delf House, Skelmersdale. Mr. John Cameron becomes assistant general manager (management services) and Mr. Michael Sinton, assistant general manager (clearing).

Mr. Norman Shiddall, deputy chairman of the National Coal Board, has been appointed chairman of the MINING MACHINERY WORKING PARTY of the National Economic Development Office.

Mr. G. R. J. Gluse has been appointed a director of the MOUNT LYELL MINING AND RAILWAY COMPANY.

Mr. John Worton-Griffiths has joined the board of EDBRO and EDBRO INTERNATIONAL as technical director.

Mr. J. G. Watson has been appointed sales director of GRISTEIN REFRactories, a member of Hepworth Ceramic Holdings.

## THE JOBS COLUMN

## Surely someone, somewhere wants to manage

BY MICHAEL DIXON

HAVING tracked down an obviously suitable quarry in New York, Paul Kiernan, one of the most experienced head-hunters in the business, made him the offer as follows:

A United Kingdom group of international scope wants a managing director for a subsidiary commodity broking group headquartered in London but with several branches overseas. The newcomer's main task is to manage the further growth of the 100-employee operation. Salary negotiable from £30,000, plus bonus or results, plus opportunity of equity stake, plus perks including car.

The carefully chosen quarry did not hesitate. "Me?" he replied. "Be a manager? I'm going to make half a million dollars this year trading on commission. I don't want to manage anything."

Back, empty-handed, in his London offices, Mr. Kiernan lets out a great whoop of laughter.

"Mind you, I don't reckon that trader is going to make half a million this year. Probably he was exaggerating just a little—maybe by 100 per cent or so. But it does show the dilemma you're in with a job like this."

Although he was not tactless enough to say so, his story also explains why he has now brought the post to the Jobs Column which, not being proud,

## Expander

AS A CHILD in the cotton districts around Manchester, I was often fascinated to see two women seated at opposite ends of a crowded, noisy bus-top, conversing with one another by

a method known as "mee-mawing." It consists of the silent, slow motion, exaggerated mouthings of words, and seems to have been developed by workers in textile mills who had no hope of hearing each other above the stamping clatter of the machinery.

Since the unnamed company offering the next job has played an important part in making textile machinery quieter as well as enormously faster, I would like to propose a subsidiary "social" project to whoever becomes its new managing director, even though he or she will be based in Germany. The project is to take the lead in sponsoring a filmed record of mee-mawing. Otherwise, I suspect, this once mighty developed industrial skill will have lost to the world.

The post, which is being offered through Michael Wood of Search and Assessment Services, is with the textile component subsidiary of a big Continental group. Because the company believes it has the technology to cope with the extremely high-speed operations now demanded in textiles, the new managing director is expected to head the major development of new products and expansion of the business.

Candidates, preferably aged in the early 40s, need to be qualified in finance, marketing or manufacturing, and to have some knowledge of textile technology.

Wards are negotiable around DM 150,000, which represents a bit more than £37,000 at current exchange rates. I am told that perks include "very good" pension and

insurance schemes. Costs of moving to the base, on the fringe of the Black Forest, will be fully covered.

Inquiries to Michael Wood at SAS, 23 High Street, Banbury, Oxon OX16 8EG; telephone 0295 53885 during the working day, and 0295 721420 at other times.

"We're not interested in anyone who hasn't got a right good professional and management pedigree," Mr. Featherstone says. "We'd prefer applicants to be graduates. But that doesn't matter as much as their being chartered accountants who served articles with one of the top 20 firms. Since qualifying they'll have to have had experience in an engineering industry, and we'd like this to be well known for good, highly commercial management habits.

Their II already be as minimum an assistant-chief-accountant level, and they will appreciate the importance of marketing."

He adds that, although the newcomer will not be directly responsible for computing, which is run as a bureau operation, candidates should have enough knowledge to share the chief executive's enthusiasm for putting computers to good use.

Starting pay about £15,000.

Perks include a car. Application forms from John Featherstone at Minerva House, East Parade, Leeds LS1 5XK; telephone 0532 448661.

date, the company now wants to appoint someone aged in the early 30s as a financial controller, on the expectation that the recruit will earn a seat on the Board within two years. Responsibility will be directly to the founder cum chief executive.

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All that may be said is that the company manufactures and assembles "industrial consumer products" for process industry

such as chemicals, gas and so on.

With about 110 employees to

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for

INTERNATIONAL MERCHANT BANK  
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The Royal Bank of Canada (London) Limited, the wholly owned merchant bank of The Royal Bank of Canada, Canada's largest bank, is looking for a qualified solicitor to join its legal department.

The position requires experience in the field of international banking transactions and in particular in the preparation and negotiation of documentation relating to syndicated eurodollar loans. Knowledge of the eurobond market would be an advantage. Salary is negotiable with usual bank fringe benefits. Please write, in the first instance, giving full details of qualifications, experience and current remuneration as well as salary requirements to:

Personnel Manager,  
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London EC2V 6DT.

## FINANCIAL DIRECTOR

£15,000 + company car and other benefits  
Computer Services

Jackson Associates is a fast growing company based on the south coast offering a full range of computer services. Its growth to a turnover of £1.4 million and profit of more than £100,000 in six years dictates the need for this new appointment to take responsibility for all financial matters, as well as forming part of the senior management team.

Candidates must be qualified with commercial experience. Some knowledge of the computer services industry will be helpful.

Enthusiasm and adaptability are at least as important as technical knowledge.

A salary level of up to £15,000 plus a company car as well as other benefits to the right person.

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Must have local experience on international assignments. Age immaterial. Top salary-plus bonus and V.A.T.

Medium size company, based in Berkshire, part of an international group operating world-wide require a

## RECENTLY QUALIFIED ACCOUNTANT

The position reports to the Financial Controller, who is responsible for management accounting functions, including the introduction of new computer applications and costing systems currently under development.

This is an ideal career opportunity for the right person, to broaden their experience in a management accounting function, and to gain experience of new computer applications and standard costing systems.

Salary c. £7,500 per annum, coupled with a range of benefits.

For further information, please apply to:

Mrs. C. T. Tynes, Personnel Officer, Aldermanbury Court, Aldermanbury, Reading RG7 4PF. Tel: 073 521 2241.

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15 Copthall Avenue, London, EC4, 01-328 0985 Pauline Ouldy.

## TELEX MANAGER GERMANY

Commodity Brokers in Frankfurt seek a Manager aged 30-35, to co-ordinate the working of offices in Hamburg, Munich and Dusseldorf; maintain and develop communications and be responsible for training. Although based in Frankfurt, the successful applicant will be required to travel extensively. A thorough knowledge of Security and Commodity Dealing—preferably within an American Company—is essential for this varied and interesting position. Good negotiable salary commensurate with experience.

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TELEX MANAGER GERMANY

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Please write briefly to:

The Staff Partner, Prior & Palmer

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Please write briefly to:

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56 High Pavement, Nottingham NG1 1HX

AMERICAN EXPRESS COMPANY (CDR)

The following announcement that from 14th March 1980, Speierstrasse 77, Frankfurt, Germany, on no. 7, the CDR American Express Company each rep. 5 shares will be sold at a price of DM 1,415,000 plus 5-15 p.m. after the 14th March 1980, plus 5-15 p.m. on the 15th March 1980, plus 5-15 p.m. on the 16th March 1980, plus 5-15 p.m. on the 17th March 1980, plus 5-15 p.m. on the 18th March 1980, plus 5-15 p.m. on the 19th March 1980, plus 5-15 p.m. on the 20th March 1980, plus 5-15 p.m. on the 21st March 1980, plus 5-15 p.m. on the 22nd March 1980, plus 5-15 p.m. on the 23rd March 1980, plus 5-15 p.m. on the 24th March 1980, plus 5-15 p.m. on the 25th March 1980, plus 5-15 p.m. on the 26th March 1980, plus 5-15 p.m. on the 27th March 1980, plus 5-15 p.m. on the 28th March 1980, plus 5-15 p.m. on the 29th March 1980, plus 5-15 p.m. on the 30th March 1980, plus 5-15 p.m. on the 31st March 1980, plus 5-15 p.m. on the 1st April 1980, plus 5-15 p.m. on the 2nd April 1980, plus 5-15 p.m. on the 3rd April 1980, plus 5-15 p.m. on the 4th April 1980, plus 5-15 p.m. on the 5th April 1980, plus 5-15 p.m. on the 6th April 1980, plus 5-15 p.m. on the 7th April 1980, plus 5-15 p.m. on the 8th April 1980, plus 5-15 p.m. on the 9th April 1980, plus 5-15 p.m. on the 10th April 1980, plus 5-15 p.m. on the 11th April 1980, plus 5-15 p.m. on the 12th April 1980, plus 5-15 p.m. on the 13th April 1980, plus 5-15 p.m. on the 14th April 1980, plus 5-15 p.m. on the 15th April 1980, plus 5-15 p.m. on the 16th April 1980, plus 5-15 p.m. on the 17th April 1980, plus 5-15 p.m. on the 18th April 1980, plus 5-15 p.m. on the 19th April 1980, plus 5-15 p.m. on the 20th April 1980, plus 5-15 p.m. on the 21st April 1980, plus 5-15 p.m. on the 22nd April 1980, plus 5-15 p.m. on the 23rd April 1980, plus 5-15 p.m. on the 24th April 1980, plus 5-15 p.m. on the 25th April 1980, plus 5-15 p.m. on the 26th April 1980, plus 5-15 p.m. on the 27th April 1980, plus 5-15 p.m. on the 28th April 1980, plus 5-15 p.m. on the 29th April 1980, plus 5-15 p.m. on the 30th April 1980, plus 5-15 p.m. on the 31st April 1980, plus 5-15 p.m. on the 1st May 1980, plus 5-15 p.m. on the 2nd May 1980, plus 5-15 p.m. on the 3rd May 1980, plus 5-15 p.m. on the 4th May 1980, plus 5-15 p.m. on the 5th May 1980, plus 5-15 p.m. on the 6th May 1980, plus 5-15 p.m. on the 7th May 1980, plus 5-15 p.m. on the 8th May 1980, plus 5-15 p.m. on the 9th May 1980, plus 5-15 p.m. on the 10th May 1980, plus 5-15 p.m. on the 11th May 1980, plus 5-15 p.m. on the 12th May 1980, plus 5-15 p.m. on the 13th May 1980, plus 5-15 p.m. on the 14th May 1980, plus 5-15 p.m. on the 15th May 1980, plus 5-15 p.m. on the 16th May 1980, plus 5-15 p.m. on the 17th May 1980, plus 5-15 p.m

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Substantial stake in small publicly quoted company available. Other shareholding also available which will turn the into an attractive situation in which to run the company.

Market value is about £600,000 and interested parties should contact the advertiser with details of their suggestions.

Write Box G5222, Financial Times, 10, Cannon Street, EC4P 4BY

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Rapidly growing group seeks an acquisition of a medium-sized company allied to the engineering field. Purchase price not to exceed £1,000,000.

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## Olympic boycott request rejected

By David Tonge

A NUMBER of leading British athletes have rejected requests by the Government to boycott the Moscow Olympics. Their rejection, which is also a blow to President Jimmy Carter's hopes of widespread support for his boycott campaign, was announced yesterday by Mr. Derek Johnson, secretary of the International Athletics Club.

He said that out of 108 athletes contacted by the club, 78 had signed a letter affirming their right to take part in the Olympics. He also said that the IAC was seeking the formal permission of the International Olympic Committee to send a team to Moscow if the Government or the British Olympic Association enforced a boycott in protest at the Soviet intervention in Afghanistan.

The BOA is today to meet representatives of the 26 Olympic sports to decide whether to accept the Moscow invitation. Mr. Douglas Hurd, Minister of State at the Foreign Office, last weekend urged Britain's Olympic heads not to make a final decision on participation at their meeting.

He said that no Western country had yet given a final answer and pointed out that the closing date for acceptance is May. Rowing and swimming federations are among those favouring a dollar, but 14 sports are committed to going and Sir Denis Edwards, BOA chairman, yesterday said that he still believed that Britain should compete in Moscow.

## SDA lowers target on return rate

By Gareth Griffiths

THE SCOTTISH Development Agency is to reduce its target rate of return on capital investment from a figure of about 15 per cent because of new Government guidelines.

The Agency says the reduction is needed because the downturn in the economy and restraints on the type of investment it can make since the new rules announced by the Government in December.

The Agency move is being supported by the Scottish Economic Planning Department which exercises the functions of the Department of Industry in Scotland.

Mr. Lewis Robertson, the Agency's chief executive, told a meeting of the House of Commons Public Accounts Committee last night that the SDA had to refrain from offering finance where private sector funds were available which limited the area of new investment.

However, the Agency was also being encouraged to disinvest in stronger companies capable of providing a strong rate of return.

While the SDA's task is a great deal more difficult and it was now necessary to give consideration to the revision of financial targets in the light of the new guidelines.

The statement to the PAC follows and confirms the more flexible approach on the rate of return non capital employed announced at the time of the new guidelines.

Last year the SDA investments had a loss of £14m on a turnover of £22m. The Agency has not achieved the 15 per cent rate of return required in its former guidelines.

The Agency has a controlling interest in five subsidiaries, all of which were in the red last year. Control of one company was sold last month for an undisclosed sum. Agency officials have argued that this is a necessary risk for it to do its job.

## Tory funds amendment defeated

By JOHN HUNT, PARLIAMENTARY CORRESPONDENT

A LABOUR proposal to tighten up the law on donations which companies make to Conservative Party funds would be an "extension of private liberty" Mr. John Smith, the Shadow Trade Secretary, told the Commons last night.

Speaking from the Opposition front bench, he moved an amendment to the Companies Bill stipulating that any company donation of a political character should be made only out of special political fund. The purpose was to bring such contributions under some form of legal regulation. This, he argued, would put companies in the same position as trade unions when they made donations to the political parties.

The amendment was defeated by a Government majority of 53 (170-117).

Mr. Smith pointed out that under Section 19 of the 1987 Companies Act, companies were obliged to disclose any political contribution in excess of £50. This, he said, was led to some

## Prior's warning on reforms

By PHILIP RAWSTORNE

MR. JAMES PRIOR, Employment Secretary, yesterday warned the unions that his industrial relations reforms were the last chance to secure "reasonable and civilised" changes in the law.

Speaking at a Press Gallery lunch at the Commons, he stoutly defended his "softly, softly" approach on the issue.

But he later referred to "the knife coming at me from all directions."

Mr. Prior said that there was no basic disagreement in the Government over what needed to be done in the industrial relations field. "But there is a difference sometimes of emphasis, sometimes of the speed at which this can be accomplished."

A better balance had to be established between unions and management, Mr. Prior said. "I am trying to move with the maximum amount of consent... to carry people with me as far as possible.

"If we can keep the proposals

fair and acceptable to the vast majority of people, I think we can have some chances when the law comes in of being accepted and allowed to work."

Mr. Prior said it was easy to adopt extreme positions on the question of trade union immunities; and it was inevitable that there should have been some impatience with the speed at which the Government measures were being introduced.

"But I do not believe this is any Government of any party could afford to get these measures wrong," he declared.

He had never believed that progress could be made in industrial relations by "shouting with a loud voice."

It took "rather more courage" to go slowly, Mr. Prior said. "But it is better to go a little more slowly and not quite as far if it means we can get these measures to stick..."

"Then I think we can show to the unions, workers and management that there is a

better way of working our industrial relations than we have had for the last few years."

Mr. Prior said that he hoped the unions would give the new law fair chances and seek to operate it.

"This is about the last time Britain is going to have the opportunity of placing reasonable, civilised changes in industrial relations on the statute book," he asserted.

Mr. Prior said that there was little prospect of success for Britain as a major industrial country if the reforms in industrial relations failed.

"I believe that is the verdict of other countries are bound to make of our industrial future," he said.

The unfair balance in industry had been one of the reasons why Governments had to resort in the past to incomes policies of one kind or another, he said.

"I hope very much that we can avoid taking any action on incomes policy," Mr. Prior declared. "We shall do far

## Indemnity for Jenkin on Lambeth health row

By IVOR OWEN

A BILL is to be rushed through Parliament indemnifying Mr. Patrick Jenkin, the Social Services Secretary, and the Commissioners whom he appointed last August to replace the Lambeth, Southwark and Lewisham Area Health Authority.

This was announced by Mr. Jenkin in the Commons yesterday when he told MPs that he had decided not to appeal against last week's High Court judgment that he acted outside his legal powers in appointing the Commissioners for an unspecified time.

The members of the Area Health Authority, suspended by Mr. Jenkin for failing to keep within the cash limits set by the Government, will resume their functions from April 1 next.

He offered a "full and unequivocal apology" to the House but this was grudgingly received by some Labour MPs who repeatedly called for his resignation.

The Bill will regularise the position over the past seven months and give immediate backing to the status of the Commissioners up to March 31.

Mr. Jenkin explained that without indemnifying legislation he and the Commissioners could face court actions over a wide variety of issues ranging from purchases of goods to appointments and dismissals of staff.

He reported that the three London boroughs who form the Area Health Authority had

made it clear that they had no objection to the Commissioners remaining in a purely caretaker role until March 31.

They envisaged that the authority, on resuming control from April 1, would have freedom of action to review decision taken by the Commissioners, but accepted that expenditure would have to stay within the cash limits.

Mr. Jenkin spoke of the "helpful and constructive atmosphere" in which his discussions with members of the Authority were conducted last Friday and stressed that in the short caretaker period up to March 31 the

Commissioners would not initiate any changes of major significance.

He saw the Commissioners' task as preparing for an orderly handing over to the members of the Authority, taking only such routine decisions which were essential to maintain services in the meantime.

Mr. Stan Orme, Labour shadow spokesman on Social Security, paid tribute to Mr. Michael English (Lab, Nottingham West) who forecast last week that, the Government would have to introduce an indemnified Bill.

He claimed that Mr. Jenkin's statement reflected a "serious misjudgement" and contended that his apology should have been proffered last week.

Mr. Jenkin pointed out that his first statement to the House had been made within 24 hours of the High Court judgment being delivered. At that time the question of an appeal had not been resolved.

"Now I have decided not to appeal and to take the necessary action to give effect to the judgment of the court it seemed to me only right to offer my full and unqualified apologies to the House."

Mr. Jenkin denied having peremptorily suspended the members of the Authority. To ignore the long period which preceded the appointment of the Commissioners last August during which the Authority had been consistently over-spending its cash limits.

He said that the Government's second task was to reduce state spending so that more resources could be invested in industry and commerce.

"After years of printing too much money, to which the economy has become addicted, this will take time but it must be done."

But it was not only the total amount of money that mattered, Mrs. Thatcher argued. It was how that money was distributed between the public sector, which produced little real wealth, and industry and commerce, the malaise of the economy.

There was no doubt that at present too much money was being spent on the public sector, and it followed that the Government's second task was not to penalise non-strikers there.

With only a few private companies, mainly in the West Midlands, still not working, the British Independent Steel Producers' Association said the private-sector strike had "virtually collapsed" after costing about £35m.

The Iron and Steel Trades Confederation called out the private sector in the fourth week of the national strike,

now nearing its tenth week. Of the private sector's 65,000 workers some 18,000 belong to the ISTC.

In Sheffield the large companies Firth Brown, Lee Steel Strip, Hadfields; Osborn Steels; and Edgar Allen were all working yesterday.

More than half the private plants in the West Midlands were open. At Darlington and Simpson rolling mills, the North-East's biggest private steel company, staff voted overwhelmingly to return to work.

BP HAS agreed to consolidate into basic rates a large part of the efficiency pay supplement negotiated for its tanker drivers and other distribution workers last year.

The efficiency scheme was devised to link payments to different performance targets, which were fixed by agreement with the Transport and General Workers' Union for each depot and for each group of workers.

The deal gave maximum payments of £7.50, and involved trimming reductions, a reduced overtime rate, and higher working speeds.

Management has now agreed to consolidate £4.20, lifting the basic rate to £9.20—25 higher than at most other oil companies, not just because the BP basic rate

## LABOUR

## Lloyds Bank managers win differentials award

By NICK GARNETT, LABOUR STAFF

MANAGERS AT Lloyds Bank have been made a substantial arbitration award which will have a major impact on pay negotiations, due to begin later this month, for the 200,000 staff covered by the award.

It was not certain last night, however, if these are the actual percentage figures which will be agreed between the bank and the staff association.

The award follows a claim from the staff association at Lloyds to have the differentials between managers and clerical

and the management restored to 1975 levels.

The bank and the staff association were last night discussing the value of the award, which was made by Professor George Thomason, and is based on a formula relating 1975 pay rates to those applying now.

The award is thought to have backdated the rises to last July. On one calculation, the in-

creases range from between 1.8 and 3.4 per cent for junior managers, up to between 6.8 and 12.1 per cent for the highest grade covered by the award.

The five clerical will be looking carefully at the implications of the award, partly because of competing claims from the Banking, Insurance and Finance Union, and from the staff associations at Lloyds, Barclays and National Westminster.

The banking union has submitted a general 2.3 per cent claim, but is seeking increases of marginally more than 30 per cent for some lower paid staff.

The staff associations have tabled a claim for rises of 2.1 to 2.8 per cent for clerical grades 1 to 4 and 3.8 per cent for managerial staff.

The banks, which negotiate centrally, are therefore faced with claims which have conflicting aims on the issue of differentials.

## Communist likely to win BL post

By Arthur Smith, Midland Correspondent

BL CARS' senior shop stewards at Longbridge, Birmingham, were last night expected to elect Mr. Jack Adams, a Communist, as convenor to replace the dismissed Mr. Derek Robinson.

Mr. Adams has already stressed that union leadership at Longbridge is collective and the departure of Mr. Robinson will not change the shop stewards' stance.

Mr. Adams was cautioned by the management for putting his name to the document arguing against the company's rationalisation plan that prompted the dismissal of Mr. Robinson.

The overwhelming rejection by the 18,000 Longbridge manual workers of the union's call for an official strike in protest at Mr. Robinson's dismissal has undermined the shop stewards' stance.

But BL Cars faces a crucial test at Longbridge in implementing new working practices. The highly automated assembly line for the Mini Metro, to be launched in October, requires different production methods. Early introduction of these is essential.

The election of Mr. Adams, a Transport and General Workers' Union steward, would mean the loss of an important position in BL by the Amalgamated Union of Engineering Workers.

Mr. Robinson, though a member of the engineering union, gained the top job five years ago because of his authority to Mr. Dick Etheridge, the convenor for the previous 30 years.

The TGWU has dominated membership at Longbridge since it amalgamated some years ago with the National Union of Vehicle Builders, and so has the voting power in electing the senior officials.

Mr. Robinson has been replaced as the senior engineering union steward by Mr. Brian Chambers, an experienced union member who was once the full-time district official covering the Longbridge factory.

There was a suggestion last night that Mr. Chambers might be put forward for the job as convenor, but his election seemed unlikely.

## Airfix to seek possession order

AIRFIX INDUSTRIES will apply to the High Court in Liverpool tomorrow for an order for possession of the Meccano plant in the city occupied by workers since it was closed on November 30.

Summons were served yesterday on 10 people including the shop stewards' committee and Mr. Mike Egan, district officer of the General and Municipal Workers' Union.

Entry to the plant was refused, so the writ was mailed to the door and the summonses pushed under it.

One of the stewards said later that some of those named on the summonses were no longer taking part in the occupation.

## Strike hits London buses

COMMUTERS' journeys to work yesterday were disrupted by a one-hour bus crew strike.

Staff at 48 London Transport garages joined the stoppage over the return to work of a foreman at the Chalk Farm depot.

London Transport said: "About 200 routes all over the capital were affected by the strike, with 70 per cent of services cut."

Nearly 5,000 staff, members of the Transport and General Workers' Union, took part in the action.

One driver said the crews had no confidence in the engineering supervisor, Mr. Mick Mundy.

Mr. Steve Day, acting TGWU delegate at Chalk Farm, said staff were not satisfied with the management training took place.



The Labour Party launched its campaign for the forthcoming local elections yesterday in the certain knowledge that it will lose control of a number of large cities and of the powerful Association of Metropolitan Authorities.

Lord Thorneycroft, party chairman, admitted that the local elections on May 1 would be difficult and were sure to be fought on national as well as local issues.

"We are not under any illusions and there are going to be some very tough contests," he said.

The Tories will use two main themes—"If you care about your country keep it out of the red" and "Follow me out of the red"—during the campaign.

The most important are 10 metropolitan areas which they hope to take control of giving them 29 of the 36. The 10 they are likely to win are Birmingham, Kirklees, Dudley, Oldham, Rochdale, Bolton, Bradford,

Leeds, Coventry, and Liverpool.

The Association of Metropolitan Authorities comprises members of the metropolitan districts, London boroughs and Greater London Council. The Tories have a majority of one in the 77-member body so Labour gains in 10 metropolitan districts would give them comfortable control.

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Provision of specialised export finance as well as advice on international regulations, tariffs and documentation procedures through the London American International Corporation Ltd., which operates in over 100 countries.

# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## • ELECTRONICS

## Cheaper to make micros in U.S.

DURING the course of a recent introduction in London by Nascom of its latest all-U.K. designed microprocessor System 80, managing director John Marshall made the revelation that in his case—in, he suspects, many others, 100—it is cheaper to have complete circuit board assemblies, and even the naked boards themselves, manufactured in California rather than in the UK.

In the case of naked boards he claims it can be up to 60 per cent cheaper to have them made in the U.S. so that even after they are flown in to the UK they are still less expensive. He believes a prime reason is the higher yields of U.S. manufacturers; but it is evident that they benefit from large throughputs.

But where the insertion and soldering of components is concerned, and the testing of completed boards, Marshall complains bitterly that the import duty on active components is 17 per cent while that on assembled boards is only 5.8 per cent, since the item is then rated as a "computer part."

Given in addition that modern insertion and testing is more commonplace in the U.S. cutting costs, Marshall concludes that there is no financial sense in importing (or buying imported) components and putting them on to boards in Britain. It is 10 to 15 per cent cheaper overall he finds, to contract out assembly to California 6,000 miles away, even after taking air freight costs into account.

This is all the more unfortunate because the new product, System 80, promises to be every bit as successful as Nascom's earlier offerings which were mainly computer boards and kits for the home constructor

and hobbyist. Sales of boards for the Nascom 1 system, introduced when the company started in 1977, have now topped 15,000 and for Nascom 2, only put on the market in the autumn of last year, the figure has reached 3,000.

With the new offering, the company is moving away from being just a hardware manufacturing house selling its products through distributors, to a budding computer company that soon will also be offering software support to its customers.

Sales will continue to be through distributors in the main, but the company expects an increasing proportion of its products to find their way into the home computing "rather than being sold only to hobbyists. The figure for industrial use may already have reached 50 per cent.

Nascom claims that the System 80 is the most flexible eight bit offering on the market, with availability in kit, board and system form. Peripherals include a small impact matrix printer and, within a month or two, a double sided double density disc drive from Siemens. Even this can be bought as parts and assembled if desired, to cut the costs, and each drive will provide 280 kilobytes.

The boards available—they can be plugged into a cabinet which also houses the keyboard—include CPU, dynamic random access memory, disc controller, character generator, colour generator for use with TV display, and input-output.

Starting cost, which includes CPU, keyboard, 32K of RAM and the housing is only £505. The saddening thought is that if the machine were made in the UK it would cost a good deal more. GEOFFREY CHARLISH

## Easy-to-use package

BESPOKE is a general accounting package to provide complete sales, purchase, payroll, invoicing and stock control.

A product of the combined

strengths of DATA 100 and IAL Gemini, its constituents

may be implemented separately

or as a series of "building blocks."

The user can therefore employ some or all of the constituents, or they can be added one by one. Also, the software package can run on all models in DATA 100's 400 Series of business computers. Both hardware and software capabilities of Bespoke can grow as the user expands.

Simplicity results from a conversational method of use. Keying-in information does not require specialised knowledge: requests are made in plain English, as are the prompts that lead the user through operation of the system.

Data 100, Arden Grove, Harpenden, Herts. 0527 631161.

## • CATERING

## Hot or cold drink vendor

HIGH CAPACITY model vending machines for large users offer a choice of eight different hot or cold drinks, with a capacity of 480 cups, and have been introduced by Klix, Four Square Catering and Vending, Ajax Avenue, Slough, Berks (75 32151).

Machine has been developed on the "in-cup" principle—plastic cups are pre-filled with 13 different drink flavours and supplied in foil wrapped cases of 20. Advantage of the system is that the ingredients already in the cup, says the company, drink quality is guaranteed and minimum of moving parts is required within the machine so cutting down the number of breakdowns. Loading of cassettes is said to take only a few minutes.

Called the System 5000, it has push button drink selection, is of all steel construction, available in white or beige and, for security, has twin locks and lockable cash box.

A scanning system ensures that the pressure beans are adjusted and adapted precisely to the surface shapes to be sanded.

The machine is called the FFA 2-B and it has two sanding units and elastic pressure beans which effect a level sanding of the surface of the shaped workpiece. One of the sanding belts is used for sanding the depression and the other for the flat surfaces. Both sanding belts are continuously cleaned by an in-built belt blasting device.

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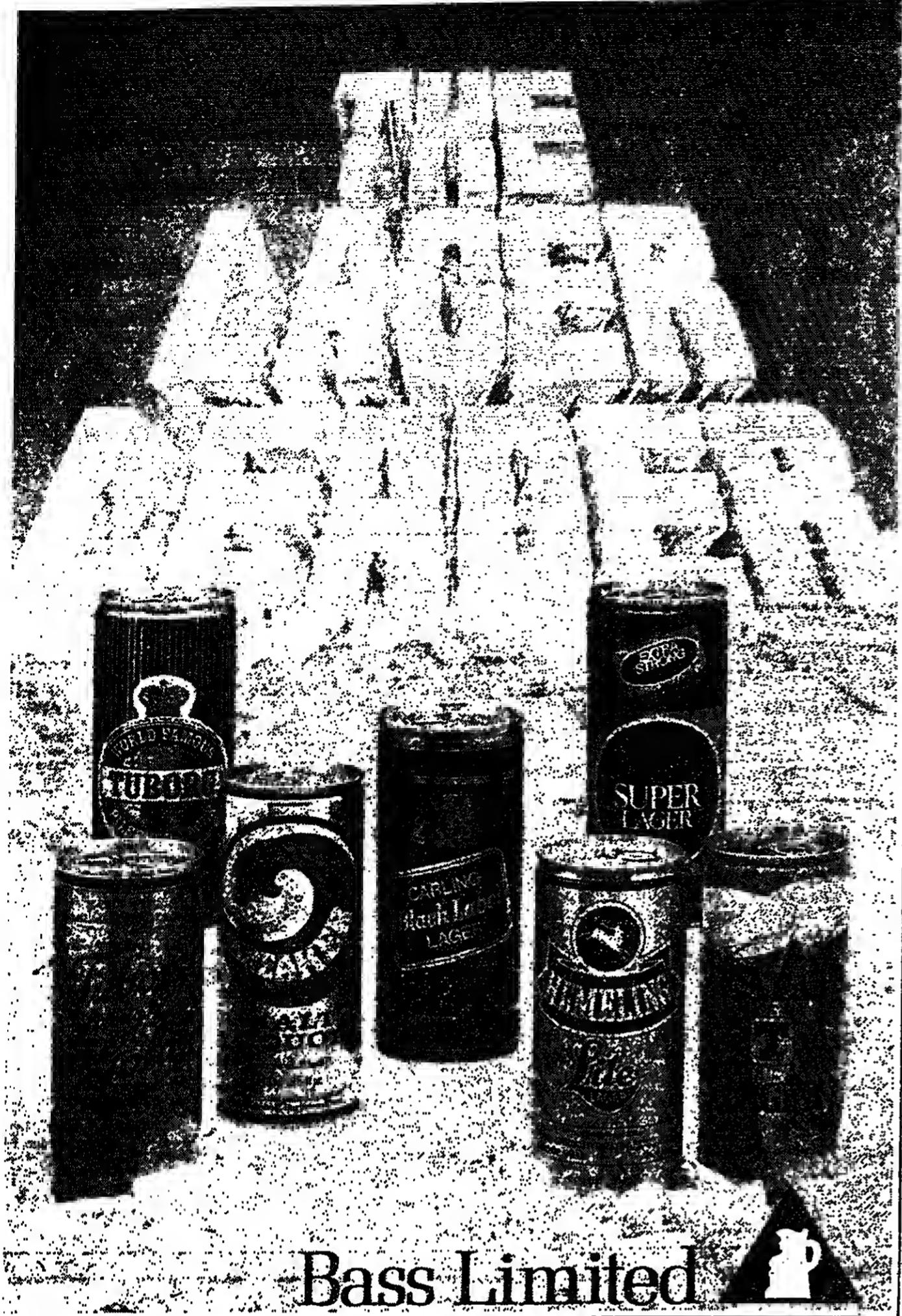
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## BREWING INDUSTRY II

## British beer drinkers insist on wide range



Bass Limited

Among those who truly appreciate the brewer's art, there's one name everybody knows.

ABM

The Right People

ASSOCIATED BRITISH MALTSTERS LTD PO BOX 8, NEWARK, NG24 1HE TELEPHONE 0636 705171 TELEX 37238

IT CAN FAIRLY be said that British beer drinkers are the most fussy in the world. Even though they are only ninth in the world league table of consumption (210.4 pints a head in 1977, compared with West Germany's 261.7) they insist on the widest possible range of beers — mild, bitter, stout and lager, in cask, keg, bottles and cans.

This wide range gives plenty of scope for drinking habits to change and, as we know, the British beer drinker has for more than a decade been voting for more and more lager, which is dealt with in greater detail in another article.

Certainly the brewers are still convinced that there is plenty of scope for growth in lager. But where they are not of one mind is on the future of traditional cask bitters, which, in the late 1970s, have been regaining some of the substantial ground lost from a decade earlier to keg beers.

Campaign for Real Ale, the beer drinkers' pressure group that must take a lot of the credit for altering the brewers' policies, is convinced that traditional cask bitter will continue to gain a higher share of the market, even though some brewers are basing their strategy on the belief that the growth in this area has levelled off. CAMRA has designated 1980 as the year for the North East, an area dominated by Scottish and Newcastle Breweries, where beer from the pump is hard to come by.

They are also mindful of the fact that Whitbread, one of the six major groups in the UK, does not produce cask bitter from its principal brewery at Luton, and has started "importing" this type of beer into the London area from its Wetherspoon and Frensham subsidiaries.

There is a view that most of the gains traditional bitter has made in the past few years has been at the expense of traditional mild, although the Midlands, where the greatest proportion of cask beer is drunk, is still holding firm to its support for mild, in spite of tendencies elsewhere.

But there is a key pointer here. It is noticeable that

brewers' advertising has altered; how the emphasis is less and less on "national" advertising and increasingly on regional beer loyalties? The fact is that, having become more and more national groupings, the major companies are moving now to decentralisation, to organising themselves on a regional basis and allowing local management to assess the local market, and to varying the overall general policies to suit geographical preferences.

The Watney Mann Truman group, Bass, and Allied Breweries have been among the leaders in local self-determination. Watneys, once the prime target of CAMRA's attacks over the restriction of choice, now has 14 cask beers available up and down the country, promoted and sold under local names. Regionalisation seems here to stay.

Watney Mann Truman, which is part of Mr. Maxwell Joseph's Grand Metropolitan empire, is leading a national movement away from plastics and chrome decor in pubs, and back towards wood and pottery. They are spending a lot of money on signwriting—and the signs emphasise traditional and local beers, and the warmth of the welcome inside.

It is worth recalling that back in 1959, 65 per cent of beer sales in the UK were draught, and all of that in cask, and 35 per cent were bottled, and that now, despite the pressure against pressurised beer, only 16 per cent is in cask, and about 13 per cent bottled.

Apart from the general trade confidence that the lager field is still growing (with increases in the types of lager available from each outlet), it would be a very wise man who could forecast the changing pattern of British beer drinking. This perhaps is why regionalisation is the order of the day.

But one trend that is discernible is the decline in premium bitters and stouts, which now have less than 14 per cent of the industry's volume compared with 17 per cent a few years ago. This may well be partly attributable to a growing consciousness about weight, and to the associated phenomenon that drinks which are lighter in colour are more favoured.

It is significant that a considerable amount of beer advertising nowadays is directed to products lower in carbohydrates and the suggestion that you can carry on drinking beer and still stay slim. Since these beers are predominantly in containers.

At the moment more than 8 per cent is sold in cans—which are favoured by supermarket customers—but the environmental lobby is girding its loins, encouraged by the emphasis on returnability of containers in the United States, the ban on canned beer sales in Denmark, and the ban on ring-

UK BEER CONSUMPTION

Year	Bulk Barrels (millions)
1972	36.1
1973	36.6
1974	39.2
1975	39.1
1976	39.6
1977	40.8
1978	40.9

Source: Brewers' Society

pull cans in Australia, it is doubtful whether sales of beer in cans are likely to increase in proportion in the UK.

Incidentally, it is interesting to note that the Republic of Ireland is the only other country in the world where more than half the beer sold is draught.

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## BREWING INDUSTRY III

## Independent brewers viable again

ALLIED BREWERIES paid a considerable compliment to the regional and local breweries last year when it launched a five-year plan to revive its old brewery names and return to traditional cask conditioned local ales.

The smaller groups flourished in the 1970s with an increase in sales averaging about 6 per cent a year compared to the larger companies' 1 per cent growth rate. The six major regional groups and 66 local firms have showed a strong resilience coupled with an expanding market.

Local breweries had been very much the rule in brewing until the development of a national beer market in the post-war period. Historically their decline was caused by defensive merging in the 1960s, the steady decline in demand up to the 1950s, death duties in a family run industry and the need to improve public house amenities.

The Price Commission report in 1977 indicated one of the relative strengths of the independent brewers. Rates of return on capital employed in production and wholesaling for regional breweries at 48 per cent and for local brewers at 53 per cent were significantly higher than for the larger ones at 32 per cent on average.

The National Economic Development Office brewing sector working party report in

1977 devoted special attention to the role of the small brewer. It defined a small brewery as one producing less than 1 per cent of the national market, about 400,000 barrels per year. The report found 64 companies in this category, of which 47 were believed to be family controlled, and family influence was considerable in the remaining 17. Between them, the small brewers controlled about 16 per cent of the market.

Family ties remain strong among the local groups and has helped with their industrial relations. A strong element of paternalism combined with strong trade union tradition has often meant the brewers offer sought-after employment in their areas. In many small country town breweries it is quite common to find workers whose families have worked there for four generations.

## Brand loyalty

Regional and smaller brewers have enjoyed better industrial relations than their larger competitors. The small catchment areas have meant lower distribution costs and a certain degree of brand loyalty.

Local loyalties have been markedly increased by the activities of the pressure group Campaign for Real Ale. The Brewers' Society tends to be dismissive of the group's impact and points out that real

ale has probably done no more than maintain its 15 per cent share of the beer market. But it has attracted considerable publicity and given local brewers a cachet.

The regionals and the local brewers have not invested in lager production in the past, preferring to leave production to the bigger groups. Lager production has been expensive and involves more space than ordinary production. There now seems to be a change with a couple of independents planning lager plant.

Brewing has traditionally been seen as an industry where economies of scale predominated, with falling costs on larger production runs. The big brewers had invariably gained, but now several authoritative commentators have questioned this approach.

The regional and smaller brewers have also gained by not being so heavily involved in the free trade which is increasingly competitive. They have also placed considerably less emphasis on the system of loans to free trade outlets which has produced low margins for the Big Six. Instead, the independents have relied on competitive pricing, usually a couple of pence less per pint than national products, and good quality control.

The brewing sector working party found that there was undoubtedly a public demand for

the traditional small brewers' products and they provided an element of extra choice. The Brewers' Society is proud of the fact that British consumers have one of the widest choices of beer available in the world and local products have also been appreciated by tourists.

The tied house is proportionately more important for the regionals and locals. The smaller brewery companies are concerned with possible interference with their traditional contract with the tenants.

The regionals and to a greater extent the smaller companies tend to be much more dependent on the maintenance of traditional methods than their larger competitors with lucrative outside interests.

The locals and regionals do not have the extra costs of national distribution systems which have proved increasingly expensive. They have also remained for the most part outside the take home trade in the supermarkets.

There aggressive pricing has meant low margins for the big brewers. Some relief could be offered to the small brewers in this month's Budget. Sir Geoffrey Howe, Chancellor of the Exchequer, has indicated he intends to reduce the level of Capital Transfer Tax which has hit the smaller breweries particularly. CTT, compounded by inflation, and the success of their busi-

nesses, has pushed valuations into higher tax brackets while denying the companies facilities for generating funds for investment and working capital. This has met with much concern in the industry in the past few years.

W. Greenwell and Co., the stockbrokers, in their analysis of the brewing industry last autumn, commented favourably on the way in which the regional brewers have taken market share away from the nationals. The survey said that since 1970 the average growth of share prices of the national brewers has been 85 per cent, while that of the regionals over 300 per cent. "Even the best performers among the nationals (Bass at 150 per cent and Whitbread at 145 per cent) cannot match the worst performances among the regionals."

## Adverse effect

However, it would be over optimistic to suggest market conditions are entirely favourable. The growth in beer production is projected to be slightly less than the industry had been used to during the 1970s. The squeeze on personal disposable income with the recession is likely to have an adverse effect on demand, particularly in an industry that is almost entirely geared to the domestic market.

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## Extra costs for Big Six

THE BIG six brewery groups which dominate the industry, felt very much on the defensive in the late 1970s. Their market share at about 75 per cent had declined in the face of regional and local breweries. They had also felt under attack from the last Government, particularly with what the industry considered an unfair and inaccurate Price Commission report in 1977.

The lifting of price controls last year and the ending of the Price Commission has lifted the spirits of brewery chiefs, although forecasts for the growth of the beer market in the 1980s show an annual rate of about 2 per cent compared to the 2.5 per cent the industry has been used to since the 1960s.

Structurally, the industry has settled down since the great wave of mergers in the 1960s and to a lesser extent the early 1970s. The Big Six, Bass, Allied, Grand Metropolitan, Whitbread, Courage and Scottish and Newcastle are a distinct group compared to the rest of the industry although there are marked differences between them.

Scottish and Newcastle, the most vulnerable of the six, are making efforts in the free trade market and improving its distribution system. The Allied group has also lost in market share. Courage, part of Imperial Tobacco, has also been losing market share. Grand Metropolitan and Whitbread have both been doing well.

The National Economic Development Office's brewing sector working party identified nine clear differences between the Big Six and the regional and local groups. The reason for enumerating and evaluating the differences was that the Price Commission's report had found that while the big breweries charged more for their beer, profit margins were lower than those of regional and local brewers. There was also a lower rate of return on capital investment, 32 per cent on capital employed in brewing compared to 46 per cent for the regionals and 53 per cent for the locals.

Large brewers produced a far wider range of products, the working party found. They had undertaken a proportionately more research, had in general invested more heavily and had younger production facilities and on the retail side had more modernised premises.

## Net benefit

In the increasingly important larger area the large brewers had developed production to a far greater degree than anyone else. The sector working party concluded the net benefit of that extra investment could only be assessed over a long period.

The large breweries have also produced a much larger proportion of canned beers for supermarkets. Aggressive pricing rather than brand loyalty counts with the housewife and profit margins are relatively low. The take-away trade boomed in the 1970s and accounts for more than 8.5 per cent of the total market. The Big Six dominate the field and the main move has been Bass's recovery. It now runs neck and neck with Allied as the largest producer in this market.

The Big Six, with their national distribution system, have also accepted an obligation to maintain outlets in remote areas of marginal profitability. This fits in with the industry's tradition - where



Sir Derrick Holden-Brown:  
intense competition

community obligations to keep pubs on as social amenities have often outweighed purely commercial criteria. The larger breweries have also higher advertising costs and labour costs. The sector also reported they were more vulnerable to industrial action.

These extra costs, and their effects on return rates have been accentuated by the increasing competition in the free trade, i.e. that not under the direct control of the breweries. Sir Derrick Holden-Brown, chairman of the Brewers' Society, argued at the beginning of the year that this competition was intense and increasing. He also said it should provide a major inducement to enterprise.

## Rationalisation

The large breweries have been getting rid of their tied public houses over the past two decades. In 1967, brewers owned 58,525 public houses or 78 per cent of the total. By 1977 the figure had fallen to 50,739 or 68.1 per cent. About 37,000 belong to the Big Six. Over the next five years, it is estimated the number will fall by about 5,000, with the Big Six losing proportionately the most.

Reasons for the shift include a rationalisation of the number of outlets, particularly in rural areas and the inner cities. To compete in the intensely competitive free trade sector, brewers have made loans to the outlets. The subject is a sensitive one. Figures are surprisingly difficult to obtain, but the Brewers' Society survey of investment for 1978 to 1981 estimated trade loans running at an average of £23m a year. The industry argues that free trade loans are part of its tradition and enable it to secure outlets for its products.

Mr. Colin Mitchell, a partner in stockbrokers Buckmaster and More and a leading analyst in the drinks sector points out many clubs now obtain loans from several breweries simultaneously. Many publicans and club stewards want to ensure that their supplies come from several breweries and the breweries have not objected. Mr. Mitchell, in a survey of the industry, argues there is now a sizable subsidy, particularly from the big brewers, to these free trade outlets.

This year, the industry plans to invest £500m. Half will go into brewing plant and distribution and the other half into the retail trade. True to form, the Big Six will provide the overwhelming part of this investment. But average return on capital averages about 13 per cent according to the Brewers' Society and slightly under that according to Mr. Mitchell.

Gareth Griffiths

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ABOUT 30m people are regular frequenters of public houses throughout the UK, with some 10m or so people visiting a pub at least once a week.

But in spite of its continuing popularity, the traditional British pub is coming under increasing pressures similar to those being faced by all small retailers in Britain's High Streets.

pubs are having to come to terms, not only with rising prices for beer, labour, energy and other operating costs, but also to deal with the growing challenge from clubs for a share of the drinkers' spending power.

Although Government scrutiny of the brewing industry's affairs has, temporarily at least, been called off, the effects of previous Government interventions are still being felt. The big brewers are quietly pressing ahead with the programme of 1,000 pub swaps planned to be completed by the mid-1980s.

The character and flavour of the traditional British pub has developed over the centuries largely as a result of the close relationship between the brewer and his retail outlets. The brewer has in the past needed to be certain of his outlets for what used to be a very short-life product. Thus the tied house system developed, whereby brewery companies owned substantial numbers of pubs which almost exclusively sold their beer output.

But while the brewery companies still dominate the pub trade in the UK, their ownership of pubs is declining. In 1967 brewers owned 53,525 "on-licences," or some 78 per cent of the total of on-licences. As a proportion of all licensed premises in the UK, including off-licences and clubs, the brewers' share was 48.3 per cent.

By 1973 the absolute number of pubs owned by brewers had declined to 53,276, which represented a proportion of 73 per cent of the total number of pubs. In relation to all outlets, the brewers' share had declined to 39.3 per cent.

But by 1978, the number of brewery-owned pubs had dropped to just over 50,000 and the percentage to about two-thirds of all pubs. And the

proportion of brewery-owned outlets to all outlets had dropped also to about a third.

The brewers argue that their ownership of pubs and the ability to exercise control over what is sold in them means that they have the incentive to spend large sums on improving standards. Out of the £1.5bn of investment by the brewers in the industry over the next three years some 60 per cent—more than £750,000 a day—will be spent on developing and improving pubs.

### Unique feature

Most brewery-owned pubs—seven out of every 10—are let to tenants. The brewers claim that this combination of large-scale ownership with a high degree of independent operation is another unique feature of the British pub and brings important advantages. Despite his comparatively small capital stake, the tenant is in a position to give his pub some individuality. He can introduce entertainments, speciality foods, and also be helped by his family in the running of the pub—a useful point given the unsocial hours which have to be worked.

The problems facing the pub stem from the economic pressures of running a small business at a time when all costs are increasing rapidly. Although the big brewers are conscious of their responsibility in many areas to keep small village pubs open, in some cases this can

prove impossible. Yet even though the big brewer may pull out, often the pub will be taken over by an individual and become a "free" house.

In fact the steady decline in the number of pubs since the war has been halted over the last few years and an increasing number of pubs are being licensed. In 1978 there were just over 75,000 pubs, a rise of more than 500 over the previous year, which means that the number of pub outlets is now back to the level reached in the mid-1960s.

However, the traditional pub is also facing a growing challenge from the licensed clubs whose numbers have grown steadily to reach just over 32,000 at present. The clubs' challenge is helped by their more liberal licensing hours as well as their freedom to operate fruit machines to give large pay-outs. Jackpots paid out by pubs are limited by law and are therefore less attractive to gamblers and less of a source of revenue for publicans.

To help meet the challenge from the clubs and other pressures, more thought than ever before is going into pub development in the 1980s. To build a pub of the appropriate size is important not only for economic reasons, but also to ensure that it provides the amenities wanted in particular locations. Public preference, for example, is for a pub which seems reasonably full and does not appear too empty at slack

periods. Much depends on local habits, such as whether customers tend to stand around the bar, sit at tables, or want to play games such as cards, darts, skittles, and so on.

Mr. Philip Boddington, joint managing director of Boddington's Breweries of Manchester and a member of the Brewers' Society estates committee, points out that apart from size, many sites are far from ideal.

"But by using the skill and experience accumulated by the brewing industry over many years," he says, "successful pubs can be developed almost anywhere—such as on large landscaped sites or on very small sites in suburban areas."

Whatever the technical problems of planning for a new generation of pubs in the 1980s, the brewing industry has a sound base on which to build. A recent Brewers' Society survey, carried out by Opinion Research International organisation, found that the pub was visited by three out of every four people during the course of a year. The next most popular form of entertainment was visiting a licensed restaurant, followed by dancing, visiting the cinema or theatre, or drinking in a wine bar.

The survey also asked people what were the best features of their ideal pub. The three most important features to emerge were cleanliness, comfort and friendliness.

David Churchill

### BREWERS' OWNERSHIP OF LICENSED PREMISES IN THE U.K.

Type of licence	1973	1976	1977	*1978
On-licences				
Managed	14,845	14,825	14,429	14,200
Tenanted	28,431	36,429	36,310	35,900
Total number	53,276	51,254	50,739	50,100
As percentage of all UK "ons"	73.0	69.0	68.1	66.5
Off-licences				
Managed	2,790	2,804	2,790	2,700
Tenanted	1,972	2,235	1,992	1,800
Total	5,662	5,059	4,782	4,500
As percentage of all UK "offs"	17.3	13.6	12.5	11.5
Other premises				
Restricted "on" licences and clubs	199	196	201	220
Total of all premises Number	53,335	56,509	55,722	54,900
As percentage of all UK premises	39.3	35.5	34.3	33.0

\*Estimates.

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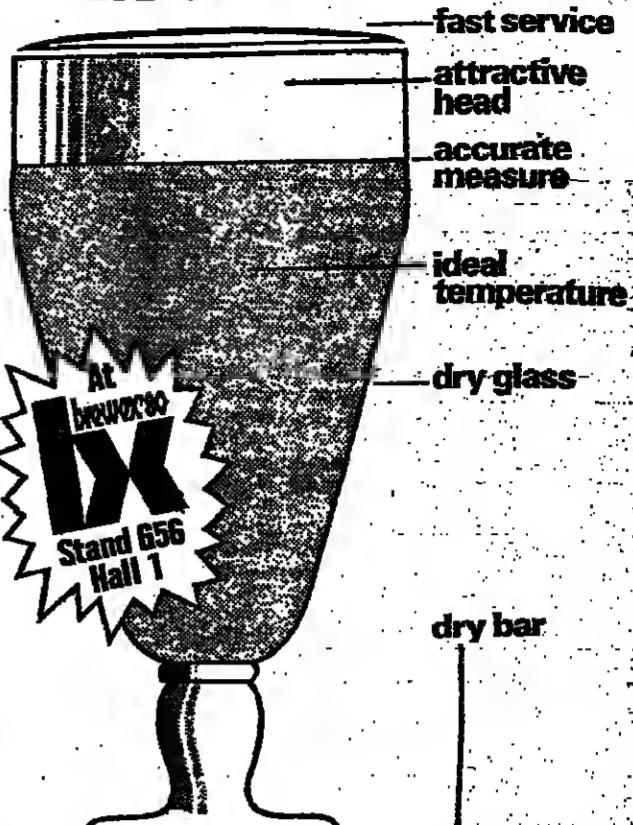
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## Strategy of the brewers

WHEN A U.S. research team last year suggested that whisky and beer contained cancer-inducing substances, the Brewers' Society was quickly able to issue a statement pointing out that the cause of possible harm (and there was only a minute risk) was being dealt with. The society had initially monitored research work in Germany on the subject and had started a comprehensive examination of the problem in the UK long before any Government department had requested official action.

The society's action was further evidence of the key role it plays in the brewing industry, a role which is often understated simply because—like many trade organisations—the society is often taken for granted.

The Brewers' Society was formed in 1904 by the amalgamation of three bodies—the London Brewers' Association, the Country Brewers' Society, and the Burton Brewers' Association. Although there were some 5,000 licensed brewers in existence at that time, the combined membership of the new society in its first year was only 642.

This, however, reflected the fact that the brewing industry at that time consisted of a large number of small brewers. Large brewery groups did not develop until it became imperative to achieve the benefits of large-scale production and the technology improved to allow better storage and transport of beer.

Although attempts had been made for more than 20 years to bring the various trade associations together to form one group, it was the impetus of the legislation controlling pubs and the growing temperance movement that finally brought the society into being.

Apart from organising the public and publicans to lobby governments over the various legislative reforms for the industry, the society soon developed a more long-term strategy which it has maintained until today.

This strategy was that in an industry where feelings are high about the quality of beer, it was in the industry's interests to consumer in its best condition. Moreover, it was just as important to ensure that beer was drunk on premises whose standards were high.

David Churchill

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## BREWING INDUSTRY V

## Controversy behind investment levels

DURING THE three years to December 1982, the UK brewing industry is expected to invest almost £1.5bn at November 1979 prices, of which about £200m a year will be spent on production, packaging and distribution.

Brewers' Society figures published in January suggest that the industry's investment in retailing will increase from £237m in 1979, about 50 per cent of total investment, to £280m in the current year and £285m in 1981, or between 56 per cent and 60 per cent of total investment.

Behind these figures exists a continuing controversy about the level of investment, particularly by the big six brewers, and the degree to which, if at all, over-capacity exists in the industry.

The key elements in the debate about investment, begun by a Price Commission report on beer prices and profit margins published in July 1977, concern the expected growth in demand for beer in the UK, particularly the growing share of the market taken by lagers, and the degree of capacity utilisation.

The challenge was sub-

sequently taken up by the National Economic Development Office's (NEDO) brewing sector working party which published its report—*rejection of the Price Commission's arguments*—in March 1979.

The working party argued that there were specific reasons for the lower margins of large brewers by comparison with others and that "it is impossible to isolate the differences in performance which are attributable to size" and that "comparisons of performance based simply on size are likely to be misleading."

The report went on to examine the scale of planned investment in the industry in conjunction with the Brewers' Society, which undertook a survey of investment plans up to 1981.

This survey confirmed that substantial gross investment was still planned, although there would be some decline from a peak in 1978 of just over £400m at 1978 prices with about half the gross investment between 1978 and 1981 spent on production and distribution of beer, of the market taken by lagers, and the remainder spent on the retail estate and additional trade loans.

Investment in production and distribution was largely intended to meet the expected rise in demand, currently forecast by the brewers to increase by just under 2 per cent a year, and the continued change in the pattern of consumer tastes, particularly the growing demand for lager which has increased its share of the market from 9.9 per cent in 1971 to about 30 per cent currently.

Almost all major new plant currently planned or coming into production is designed to produce lager. The Brewers' Society survey suggested that over the four years 1978/81 nominal capacity would increase by about 8.5 barrels, related entirely to the industry's observers, particularly the brokers.

Mr. Colin Mitchell of stockbrokers Buckmaster and Moore said in a report published last November that while NEDO's "authoritative" conclusions could not be ignored, in the short term excess capacity does exist and, although this need not be a problem, it will at some stage necessitate the closure of a few breweries.

Mr. Philip Shaw, writing in *Rowe and Pitman's September quarterly review* took a different view, arguing that in view of predictions that demand will rise by a further 6m barrels between 1981 and 1988 "the main problem for brewers is thus likely to be the investment needed to meet the continued growth of demand for lager."

Such calculations are only marginally affected by the slightly lower demand forecasts published by the Brewers' Society in January. These suggested that demand will reach 44.4m barrels next year and 51.5m barrels in 1990.

## Disagreement

The society has consistently rejected suggestions of overcapacity. However, disagreement continues among the industry's observers, particularly the brokers.

Mr. Colin Mitchell of stockbrokers Buckmaster and Moore said in a report published last November that while NEDO's "authoritative" conclusions could not be ignored, in the short term excess capacity does exist and, although this need not be a problem, it will at some stage necessitate the closure of a few breweries.

The Price Commission's report on the company published in June showed that in

BREWERS' INVESTMENT PLANS (£m at 1979 prices)					
Type of capital expenditure	1979 (actual)	1980	1981	1982	
Production, packaging and distribution	239	220	196	186	
Retailing: mainly pub development	237	280	295	300	
Total	466	500	491	486	

Source: Brewers' Society Survey Winter 1979.

## Watchful eye on pay rates

There was an average of 7.9 hours' overtime and 10 per cent of the workforce earned more than £132.5 per week.

Figures on the level of settlements are difficult to obtain because of the fragmented wage bargaining structure but Mr. Bobby Smith, GMWU national officer for the drink industry, says all the settlements he has seen so far are running above the inflation figure. Other unions suggest that settlement figures are above 20 per cent.

Mr. Smith says both sides in the brewing industry have a professional approach to wage bargaining despite the absence of national machinery. He cites the three-month strike at Allied's Warrington brewery as an example of the way in which the industry contained a damaging dispute.

## Less sanguine

A less sanguine view of the industry's industrial relations was put forward by Allied Breweries Beer Division which is chaired by Sir Derrick Holden-Brown, chairman of the Brewers' Society. Allied, which lost £5m because of the Warrington strike, was "convinced that the heavy cost will prove to have been justified, as it has now been demonstrated beyond doubt that management is determined to be resolute in dealing with excessive wage claims and with the proliferation of restrictive practices."

This was set this year at a minimum of £50 per 40-hour week for public houses outside London and £53 for clubs. This figure operative from January 15 was an increase of 21.4 per cent for pub staff and 23 per cent for club staff. The Brewers' Society says that these minimum figures in most cases are topped up. Union membership among staff tends to be low.

The position is quite different in the production and distribution side which has one of the biggest rates of union membership. The Transport and General Workers' Union is thought to have about 45 per cent of the workforce, the General and Municipal Workers' Union 30 per cent, the Association of Scientific, Technical and Managerial Staffs 15 per cent and the Union of Shop, Distributive and Allied Trades most of the rest.

The Department of Employment estimates that earnings in the industry last year averaged £108.2 per week. Gareth Griffiths

## Cans rival bottles for beer packaging

JUST OVER two out of every 9 pints of beer sold are not served from draught from pubs but are "packaged," either in bottles or cans. But although the percentages of beer sold in packages has declined throughout the 1970s, the importance of packaging beer has achieved a new significance.

This paradox is explained by the fact that beer sold in returnable bottles has fallen sharply from favour over the past decade, giving way to beer sold in either disposable bottles or cans. Thus in 1971, returnable bottles accounted for about 85 per cent of packaged beer sales, and non-returnables only 15 per cent.

Yet by 1978, the returnable bottles' share of the market had fallen to 55 per cent, while non-returnable packages had jumped

to just over 45 per cent. But out of this 45 per cent, canned beers account for almost 43 per cent—a staggering increase in popularity over the latter half of the decade.

Thus over the past 10 years, the brewers who have supplied the fast-growing take-home market have had to switch their production emphasis totally from bottles to cans.

The can, therefore, has risen in importance from about 3.5 per cent of all beer sales in 1971 to about 9.3 per cent of all sales at present—accounting for expenditure estimated at over £100m.

The reason for this rapid change was closely linked to the entry into the drinks market of the large supermarket chains. Supermarkets were extremely reluctant to stock bottles of beer which included a deposit

In any case, the big brewers

have now invested substantially in new canning equipment over the past few years which suggests that they have firmly hedged their bets in favour of the can in the foreseeable future.

The glass manufacturers themselves have reacted to the challenge posed by the can with the introduction of the wide-mouth bottle. These bottles have wide openings with a foil seal which make them easier to open, drink, and pour from. Some big producers have switched to them, such as Ruddles which supplies Sainsbury's, but the major brewers still appear wedded to the can.

A new bottling machine, especially suited to wide-mouth bottles, has been launched on the UK market by Rockware Kingspeed. The new machine is said to be able to reach bottling speeds of 2,000 a minute.

The bottle lobby has been encouraged by the Guinness example which has traditionally been sold in bottles for the take-home trade. The company experimented with canned Guinness but has found an adverse consumer reaction with claims that the taste is not the same. The introduction of the wide-mouth bottle prompted Courage and Ruddles to bottle Guinness in the new shape in this country. Although their efforts met with some success, Guinness is still anticipating such pressure with its "bottle-bank" schemes for unwanted bottles. In the U.S. the anti-can movement has already gained some ground and the returnable bottle has made a re-appearance.

David Churchill

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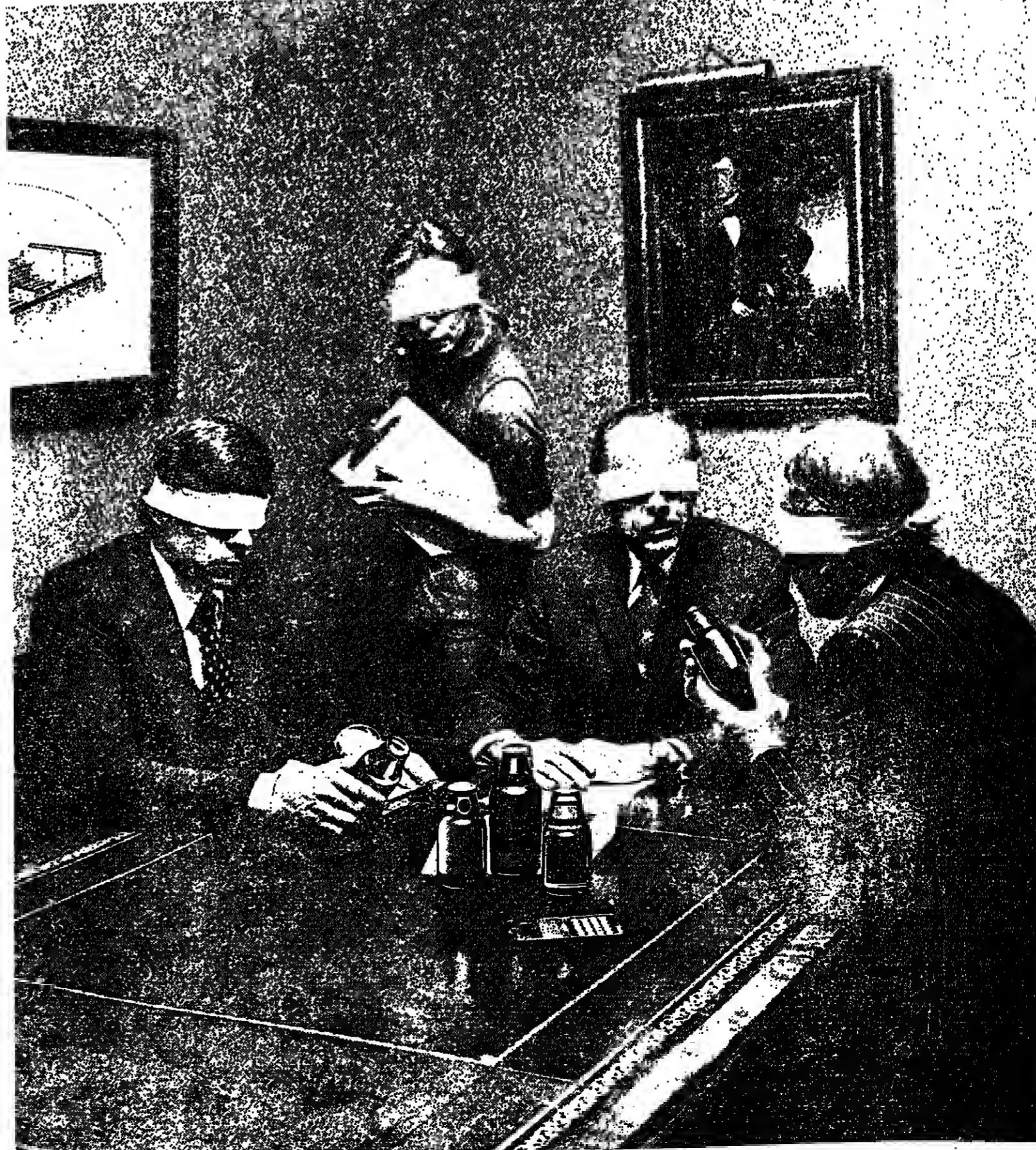
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## BREWING INDUSTRY VI

## Take-home market is growing fast

Freddie Mansfield  
Supermarket sales of beer have expanded so fast that they may now match those from off-licences

THE GROWTH in popularity of buying beer to drink at home has been one of the most significant structural changes in the distribution of beer in the 1970s, and promises to be equally important over the next decade.

The take-home market is made up of sales through specialist off-licences and supermarkets, and sales of "packaged" beers for consumption at home through on-licences.

Take-home beer sales are estimated to have risen from about 8 per cent of total beer sales three years ago to some 13 per cent at present—and some market estimates suggest that this trend will accelerate even further in the early 1980s to give take-home sales a fifth of the market by the middle of the decade.

The rapid growth of consumer preference for drinks in the home—although it must be acknowledged that the traditional public house still remains the most popular place for a drink—has arisen for a number of reasons. Undoubtedly, the two most important are the increased willingness of supermarkets to stock beer, and the rapid growth in demand for lager throughout the 1970s.

As most consumers shop at least once a week in a supermarket, it has become relatively easy to add a few cans of beer to a loaded trolley. Market research has shown that in the rapidly growing wine trade, off-licences account for only 40 per cent of sales, while the multiple and independent grocers, co-operative stores, and other High Street stores account for the rest.

## Frequent choice

However, the take-home market is growing so fast that some estimates suggest that the supermarkets may now be more equally split with specialist off-licences and share the take-home market.

A recent survey found that 57 per cent of consumers said they went most often to a supermarket to buy take-home drinks, with 33 per cent going to an off-licence. Tesco was the most frequently cited choice for "buying drinks"—mentioned by one in every four in the survey—followed by the co-ops (22 per cent) and J. Sainsbury (18 per cent) and then by a specialist off-licence chain, Victoria Wine.

Tesco acknowledges that its take-home business "is one of the most dynamic and rapidly growing sectors on the company's books." Its beers sales easily top £30m a year.

Another factor in the growth of take-home sales is the more widespread acceptance of canned beers. Beer is consumed at home mainly from cans, with a small proportion drunk from non-returnable bottles. But while there are still substantial sales of beers in returnable bottles sold over the counter from pubs, their popularity has been on the wane for several years.

However, the recent introduction of the so-called widemouth bottles (bottles which have a

wide neck to pour or drink from) is proving popular with supermarket shoppers.

This preference for take-home drinks is also influenced by economic considerations. People may prefer to drink at home because they can buy their drink cheaper in a supermarket than in a pub.

## But

the major factor for the growth in take-home sales, apart from the ease of purchase, has been the surge in lager sales.

Of the 13 per cent of total beer sales sold for the home, lager now accounts for some 32 per cent, an increase from 28 per cent in 1978 and 25 per cent in 1977. Over the same period the light/pale and export ale sector slid from 46 per cent to 41 per cent.

The increase in lager sales for the home has been helped by the popularity of the stronger premium lagers, which in 1979 accounted for a quarter of all take-home lager sales, compared with a fifth three years ago.

Although under pressure, the light/pale and export ale sector of the take-home beer market is

still the largest. Of the two types of beer, it is export ales which have best withstood the challenge from lager. Export beers are defined as those with an original gravity above 1.040 degrees (the same as for premium lagers). While the export ale share of the take-home trade is holding firm, that for pale ale is declining.

## Export sector

The two major brands in the export sector are Long Life, from Allied Breweries, and Newcastle Brown, from Scottish and Newcastle. Both beers have about 20 per cent of the take-home export market. They are followed by McEwan's Export (again from Scottish and Newcastle) with about 15 per cent of the market. Among pale ales of less than 1.040 degrees gravity, Whitbread Pale is probably the most important brand with Watney's Pale in its wake.

The other major sector of the take-home beer market is stout, which has seen its share consistently eroded throughout the

1970s in both the on and off licence trade. Stouts are either bitter or sweet—the only bitter brand of any significance is Guinness, which has about 80 per cent of the take-home stout market. The sweet brands are led by Mackeson Cream, from Whitbread.

On sales of canned ales alone, the Economist Intelligence Unit recently estimated that Scottish and Newcastle had a 27 per cent share with its three major brands of Newcastle Brown, McEwan's Export, and Younger's Tartan. Scottish and Newcastle has been forced to put more effort into outlets such as supermarkets since, until recently, it did not own a significant chain of off-licence shops. Allied, Watney, Whitbread and Bass have all had large chains associated with their brewing divisions which tend to give preference to their own company's products.

However, the take-home sales boom has not been without its problems for both the drink producers and consumers.

Brewers and other drink producers are finding that the fierce competition between supermarkets means that their profit margins have been cut right back. Profitability of beer sales through supermarkets is far lower for the brewer than sales through a public house.

Stockbrokers Buckmaster and Moore have estimated that, assuming that current margins in take-home and pub sales are unchanged, the changing pattern of sales by type of outlet could lead to an 8 per cent drop in margins and the forecast 22 per cent increase in sales might translate into only a 12 per cent rise in profit in real terms.

The other main problem concerns the accessibility of drink in supermarkets, which is suggested by some to be one of the main reasons for the sharp rise in alcoholism, especially among housewives, in recent years.

Increased social concern over the spread of alcoholism—and the need for drink producers to secure higher margins—may eventually take some of the shine off the take-home boom.

David Churchill

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**Potential**  
The brewing industry was one of the first to wake up to the potential and need, for saving energy. A fuel use survey in 1977 revealed that some breweries were using three times as much energy as others to produce the same quantity of beer. Major factors in these differences in energy use efficiency included the age, design and capacity of plant. The 1977 survey also showed that the large breweries, those 22 producing over 1m hectolitres a year, tended to be more energy efficient.

Research has also shown that packaging consumes almost as much energy as brewing. This

inefficiencies of a batch process by continuous production have proved less successful in part because of the effect on quality. Attention is now concentrated on high gravity brewing which apart from using less water to heat, cool and pump throughout the process, also improves plant usage efficiency. The refrigeration process in

## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

## Management abstracts

These summaries are condensed from the journals of abstracts published by Abnor Monograph Publications. Readers wishing to consult original texts should write to: PO Box 23, Finsbury, H.A.9 SDJ. Joint Ventures in Japan: R. W. Wright in *Columbia Journal of World Business* (U.S.), Spring, 1979; p.25 (64 pages, table).

Shows that after the wave of interest in joint ventures with Japanese partners in the late 1960s, this trend seems to have dwindled away; explores reasons for the disillusionment—ranging from language barriers to conflict over short-term profit v. long-term growth objectives; lists lessons, ending with the abrupt advice to "let the Japanese run the show."

Foreign Acquisition Analysis: A. R. Malkoff in *Management Accounting* (U.S.), June, 1978; p.32 (51 pages, charts, tables).

Offers a step-by-step approach to the financial evaluation of a potential acquisition abroad, in a way which first tests the caudaline against the investment criteria, using explicit assumptions on local inflation and exchange rates, and then tests the financing implications and the effects under accounting rules for foreign exchange translation.

Regaining Control of a Large Company: L. Donaldson in *Journal of General Management* (UK), Summer, 1979; p.14 (161 pages, charts, tables).

Presents a case history of organisational change, involving the reversion from a multi-divisional to a functional management structure, in a major Japanese company (reported under a fictitious name); describes company handbook, the previous structural change from functional to pro-

ductional form, and reasons behind the present reorganisation—particularly the need for concentrating power at the centre in the face of economic conditions. Analyses the change in terms of current organisational theories.

Fundamentals for Success in the Japanese Marketplace: Y. Kobayashi in *Journal of Contemporary Business* (U.S.), Vol. 8 No. 2; p.81 (6 pages).

Describes two fundamental concepts that are crucial to success in the Japanese marketplace—trust and confidence in partnership, and respect for cultural differences—illustrated by the establishment and operation of a joint venture between Fuji Film and the Xerox group, with particular attention to local authority and autonomy, and to joint decision-making.

Beyond Zero-Base Budgeting: G. R. Phane in *Managerial Planning* (U.S.), July-August, 1978; p. 18 (6 pages, illus., chart).

Identifies the role of zero-base budgeting as an integral part of long-term planning, budgeting and performance feedback, describes how it works through identification of decision units and the preparation and ranking of decision packages, and outlines how feedback and follow-through can be implemented.

Mobility and the Dual-Career Couple: C. E. Maynard + R. A. Zawacki in *Personnel Journal* (U.S.), July, 1978; p.488 (51 pages, biblio).

Discusses rising trends in refusals by managers to accept transfers that involve relocation, and examines the particular difficulties dual-career couples experience. Puts forward a surprising number of alternatives and solutions, and offers advice to organisations on dealing with a phenomenon that will not disappear.

## Shell strikes a refined way of exploring the future

By Christopher Lorenz



that managers have to make, rather than full of irrelevant computer print-outs.

The most obvious illustration of the approach is that, a year ago, several major oil companies were reportedly still planning for the mid-1980s on the basis of a specific forecast for oil prices; in spite of all the obvious unpredictabilities. By contrast, Shell was talking in terms of "between \$13 and \$50 a barrel" (not necessarily these particular figures, but an extremely wide range).

Such is the planners' new view of the future that the scenario which from 1975 to last autumn defined their "low view" of potential economic growth has now been transformed into their upper limit. It bears the graphic title of "World of Internal Contradictions."

The new lower limit is now defined by a scenario with the apparently optimistic title of "restructured growth." But for much of the 1980s it actually envisages a set of harsher economic, social and political shocks that many outsiders would not consider credible; only after the world manager to adjust to the new situation with alternative energies and the like, does the scenario see the re-emergence of rapid growth.

In theory, top managers all over the far-flung Shell empire have since before Christmas been taking decisions on the basis of these new scenarios, to be relevant to the decisions

and disregard it when he actually comes to make a decision, even if it involves millions of pounds.

This sort of problem has recurred with obstinate frequency in Shell over the last eight years, even among senior managers who—especially after the salutary shocks of the 1973 oil crisis—had seemed convinced of the need for a new way of preparing for the uncertainties of the future. Hence the importance of what Shell's planners call "influencing the manager's 'microcosm,' or 'mental map.'

Since the oil crisis, and with the added impetus of extremely strong advocacy from many of the members of Shell's top executive body, the Committee of Managing Directors (CMD), scenario planning has taken increasingly deep root in the group's complex worldwide organisation (see diagram).

This is in spite of the success record of the approach in helping a wide variety of Shell's 270 companies cater for a wide range of possible developments, so that plans can be prepared and decisions taken that will not be totally invalidated by subsequent events.

The realism of the scenario approach is obviously its strength. But it is also a weakness: virtually every manager in any sort of company craves for certainty and hates having to question his assumptions, however thorough and practical his training and experience may have been. He finds it extraordinarily difficult to accept the advice that "the world may be like this 10 or 15 years from now, or again it may be like that, entirely different. You must make your decisions as resilient as possible to either type of future."

On one level, he may accept this as thoroughly good if uncomfortable sense, but it is often so emotionally unpalatable that he may then go away

and disregard it when he actually comes to make a decision, even if it involves millions of pounds.

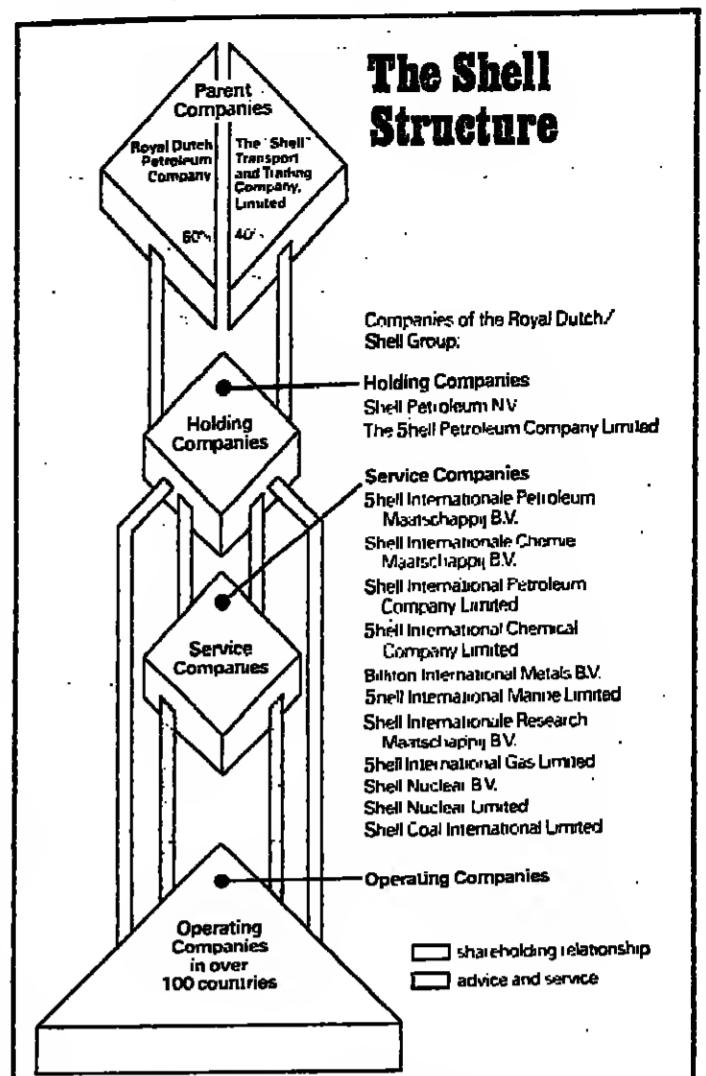
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ton, near Manchester (see Management Page, April 25, 1978 and June 29, 1979).

In the past two years their case has also been given a more positive sort of internal boost by the increasing conversion to the scenario camp of executives within Chemicals.

This is one of the business sectors of the group with a traditionally high repulsion for planning, but which—for several reasons—has been relatively slow to totally embrace the scenario approach.

Their fight against traditional planning attitudes has been helped by a series of expensive investment failures, notably Shell's joint venture with Gulf Oil into high temperature reactor which has cost an estimated £300m in losses, and on a smaller scale with doubtful investments such as a £25m polyethylene plant at Carg

the Shah had been part of a group-wide "accident" scenario for 18 months before it occurred; the uncertain element (and the reason for the "accident" label) applied not to whether the troubles would occur, but when.

From the managing directors' point of view, the late C. C. Focock—Shell's former chairman—summarised the scenario philosophy in these terms: "we believe in planning, not in numerical forecasts but in hard thought which aims to identify a consistent pattern of economic and social development."

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# Looking for an EEC trade-off

BY JOHN WYLES IN BRUSSELS

BRITISH and French public opinion could be forgiven for thinking that the European Economic Community resembles nothing more than a prize-fighter's training-room above an East End pub. The air is heavy with grunts and groans of preliminary sparring and excitement rises as the Main Event approaches. Topping the bill at this month's Brussels summit will be Battling Maggie from Downing Street against Valiant Valery of the Elysee.

But this is very much a media characterisation of the Anglo-French conflict which seems to dominate Community affairs in the run-up to the summit. France is depicted in Britain as the principal obstacle to a satisfactory settlement of Britain's EEC budget problem, while illegally running imports of British lamb and supporting profligate spending on EEC agriculture. For its part, the UK is paraded before the French public as the one eternally dissatisfied member of the Community, always wanting to change the rules to its favour, and in the process quite careless of wrecking achievements often painfully built up over the last 20 years.

## Compromise

However, this presentation of the issues, which politicians in both countries have done little to restrain and much to encourage, could carry the Community into very dangerous waters. It is helping to cement public opinion, and through public opinion, Mr. Thatcher and President Giscard d'Estaing, into positions which may put a compromise out of reach.

For this and other reasons senior French officials in Paris can be heard urging correspondents to avoid fanning flames which are already uncomfortably fierce. In doing so, they are not implying any weakening in France's public negotiating position that the British budget problem must be settled in the context of parallel agreements on sheep, meat, common farm prices, and fisheries policy. Rather, both the Elysee and the Quai d'Orsay seem anxious to stress that the French approach is a negotiating one and not designed to erect impossible obstacles to agreement here at the end of the month.

In other words, there may be more political will in Paris to

## Reasonable

Ultimately, however, the possibility of a settlement at this summit binges not only on modest British moves to placate the French but also on the net budget contribution acceptable to Mrs. Thatcher. Despite the apparent hard line which Paris is taking at the moment, skilful British diplomacy could yet reduce this year's anticipated £1.2bn net payment to Brussels by at least 50 per cent and perhaps a little more.

Would Mrs. Thatcher accept half a loaf and undertake the undeniably difficult task of selling it to the British public opinion as a reasonable solution? Or would she prefer to ride the tiger of rejection and reprisals? No one knows, and as Foreign Office officials observe dryly: "At this stage we don't think she does."

Farm on the Hill. 5.03 John Craven's Newsround. 5.10 The Great Grange Hill Debate. 5.40 News. 5.55 Nationwide (London and South East only). 6.20 Nationwide. 6.55 Duck. 7.05 The Osmonds (London and South East only). 7.35 Life on Earth. 9.00 News. 9.25 Flesh and Blood. 10.20 Parting Shots from Animals. 11.10 Platform One: Denis Healey, MP, in conversation. 11.40 Weather/Regional News.

6.40-7.55 am Open University (Ultra high frequency only). 9.35 For Schools, Colleges. 12.45 pm News. 1.00 Pebble Mill at One. 1.45 For Schools, Colleges. 3.25 Deborah Stride. 3.35 Regional News from England (except London). 3.55 Playschools (as BBC2 11.00 am). 4.25 Yogi Bear. 4.25 Jackanory. 4.40 Isle and the 11.40 Weather/Regional News.

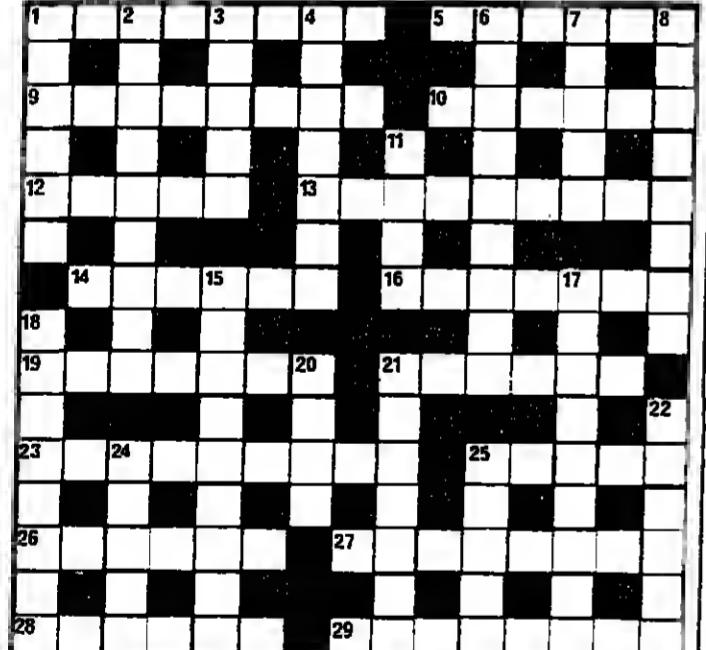
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### BBC 1

\* Indicates programme in black and white

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### F.T. CROSSWORD PUZZLE No. 4.216



ACROSS  
1. Girl's early model car in Home Counties (5)  
2. Supper outside right isolated (5)  
3. Manage to get 1d; confess to swindle person (2, 3, 4)  
4. Meat and vegetable cook by the way goes to jug (6)  
5. Clergyman before and after time (7)  
6. Sleemers taking care of doctor affected person (7)  
7. Run away towards northern town (6)  
8. Skips with girls abroad (6, 3)  
9. Dickensian footballers drink (5)  
10. Intimate token (6)  
11. Thousand enter modern music ceremony (4)  
12. Support outside right isolated (5)  
13. Manage to get 1d; confess to swindle person (2, 3, 4)  
14. Meat and vegetable cook by the way goes to jug (6)  
15. Good for one to complete a few (9)  
16. Next to an extensive border (9)  
17. Like a rogue to make seafod keep quiet (8)  
18. Confound this wind (4)  
19. One bird got its teeth into another (7)  
20. Purpose of camping (6)  
21. Depressed on account of Middle East leader (5)  
22. Almost fail to remember Smith's place (5)

Solution to Puzzle No. 4.215  
1. CLOTHES, 2. THERES, 3. GIGANTES, 4. GIGANTES, 5. GIGANTES, 6. GIGANTES, 7. GIGANTES, 8. GIGANTES, 9. GIGANTES, 10. GIGANTES, 11. GIGANTES, 12. GIGANTES, 13. GIGANTES, 14. GIGANTES, 15. GIGANTES, 16. GIGANTES, 17. GIGANTES, 18. GIGANTES, 19. GIGANTES, 20. GIGANTES, 21. GIGANTES, 22. GIGANTES, 23. GIGANTES, 24. GIGANTES, 25. GIGANTES, 26. GIGANTES, 27. GIGANTES, 28. GIGANTES, 29. GIGANTES, 30. GIGANTES, 31. GIGANTES, 32. GIGANTES, 33. GIGANTES, 34. GIGANTES, 35. GIGANTES, 36. GIGANTES, 37. GIGANTES, 38. GIGANTES, 39. GIGANTES, 40. GIGANTES, 41. GIGANTES, 42. GIGANTES, 43. GIGANTES, 44. GIGANTES, 45. GIGANTES, 46. GIGANTES, 47. GIGANTES, 48. GIGANTES, 49. GIGANTES, 50. GIGANTES, 51. GIGANTES, 52. GIGANTES, 53. GIGANTES, 54. GIGANTES, 55. GIGANTES, 56. GIGANTES, 57. GIGANTES, 58. GIGANTES, 59. GIGANTES, 60. GIGANTES, 61. GIGANTES, 62. GIGANTES, 63. GIGANTES, 64. GIGANTES, 65. GIGANTES, 66. GIGANTES, 67. GIGANTES, 68. GIGANTES, 69. GIGANTES, 70. GIGANTES, 71. GIGANTES, 72. GIGANTES, 73. 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## THE ARTS

Agnew/Wildenstein/National Gallery

## Provincial delights

by DAVID PIPER

The new exhibition at Agnew's in Bond Street, *English Pictures from Suffolk Collections* (until March 28), should not only lift the heart of the visitor, but also help sustain the imperilled fabric of some of the most enchanting churches in England, those late Gothic masterpieces in which East Anglia is so rich. The show is staged in aid of the Suffolk Historic Churches Trust, to which all proceeds go. No visitor need fear that a visit will be a mere charitable duty, for he is offered no parochial jumble but a selection of English painting, a great deal of which is of National Gallery calibre. The emphasis is on the great figures of the English "Golden Age"—Hogarth, Reynolds, Gainsborough, Stubbs, Romney and Lawrence; on English landscape, with Wilson, Crome, Turner, Bonington, and de Wint less copiously, but perhaps more perfectly, represented than Constable; and on early 20th-century work, Caudle, Town and Sir William Nicholson.

From Ickworth comes Hogarth's engaging rump of Lord Hervey and Friends fantasizing over an open-air collection of fruit and wine. Inconsequential and unconvincingly articulated as composition, even slightly tipsy, the verve of the painting is nevertheless irresistible and the detail exquisite. Hogarth's power of indicating consequences of action not yet completed is inimitable—just as in his Lord Graham in his Cabin at Greenwich with the bowl of the bewigged pig is all but audible, so too here is the splash that the cleric, whom Lord Ilchester is toppling from his chair, will very shortly make as he collapses in the water beyond.

For portraits there are, most notably, three stunning formal statements, all with a pronounced nautical flavour, from the hands of Reynolds, Gainsborough and Romney respectively. Though relatively early (1762), the Reynolds of Captain Hervey is of an heroic quality that he never surpassed. The captain with his naked sword thrust up from his hip against a thunderous sky is as majestic in modern (or eighteenth century) terms as the image of Jove with thunderbolt in myth.

Later, the same sitter posed by Gainsborough on the sea-shore, dangling a telescope—a painting so consummately relaxed and delicate in the handling, yet so magisterial that Horace Walpole acknowledged it justly as "one of the best modern pictures." Wavelets fawn just clear of the subject's elegantly shod feet, having clearly not ventured to touch

them: the captain might have taught King Canute a trick or two.

And thirdly, Romney's Captain Sir Hyde Parker, if far less subtle in characterization, shows just how convincingly the painter, given a sister of film-star physical glamour, could invest him with permanence for posterity. Stubbs, too, is at his best here, in visions of Newmarket as an equine aeraadica. The moderns are mainly Camden Town paintings, especially Sickeri, but also in contrast two superb examples of the brilliant paint of that still under-rated artist Sir William Nicholson.

Finally, a typical John Piper watercolour of the tower of All Saints, Stansfield, incandescent, dated 1880 and painted by the artist as a gift to the Trust to be sold in aid of such churches—and for a sobering account of the physical condition of the fabric of that very same tower, see Norman Scarfe's introduction to the catalogue.

Suffolk to Agnew's, and further up Bond Street, Glasgow to Wildenstein's with no less charitable intent—this time in aid of the National Art Collections Fund and showing continental, not British (until March 28), Glasgow's Art Gallery is of course one of the most splendid of the major provincial collections of Britain.

This, then, is a selection from a public collection rather than from private ones, and though including masterpieces of international renown, these, seen face to face as distinct from reproduction, will come as a shock to southerners who may not get that at all to Glasgow.

Glasgow and Wildenstein have been generous indeed. Here is that armoured saint and kneeling donor rapt in an intensity of devotion perhaps all the more spell-binding because their focus of adoration, the Madonna, has for centuries been lost—one of the supreme masterpieces by that very rare early French painter, the Master of Moulin. Here is the profile of the armoured youth who may well be Rembrandt's romantic conception of Alexander the Great, gleaming from the shadows.

Two atmospheric El Greco portraits, an enormous wind and sky-rinsed wilderness by Salvator Rosa—even the famous Giorgione's *Adoration of the Christ Child* before Christ in all the splendour of its sonorous colour. The *Christ Child* is as famous as the picture itself, which I gather stopped off briefly at the National Gallery on its way to Wildenstein's for a clinical appraisal. Definitive diagnosis

entirely ephemeral, a matter of minutes, seconds even, before the authority of the originals asserts itself, enhanced now by the deeper understanding provided by the film.

It is, I think, simply that one has to readjust one's vision: instead of reacting passively to the image projected into the retina by the slide, one has deliberately and actively to go into the actual picture itself. The *Second Sight* series is a variation on the very successful concept of *Painting in Focus*, and the visitor should perhaps be warned that this impression is

entirely ephemeral, a matter of minutes, seconds even, before the authority of the originals asserts itself, enhanced now by the deeper understanding provided by the film.

This form of presentation has certain problems. I prefer my pictures quiet—conversely in galleries can be pure enchantment, but I have personal resistance to individual pictures underlined, as it were, by scratches of opposite music. This is, however, purely a matter of personal taste, and the music chosen in this programme is indeed tellingly apt. The other problem may well flummox the more casual visitors: it is this. Exposition of a painting by slides projected on a screen means that the light seems to come through the picture—which becomes virtually the equivalent of a stained glass window.

This gives, especially in the case of painters who drenched their pictures in light, as did both Claude and Turner, an astonishing larger-than-life or even-than-art brilliance, or even-than-art, hovering over the upper reaches of London's Thames—the Rogers' scheme deserves very careful examination.

If you stand in the Temple gardens and look across the river, the view at present is a very motley one. There is the concrete monumental of the National Theatre, which will be continued in the designs for the new IBM building, which will continue Sir Denys Lasdun's strata-like forms. London Weekend Television occupies a series of buildings of remarkable dullness and then there is the Oxo tower which the Thirties Society, in their desperate search for something to keep, plan to campaign to preserve. As you look closer towards Blackfriars Bridge there is a new building of such gloomy banality that it is probably wiser not to mention the name of the architect.

Richard Rogers deserves support and encouragement—he could achieve the almost impossible and build some new buildings that the public would actually like. The South Bank need him—he should be given a chance.

The view is not an inspiring one and the outcome of the present planning inquiry provides the opportunity to build a new part of London on a scale that

entirely deserves very serious consideration in architectural terms.

With the hideous and pointless

Giants (the architects of which deserve to be beaten by a very black and terrifying giant) hovering over the upper reaches of London's Thames—the Rogers' scheme deserves very careful examination.

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## Royale Theatre, Broadway

## Whose Life Is It Anyway?

by FRANK LIPSIUS

To accompany its change of Broadway theatre, *Whose Life Is It Anyway?* undertook a transformation that encompassed a whole, new cast, a fresh setting in an American hospital, character name changes as well as a switch in the sex of the major character from a man to a woman.

While most of the innovations were at most cosmetic (the American hospital uses exactly the same set as the British), the sex change was more daring and required some delicate reworking of the script by playwright Brian Clark. The original part of Ken Harrison, as played by Toni Conti, showed a man incapacitated at the height of his attractiveness and activity. Portraying a character paralysed from the neck down, Conti made his head move for his whole body. His sarcasm and playfulness showed just what he would have been like had he been liberated from his deformity.

## Wigmore Hall

## Fitzwilliam String Quartet

The long and successful Faure series at the Wigmore Hall ended on Saturday night. It has demonstrated three things. The first of these that Faure, chamber and piano music, to say nothing of the orchestra, can take their place with the greatest, should not have required proof. The second, very welcome, was the revelation that there is, by chamber music standards, a large audience in London for this repertory. The third, less welcome though under the circumstances not surprising, think how long it took British players to master Bruckner and Mahler, was that our instrumentalists haven't yet got the style of middle and late Faure under their skins. That was true of the two splendid piano quintets given earlier in the series by the Music Group of London and the Nash Ensemble respectively—sympathetic capable readings just lacking the final ease and stylistic certainty.

The same was true, unfortunately to a greater degree, of this final concert, where the highly accomplished and rightly popular Fitzwilliam Quartet

placed Faure's solitary string Quartet between Haydn's refund on No. 3 (the Emperor) and Chaikovsky's incomprehensibly neglected No. 3 in E flat minor. As the programme note by the group's viola player Alan George, disarmingly admitted (but cardon't is a double-edged weapon), Faure's Quartet is "so extraordinary, perplexing, elusive, and difficult piece of music." It was his last work but there is no reason to suppose that the ever-industrious, ever-fertile, old master would not have written more if illness had not carried him off at the age of 79.

In the first movement Faure returned to themes from the unfinished Violin Concerto of 50 years earlier. The finale is not valdovito at all but a mentally and physically agile combination of rondo and scherzo. The work is saturated with the seamless polyphony he learnt in his student days at the Ecole Niedermeyer, deployed in his later manner, elliptical and harmonically ambiguous. The crown of the work's three movements is the central Andante, a gravely beautiful

lyrical outpouring on a plane of lucidly Beethovenian exaltation, austere but not cold.

Alas, this movement was the weakest part of the performance. When the Fitzwilliam play the work again (and they own, perseverance is their public and to the composer they will surely clear up questions of balance like the too heavy off-beat chords before and after letter 12 in the score) and avoid the English vice (above all at the end of the movement) of slowing down to have a look at the new "Keep going" is a useful Faurean motto. More plangent tone is needed—an instrumental equivalent of French vocal nasality. Mr. Georges' viola, however, failed to sustain this.

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Detail from Reynolds' portrait of Captain Augustus Hervey, on show at Agnew's

Cartoon painted in deliberate

honesty to—but also rivalry

with Claude's *Seaport: the*

Embarkation of the Queen of

Sheba.

Turner wished his picture

to hang alongside the

Claude in the National.

Recently (though from

away) it has come to

the notice of the

Glasgow dealers.

Alexander Reid, who

should have been

painted by Van Gogh,

and the range of

impressionsists and after

extends through

Monet and Sisley to

Cezanne, Seurat, and on to

Vuillard (a bewitching mosaic

of colour).

Mother and Baby

from what I always think of as

his patchwork period).

Fauve, Derain, Picasso and Matisse.

For the first four weeks in March,

a walk up Bond Street is offer-

ing great pleasure.

The exhibition at Agnew's in

includes just one Turner—but a

superlative one: *Four**Vincent*, an evocation

of the English coast in 1831,

an Englishman's war against

the French.

The *Adoration of the Christ Child*

before Christ in all the

splendour of its sonorous colour.

The *Christ Child* is as famous as

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## Architecture

## New South Bank

by COLIN AMERY

Towards the end of last year I wrote an article about the very long public inquiry that was

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## A neighbourly adjustment

THE RECORD of countries which have requested international help in financing their balance of payments problems while avoiding any sharp domestic policy actions is hardly a happy one, and the markets will probably remain suspicious of the Japanese yen despite the liberalisation of the capital account and the mobilisation of swap funds announced yesterday. The idea that debtors ought to suffer dies hard. However, Japan is not only the most formidably dynamic economy in the developed world, but perhaps the least understood; and both its record and its present situation provide strong arguments for suspending any harsh judgments in this case.

## Protection

Japan's aggressive growth record and its neighbourly quick adjustment to the first oil shock have been enough to provoke widespread anti-Japanese protectionist sentiment in the U.S. and in Europe, but the events of the last year have delivered a series of blows from which not even the Japanese economy can be expected to recover instantaneously. The yen, which was driven up to dizzy heights towards the end of 1978, following a remarkable balance of payments performance, has subsequently fallen as rapidly as it rose. This has not made Japanese industries super-competitive; it has simply restored the normal level of competitiveness of the mid-1970s. Nevertheless this adjustment, while oil and commodity prices were rising in dollar terms, was enough to worsen Japan's terms of trade by no less than 40 per cent in the year to December, and there has no doubt been a further deterioration since then.

At the same time, the Government has suffered a domestic setback. Public finances are in heavy deficit in Japanese terms. No less than 40 per cent of public spending is currently financed by borrowing. Since the public sector is relatively small in Japan, and private saving is abnormally high, this has not provided any notable fiscal stimulus, though it has tended to strain the capacity of a rather narrow bond market; the Government's plans called for the introduction of a value added tax to narrow the fiscal gap. This was part of a long-term programme of higher social spending, financed by higher taxation, aimed to make the Japanese economy more "neighbourly" and to improve

## New outlets

However, as long as the real economy remained in such good order, with an officially encouraged structural change towards more sophisticated industries, higher added value in trade, it is hard to be very worried about the long-term Japanese outlook. In due course a dynamic economy will find new outlets for new products, tending at the same time to correct the fiscal and the foreign balance. Meanwhile, Japan's trading partners should welcome the fact that the country has chosen methods of temporary adjustment which will neither cause disruption nor intensify the deflationary bias of economic policy in the developed world generally.

## Prospects for the Chunnel

JUST OVER five years ago the idea of building a Channel tunnel to link Britain with France was apparently buried for the foreseeable future, amidst the Labour government's first round of public expenditure cuts. Relations between the French and British governments were not improved by Britain's sudden and unilateral withdrawal, which the French saw as a rebuff and a typical example of Britain's lukewarm commitment to all things European. But despite these poor antecedents, there is now mounting excitement in London, Paris and Brussels about the possibility of a tunnel being built after all.

## Public funds

There have been no spectacular technical developments or changes to traffic forecasts to suggest that a cross-Channel link would be any more worthwhile in the 1980s than it would have been in the last decade. The present Government is even more concerned than its predecessor to keep a tight rein on the use of public funds. But two new, and partly contradictory, factors have come into play in assessing the likelihood, and the desirability, of a Channel tunnel going ahead.

For this argument to apply, however, it would be necessary for any project to be financed by genuine risk capital.

## ECC support

It is at this point that the second vital factor in the Chunnel's reviving fortunes comes in. The European Commission has suggested that up to 20 per cent of the cost of the tunnel could come out of a new Community transport infrastructure fund. Without this stimulus it is unlikely that any of the proposed schemes would go ahead. But it is improbable that the Community would want to subsidise a project which did not have the direct support of the member governments involved. The British Government could therefore find itself under great pressure to back the Chunnel with public funds. The political pressure could be especially strong if support for the Chunnel is offered as part of a package of budgetary measures to redress the imbalance of payments to the EEC. The Government should only agree to back the Chunnel if it is convinced that it would have been commercially viable without any government guarantees.

## BRITISH TEXTILE INDUSTRY

## Manufacturers find little sympathy in Brussels

WHEN Viscount Etienne Davignon, the European Commissioner for Industry, visits Yorkshire on March 27-28 at the invitation of the wool textile producers, there will be no shortage of gloom in the picture presented to him of prospects in the UK textile industry.

In West Yorkshire some 2,000 job losses in wool and carpets were announced in December and January alone, and across the Pennines in Lancashire employment in the cotton and allied textile industry fell by 1,260 in December, bringing the total fall for 1979 to 5,500.

The extent of the problems has been revealed, too, in the results of Carrington Viyella, one of Britain's big four textile groups, which has reported a £6m fall in profits to £8.49m in 1979, compared with £14.5m in 1978.

Employment in the group has fallen by 2,000 in the past year and capital investment this year will be reduced to £8m—half the figure for 1978. Throughout the industry there are now predictions of difficult trading during 1980 and fears of further major job losses and of possible bankruptcies.

The British Textile Employers Association at a recent meeting with MPs described the situation in Lancashire as the worst for 40 years.

Now the industry's trade associations are drawing up a case for further tough restraints on textile imports when the present round of the GATT Multi Fibre Arrangement (MFA) finishes at the end of 1981.

And it is partly to prepare the ground for presentation of this case—by showing that the present crisis occurred in spite of efforts to move into the new product areas and into more modern premises—that Viscount Davignon has been invited over. In the past 10 years the textile industry as a whole has to reduce strain in the financial markets generally. The argument for deflationary policies, especially in the English-speaking countries, is essentially domestic.

## New outlets

However, as long as the real economy remained in such good order, with an officially encouraged structural change towards more sophisticated industries, higher added value in trade, it is hard to be very worried about the long-term Japanese outlook. In due course a dynamic economy will find new outlets for new products, tending at the same time to correct the fiscal and the foreign balance.

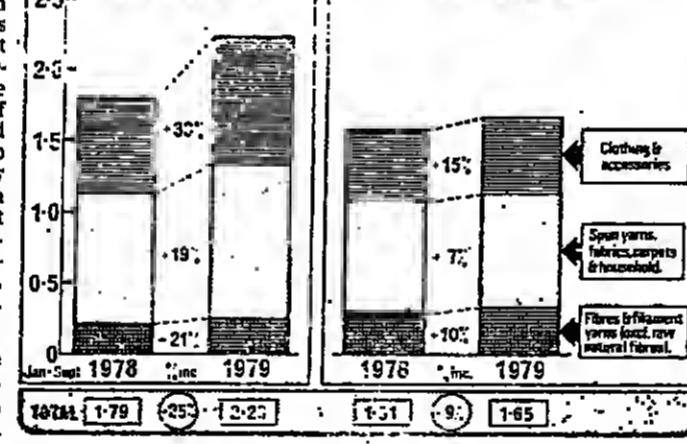
Meanwhile, Japan's trading partners should welcome the fact that the country has chosen methods of temporary adjustment which will neither cause disruption nor intensify the deflationary bias of economic policy in the developed world generally.

Other visits, all at the industry's invitation, have been made in recent months by Sig. Paolo Cechini, one of Viscount Davignon's deputies, to mills in Lancashire, and by Herr Wilhelm Haferkamp, the Commissioner for external relations, to fibre plants in South Wales and Northern Ireland. The new head of the EEC's textile negotiating division, Herr Günter Kreuzler, has also been to London to see officials of the British Textile Confederation (BTC).

The broad conclusion of both the textile and clothing sectors in the UK is that the present MFA, which imposes restrictions varying in severity on the growth in low cost imports of more than 100 items has worked tolerably well in its first two years of operation. The industry nevertheless points to a number of loopholes which it claims have limited the effectiveness of the overall protection afforded to the industry, and discouraged forward planning and investment.

Chief of these has been the EEC's treatment of its Mediterranean Associates with which informal understandings on-

## UK TEATLES &amp; CLOTHING Balance of trade



## MEN AND MATTERS

## Old water-hole revisited

If British Rail does eventually win the Channel tunnel project from the competition it will at least have a head start—450 waterlogged metres of hole under the sea below Shakespeare Cliff, Folkestone.

BR sounds a trifle insouciant these days about its hole, which with another tunnel leading to it from the top of the cliff, is an expensive souvenir of the joint British-French scheme cancelled in 1974. Eighteen months later, the specially-built excavating machinery was cut to pieces by an East End scrapdealer who paid £19,700 to take off everyone's bands.

The company in Gravesend which built and designed the machine—contract price: £1m—now hopes that it will be in the running for any new project for linking Kent with the Continent. But Roy Burgess, managing director of Robert L. Priestley, is unimpressed by the line-up of powerful business interests enthusing, once more, about channelling. "We had talks with SNCF (French railways) some six months ago, and with consulting engineers on this side. But if I was really asked to guess I'd say it won't happen in the next two years—within the next five to 10 perhaps. If public money is involved I can't see it forthcoming within two years."

Burgess' company put in the modest £1m tender for the excavating equipment because it was anxious, as one of the smallest tunnelling equipment builders in the world, to secure contracts for further machines. He was pleased with the progress of his machine, which managed 10 metres an hour against the specified 6 metres. "The French had an American machine, and never got it under the sea. We were fairly sure



"Personally I think we should pay a bit more and bave it coming up in Germany."

we would get past the half-way mark before they did."

Disappointed as he was, Burgess says the tunnel, where he had a maintenance contract for 18 months, proved a useful showroom for his machinery. "It was handy for the office and consequently, I think, we sold one or two machines abroad." Burgess still thinks of the hole as "a marvellous piece of tunnelling." But it seems uncertain whether the next tunnellers, if there are any, will use it. A Kent County Council official who went down it at the weekend tells me: "It's very dirty and wet down there."

## BIM's choice

A meeting at the British Institute of Management will today go through the motions of picking a new chairman to replace Leslie Tolley who ends his two-year stint in the autumn.

With no apologies for stealing

## UK INDUSTRY DEMANDS FOR THE NEXT MFA

- A 10 year period for the next MFA, not four as at present. Possible review after five years.
- Much tighter global ceilings setting absolute limits on the level of allowable imports of sensitive products.
- A recession clause enabling the average rate of growth in imports (currently 6 per cent per annum) to be varied. Controls to be applied immediately when previously uncontrolled products reach trigger levels.
- Tightening of flexibility provision which allows developing countries to switch between quotas and to carry forward unused quotas. Stricter arrangements covering the Mediterranean Associates and the Lome countries.
- Inclusion of "outward processing"—the export of fabric for conversion into garments and its subsequent re-import without normal quotas.
- A social clause which would insist on the exporting country's compliance with International Labour Organisation minimum standards on working conditions.
- An improved price clause to provide protection against political pricing by state trading countries.

## SOURCES OF UK IMPORTS, 1978, BY VOLUME

Source	Spun fabrics U.S. '000 tons	Woven fabrics U.S. million square metres	Household textiles U.S. '000 tons	Clothing U.S. million items
EEC	28.0	324	2.6	51
Other developed countries	10.5	180	2.5	25
Low cost countries	29.5	559	14.7	290
Total	68.0	1,063	19.8	366

work of controls on low-cost suppliers needs to be continued and improved, and a list of ten key points suggesting ways in which this could be achieved is included in preliminary papers drawn up by both the BTC and CICE. These will now go to the UK Government and to the industry's fellow trade associations in Europe for discussion, and will, the industry hopes, play a significant role in shaping the position which the EEC will adopt in negotiations with low-cost suppliers.

The Government has extracted from a very reluctant EEC Commission the right to impose restrictions under CATT rules on disruptive imports of two U.S. fibre products, though not on third, carpet.

Government thinking on textiles was further explained recently by Mr. Cecil Parkinson, a minister at the Trade Department, in a speech to Manchester businessmen. He reaffirmed Britain's commitment to free trade and defended Britain's record in maintaining an open market. He also emphasised the point—which the Retail Consortium and the Consumers' Association have also made over recent months—that the consumer has to pay some price for protectionism, and he stressed, too, the need to give developing countries a stepping stone to industrialisation through textiles.

On balance, however, Mr. Parkinson concluded that controls on imports from the developing world would continue in some form, not too different structurally from the present MFA. And he added:

"While there is no prospect of reducing imports we will have to pay particular attention to securing acceptable rates of growth."

For its part the Brussels Commission is showing signs of beginning to find the textile industry a nuisance, with its constant demands for protection an obstacle to Community plans for encouraging closer links with developing countries. Commissioners officials are also highly sensitive to industry charges that the MFA has not been enforced strictly enough, and they argue that the last agreement was oversold by the UK Government to the textile industry, so as to make it appear more watertight than was feasible.

EEC officials also argue that the UK textile industry has chosen to ignore the political reality which lies behind some of the deals that have been reached, for example, with the Mediterranean Associates. Thus, it is argued, it was necessary to make concessions to Portugal in

order to obtain an agreement lasting for three years. Fears of serious damage to the Turkish economy, and hence to the political and military balance of a very sensitive part of the world, are cited as reasons for reluctance to impose restraints last year on Turkish cotton yarn exports even after these had heavily exceeded quota levels.

—Britain can probably rely on support from the French, who are equally opposed to further opening up of their market to low-cost imports, and from the Italians. At the same time the pattern of development in textiles in Germany and Benelux has begun to make restrictions, particularly on clothing imports, particularly to Britain—much less attractive to those countries.

In Germany investment has been concentrated on capital intensive textile processes aimed at producing sophisticated fabrics efficiently and cheaply. Clothing production has been allowed to decline, with German groups forming strong links instead with overseas makers-up who can use low labour costs to turn German-made fabric into garments for re-importation into the German and other European markets—the system known as outward processing. This means that although the German industry is likely to support the case for a further MFA to restrict direct imports of low-cost yarns, fabrics and clothing, it is unlikely to support the British case for all outward processing to be within, rather than in addition to, quotas. The German Government with its strong commitment to free trade may even need to be persuaded that the MFA as it stands at present should be renewed.

There are other factors which will determine the attitude the EEC adopts, including the stance taken by the U.S. If, as seems likely, the Americans decide to seek tight new restrictions on imports, the EEC will find it difficult to liberalise its regime for fear of being swamped by goods diverted from the U.S. market. It is an important contest but one which probably matters more for Britain than for most of the other EEC members, for several reasons. The UK still retains the largest textile industry (in numbers employed) in the Community, despite heavy import penetration, and potentially, therefore, has the most to lose. Britain, too, has been relatively slow to develop its textile trade with the rest of the EEC, while imports from the Continent have been rising rapidly, helped over the past year by the high value of sterling. The UK now imports more yarn and fabrics as finished fabric from developed countries than the EEC—as from low-cost producers.

Britain has also been much less adept than the French or Italians, for example, in developing non-quota methods of protecting its textile industry, and has been reluctant to follow the Germans or Dutch in exploiting the possibilities of outward processing. For all these reasons control of low-cost imports, through EEC mechanism, assumes a much greater importance in Britain than other Community countries.

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Observer

# Moscow aid woos the Third World

BY ALAIN CASS

FEAR OF the Soviet Union has clearly played a big part in protecting the Russians from an outcry in the Third World against their invasion into Afghanistan, following, as it did, the increase of Soviet influence in Angola, Ethiopia and South Yemen. Besides, in the eyes of much of the Third World, others besides the Soviet Union occasionally send in troops. "What about the French in Zaire or Tunisia, the Americans in Korea, or the Israelis on the West Bank?" one African diplomat asked.

But what is not often appreciated is that Soviet influence in the Third World is also based on economic aid which, in recent years, has reached record proportions.

The unreliability of Soviet figures on aid and trade complicates the task of assessing this performance. Eventually one has to fall back on data drawn largely from the Central Intelligence Agency, diplomats in the Third World, and agencies such as the World Bank and the International Monetary Fund.

These figures show, perhaps surprisingly, that Soviet aid in 1978—the latest year for which comprehensively analysed figures are available—for the first time came very close to matching the annual U.S. disbursement of \$4bn-\$5bn. The figures also show that, while arms remain Moscow's highest single export to the Third World, economic agreements and aid in 1978 matched military deliveries. This was unprecedented. The figures for 1979, may, however, show a fall as no major agreements were signed by the Russians.

Soviet arms deliveries to the Third World in 1978 totalled

dollars \$3.8bn which was \$300m more than in the previous year. Military aid agreements signed in 1978 fell sharply to \$1.8bn from a record \$5.2bn in 1977 and an average of \$3bn a year between 1973-77.

At the same time the number of Soviet, East European and Cuban military personnel in the Third World—who must all in the final analysis be added to Moscow's account—leaped by more than 50 per cent for the second year running. Prior to Afghanistan, when the numbers totalled around 50,000 of whom 12,000 were Russian, most of the new deployments were made in the Middle East and north Africa.

## Technicians

The Soviet Union pledged \$3.7bn of economic aid in the same year. This was 90 per cent more than in 1975, bringing the cumulative total since 1954 to more than \$17bn. The number of Soviet, East European and Cuban technicians, who must be seen as part of Moscow's wider sphere of influence, rose to 90,000.

Soviet aid—particularly major investments in mineral extraction, steel and aluminium—appear to be geared to sustain the huge needs of the Soviet economy.

An important component of Soviet trade with the Third World is also designed to fill serious gaps in Russian raw materials. In the past few years the Russians have ceased exporting a number of strategic minerals and embarked on substantial import programmes. The Russians themselves, in a rare moment of candour, have

acknowledged that over the next 10 years they will need to import 60-80m tons of oil annually, large amounts of gas, 10m-20m tons of iron ore, substantial quantities of non-ferrous metals and other minerals.

According to Soviet figures nearly 24 per cent of Soviet imports from the Third World now originate in Russian-backed schemes. One Western study

estimated that 40 per cent of the raw materials for the aluminium industry—a major target for expansion in the 10th five-year plan—is imported—half from the Third World.

Aid tends to fall into three broad categories. Aid to close allies, many of whom have friendship treaties with the Russians, such as Vietnam, Ethiopia, Angola and Cuba; assistance to and investment in countries which are basically sympathetic to the Soviet Union but profess non-alignment, such as India, Algeria and Syria; and aid to openly pro-Western countries which offer the Russians an attractive economic investment in the short run and the prospects of political return later on.

Soviet aid tends to be directed to large industrial projects in the public sector—as opposed to food and infrastructural development, which is in the Indians' favour.

Very little of it is given on concessionary terms. Soviet terms remain conspicuously hard. But the Russians, as one aid official put it, "do not moralise when they give aid" though the "framework" agreements which they favour exact binding long-term relationships of a commercial nature and can have profound political implications.

The

Russians channel their

aid almost exclusively through

bilateral agreements which tend

to be tied firmly to the purchase

by the recipient of Russian

plant. It often is of inferior

quality and highly priced. That

and the almost total lack of

interest of the Russians in the

broad issues of a transfer of

resources to poorer countries in

the North-South dialogue may

eventually undermine their

standing in the Third World.

The

greatest flow of Soviet

aid is directed towards the close

allies. Soviet aid to Vietnam is

said to be running at an annual

rate of over \$1bn. Much of it is

military aid without which

Hanoi could not hope to remain

in control of Kampuchea. But

it also includes oil, foodstuffs

and investments in heavy industry

and manufacturing for low-

cost, high quantity consumer

goods.

Other major Soviet efforts

include the purchase of nearly

3.7m tonnes of raw sugar

annually from Cuba at prices

well above world levels and the

supply of oil—at heavily sub-

sidised rates—to Russia's major

allies and friends in the Third

World, the most notable of

which is India.

The

revision of the rouble-

rupee exchange rate and the

virtually unprecedented 45-year

deferral of the increased debt

repayment by India in 1978 was

a vital test of good faith for the

Indians and preceded agree-

ments to set targets for economic

and technical cooperation for

the next 10-15 years. India is

now in effect something of an

adjunct of the Soviet Union for

steel and machine tools, trans-

port and communications equip-

ment and arms production. Per-

haps the Russians' crowning

achievement in this pivotal

country is that many Indian

leaders and Mrs. Indira Gandhi

in particular are said to trust

Moscow more than they do

Washington.

The same could be said of another important, newly industrialised country, Algeria. Despite the superior attractions of western technology, Russian influence in economic affairs—a picture widely mirrored in the Middle East—remains large.

The number of Communist technicians has risen to 11,750 of whom over 6,000 are Russians. It is the Soviet Union's biggest economic presence in the Third World. Its \$715m aid programme in Algeria is largely directed into steel and aluminium production and clearly reflects Soviet economic goals.

But two pro-western countries have dominated Soviet aid pledges recently. The so-called "contract of the century" in which Morocco received \$2bn—the biggest credit ever to a Third World country from the Russians—provided for the exploitation and shipment of phosphates destined mostly for the Soviet Union.

An accurate assessment of the burdens which this sort of commitment will eventually impose on the Soviet Union is virtually impossible if only

both this agreement—which coincided with Morocco's only big military deal of that year, also with the Soviet Union's

and the \$1.2bn pledge to Turkey

were reached under framework

accords. The Turkish agree-

ment provided for a great

expansion of a Soviet-built

aluminium plant, a major new

refinery and a number of power

plants.

Soviet relations with the Third World will undergo a major test as the Americans exert pressure on other countries not to fill the gap left by the U.S. embargo on grain sales to Russia. Thailand, a country

conceivably threatened by Soviet support of Vietnamese ambitions, is already involved in a huge row over its discreet sales of cereals to the Russians. Other countries, including even allies of the U.S. such as Japan and the Philippines, could be tempted to follow the Thai example.

An emergency conference of non-aligned countries is under active consideration to discuss the invasion of Afghanistan. It remains to be seen whether the Third World will want to get involved in the U.S.-Soviet economic confrontation.

The Russians could also be faced with another major reverse such as the expulsion of their technicians from Egypt in 1973 which effectively wrote off one of their biggest commitments in the Third World. A Soviet "Iran"—perhaps in Syria or Iraq—cannot be excluded.

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## Letters to the Editor

### Non-executive directors

From Mr. H. Parker

Sir.—Mr. Drum (February 22) is quite right in stating that all UK company directors—whether or not they bear executive responsibilities—are equal in law. And his concern that legislation might be introduced that could in effect create two classes of directors, with consequent confusion and divisiveness in the boardroom is understandable.

I am less sure of Mr. Drum's reference to "the present high standard set by the law." If he means by this that high standards of performance for company directors are at present set by law, I would have to disagree with him. So far as I have been able to ascertain, the current law on this point is extremely unspecific except in the broadest custodial sense, i.e. in respect of a director's fiduciary responsibilities, his obligation to act honourably and in good faith, his personal liability for the commission of fraud, etc. Some of the practical difficulties in holding company directors legally accountable for their actions were well illustrated in the article by John Makinson (February 26) on the recent case of Prudential Assurance v. Newman Industries.

What the present law does not lay down—and perhaps it never should—are the specific obligations of directors to ensure that their companies are strategically well-directed, well-managed and effectively controlled. Yet it is in this respect that many public company boards still fall short of their implicit obligations to their shareholders and employees, even though they may not be in explicit breach of the Companies Acts. There are however other steps, short of amending these Acts or introducing new legislation, that could improve the effective performance of public company boards, and commendable initiatives to that end are being taken by such bodies as the Institute of Directors, the Institutional Shareholders Committee and others.

One such step, on which a growing number of chairmen are now agreed and which can be implemented immediately without new legislation, is the appointment of more and better qualified non-executive directors. This is in my judgment a trend greatly to be encouraged.

Hugh Parker  
McKinsey and Company  
74, St. James's Street, SW1.

### Capital gains

From Mr. S. Penwill

Sir.—The adjustment of capital gains for inflation is not quite so easily done as Mr. Aherne (February 29) would suggest.

In the first place, he assumes that the market value of investments at April 6, 1980, must be in excess of that on April 6, 1965, but this is not necessarily so in respect of many holdings.

Neither is the tax base coming to all holdings nor is it obligatory.

The Acts provide that gains or losses shall be calculated on a time basis taking the cost price of each individual purchase, and that Doomsday values will only apply if the tax-payer exercises an option to

adopt that value within the time limit prescribed.

The amount of work to be done will therefore be exactly the same unless the old or a new doomsday value is made obligatory which would be most inequitable in many cases.

It would be more easily done if gains were reduced according to the number of years over which the investment were held, so that, for example, gains on disposals after one year would be reduced by 10 per cent, and those after ten years would be come exempt.

It would further simplify matters if investment companies qualifying as such under the terms of the Act were exempt and the relief now given to their shareholders withdrawn.

So far the liability of such companies has been reduced from 30 per cent to half statutory income tax rate and then to 10 per cent. Now is the time to eliminate it altogether.

S. W. Penwill  
158, Fenchurch Street, EC3.

### Quite easily done

From Mr. B. Ridout

Sir.—I agree with the suggestion from Mr. T. Aherne (February 29) that indexation of capital gains would increase the workload of the Inland Revenue. I would suggest that the following amendment might be acceptable to the Chancellor—"A chargeable gain or loss does not occur when an asset is disposed of that has been held for in excess of ten years."

B. J. L. Ridout  
1, Lindsey House, 46, Illex Way, Goring-by-Sea, Worthing, West Sussex.

### Using credit cards

From Mr. K. Lewis

Sir.—Sue Cameron's article (February 28) on poor performance in the construction of large scale projects highlights a problem voiced frequently post-war. If I remember rightly, 20 or more years ago the Isle of Grain site agreement was to be the model for future success—later the appointment of one main contractor under whose umbrella all other contractors would work, was to be the solution. Today we are still baffled—though in fact our quite extraordinary wartime endeavours in construction showed what we could do when we were motivated.

A material point not discussed in the article is the effect of size and complexity and the ability of the human mind—even with the assistance of networks and machine aids—to comprehend all the factors in interplay as works get larger and more advanced. A modern full-scale power station is, in fact, an incredible piece of work little envisaged by the general public. The boilers operate at enormous pressures and considerable temperatures—like 2000 psi, the water fed to them is as nearly pure as makes no matter, the fuel burning apparatus and turbines stretch technology to considerable limits, untold trouble is taken to promote safety and efficiency and control, and the whole complex of sensitive, massive mechanical and electrical equipment is placed on site-built foundations in (usually) unique buildings. And frequently there is inclement weather. The end results according to Ms. Cameron are costs exceeding estimates (for

eight stations) by £2bn and delays varying between two and eight years. And one imagines in which the eventual output of electricity is equal in heat content to something more than a third of the fuel input.

Size in power stations (and elsewhere) is used to promote efficiency and in the general case quoted the penalties of time and money seem substantial counterbalances to the end achieved. Indeed, if the penalties are inevitable—and I think today they are—the solution could be to build much smaller and simpler plants (say one-tenth of the output) where the design, production, erection, and commissioning processes—and those of man management—are inside the compass of well-understood technology, and ordinary sensible people. It is possible—with no loss of efficiency, indeed to the contrary—by building town-based power stations linked with district heating for local premises.

&lt;p

## Fisons growth slows as profits drop to £17.3m

While showing some of the expected recovery in the second half, Fisons announces pre-tax profits of £17.3m for 1979, a drop of 25 per cent on the previous year's £23.1m. First half profits had fallen from £11.4m to £7.3m.

Industrial disruption and bad weather early last year cost an estimated £5m in lost profits while the strength of sterling cut an estimated £3.5m from overseas earnings. Without these setbacks, profits would exceed those earned in 1978, the directors say.

Stated earnings per share are 35.6p against 50.7p but a final dividend of 9.555p (8.3375p) lifts the year's total from £14.257p to £16.45p.

Mr. Ron Bounds, the group's chief executive said that the second half had recovered "to a level where sterling was even stronger than in the first half, had generally carried forward into the first quarter of this year, although he so far has seen figures only for January."

Group activity profits totalled £23.9m against £27.8m. The largest contribution came from pharmaceuticals, 8 per cent up on the previous year. Scientific equipment contributed £4.65m (£5.3m), fertilisers, £2.91m (£6.05m), agrochemicals, £2.86m (£3.9m), and horticulture, £1.33m (£1.03m).

The group had its busiest year for acquisitions but it still got nothing further. Acquisitions this year, said Mr. Bounds, worldwide earnings increased by £15m with £1m used to finance acquisitions and this with higher rates of interest put finance charges up by 39 per cent.

Capital spending totalled £18m. This year, with tight monetary controls, the group was likely to adopt a much more conservative attitude and "I suspect capital spending will be lower," says Mr. Bounds.

Agrochemicals and fertilisers increased their sales by 48 per cent and 22 per cent respectively, but found margins squeezed by a combination of competitive sales pricing and rapidly escalating raw material costs.

Horticulture, despite suffering production shortages, increased sales by 19.5 per cent. The demand for peat-based products exceeded supply for most of the year, despite new peat processing facilities at Hatfield enming

### HIGHLIGHTS

The latest figures from Fisons show the first decline in profits for some years and Lex considers the prospects for 1980. Royal Insurance is the third of the big composite groups to report for 1979 and it has revealed its expected profits setback. However, if the underwriting cycle continues to deteriorate, a better weather experience and higher investment income could hold profits roughly in line with last year. Finally there is a note on the current state of sterling money markets where there is a strong upward pressure on bank base rates. On the inside pages there are comment on Blagden and Noakes, Victor Products and George Ewer.

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## UK COMPANY NEWS

## George Ewer dividend up

FOR the year ended September 30, 1979, George Ewer and Co, coach operator and motor trade distributor, reports pre-tax profits of £1.56m on turnover of £25.9m. The previous nine months trading period produced pre-tax profits of £1.38m and turnover of £22.02m.

First half profits had risen from a restated £163,000 to £270,000 and the directors were expecting excellent results for the year with a substantially increased dividend payment.

Against the forecast of a final dividend of not less than £1.75p, the directors are now recommending a 1.5p final to make a total of 2.4p against a single 1.5p payment in the previous nine months.

Profits are after interest of £245,000 (£30,000). Tax taken £183,000 (£28,000) giving a profit per 10p share of 7.75p against 6.24p. Extraordinary items amount to £29,000 (£58,000) and £97,000 (£90,000) is retained.

The group's freehold land and building were professionally revalued at September 30, 1979, based on their open market value on an existing use basis with vacant possession and the properties surplus to requirements on an alternative use basis.

The revaluation is £5.65m against book value of £2.747m giving a £2.823m surplus over book and £2.4m more than the previous valuation. Included are the properties surplus to the group's requirements and negotiations are at an advanced stage for their disposal for £1.4m.

## Victor Products at £0.7m despite strike

A drop of £46,000 in pre-tax profits is reported by Bolton Textile Mill Company for the half-year to October 31, 1979. Turnover increased from £5.7m to £5.8m. Tax charged was down from £77,000 to £33,000, net profit at £3.000 (£3.000).

In the last full year pre-tax profits were well down at £87,000 (£307,000) from turnover of £11.35m (£12.02m).

As predicted in October by Mr. L. R. Mann, the chairman, the half year results have been affected by the engineering strike which, while it lasted, limited output to almost 50 per cent of the expected level.

A number of valuable export opportunities were lost as a result, and cannot be recovered. Home business, although delayed, was not significantly affected in the longer term.

The interim dividend is 1.5p (0.743p) and reflects the policy referred to in the last annual report of increasing dividends broadly. In line with profits and should be related to the final dividend of 3.743p paid in that year from pre-tax profits of £1.5m.

Looking ahead, Mr. Mann says UK turnover in the second half will be reasonably in line with plan. Export business presents a slightly less optimistic position where strong sterling, worldwide trade slackness and the damaged reputation of this country's ability to deliver on time, lead to the expectation of a slight shortfall against budget.

He says however, that the full year is expected to show some growth, but the year will mainly be one of consolidation.

Inappropriate acquisition of one or more companies in a related field will be considered, provided, of course, that profitable opportunities can be identified.

## MP asks for probe into Wardle share dealings

The Government is considering whether to probe share dealings in Bernard Wardle in the few days leading up to the bid made by financier Mr. Graham Ferguson Lacey at the end of January.

This follows a parliamentary question put by Mr. Dafydd Wigley, member for Caernarvon, where the vinyl fabrics group has a factory which it intends to close.

Mr. Wigley asked if the Government would "undertake as a matter of urgency" an investigation under the Companies Act into dealings in Wardle, especially between January 25 and January 31.

"I am considering whether an investigation is warranted," replied Mr. Reginald Eyre, Under-Secretary of State for Trade. Mr. Wigley has also written to the Stock Exchange asking it to launch an investigation.

Mr. Ferguson Lacey plans to make his 33p a share cash bid for Wardle through a newly-formed company, Ferguson Investments. This means he will not have to disclose full financial details of his main concern, Birmingham and Midland Counties Trust.

Mr. Wigley is prepared to make available more information on the dealings, on offer

SPAIN

	Price	%
February 29	22	+0.1
Banco Busto	22	+0.1
Banco Central	225	+4
Banco Exterior	213	-
Banco Hispano	225	+5
Banco Ind. Cat.	135	-
Banco Industrial	155	-2
Banco Santander	175	+2
Banco Unicaja	175	+5
Banco Vizcaya	238	+4
Banco Zaragoza	207	+2
Dinastia	102	+1
Edificio Zaragoza	57	-
Gas. Prácticos	34	-
Hidro	63.5	+0.3
Hidroval	60.5	+0.3
Petrolas	111.2	+0.2
Petrolas	115	-
Sociedad	35.5	-0.2
Telefonica	115	-
Union Elect.	82.7	+0.5

The group expects to benefit from the sales proceeds by reducing bank borrowings with commensurate interest savings.

A substantial stake in Ewer is held by Sunderland-based T. Cowie.

### comment

George Ewer's travel division contributed only three months of the loss-making winter half in the previous year but, while it is difficult to make comparisons, the group estimates that trading profits in 1979-80 have advanced by a third, up to £1.5m, of just over 40 per cent to £1.5m. Better profit availability in the travel trade division (62 per cent of profits) accounts for a good part of the upturn and the group has again been successful in whittling down the traditional winter losses in its travel operations.

Vehicle distribution margins, about half as high again as the 3 per cent sector average, are clearly coming under pressure in 1980 but the group is making some mileage from picking up British manufacturers franchises jettisoned by other dealers and the level of advance travel bookings on the longer tour market, currently 10 per cent ahead of last year. At 54p, the shares are trading at almost exactly the revised book value but a yield of 6.5 per cent and an historic fully taxed p/e of 12.5 are way out of line with the sector average and clearly T. Cowie's presence is making itself felt. If and when the expected growth materialises the level of dividend cover after the actual tax charge should be a useful shot in Ewer's locker.

The company experienced only minimal growth in sterling terms in its worldwide general insurance premiums from £1.22bn to £1.23bn, plus significant improvements in long-term profits and associates' profits could only partially offset the poor underwriting experience in determining the pre-tax profits. A lower tax charge, together with a once-off payment from its long-term business of £7.1m net of tax, cushioned the drop in net profit for the year, the fall being 7.8 per cent from £88.2m to £81.3m.

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## Companies and Markets

## UK COMPANY NEWS

## Blagden and Noakes 14% higher at record £5.65m

THE FIRST-HALF improvement at Blagden and Noakes (Holdings) has been maintained in the second six months and 1979 pre-tax profits were 14 per cent higher at a record £5.65m, compared with £4.95m. The second half has produced £2.94m, half £2.45m.

Turnover for the year increased from £54.52m to £61.25m and trading profits moved ahead to £5.3m (£5.07m). Net interest charges rose from £158,000 to £255,000.

A divisional breakdown of turnover and trading profits shows (in £m): manufactured and reconditioned drums and tanks £32.810 (£30.746) and £3.067 (£3.376), plastics mouldings, platings and transformers £12.390 (£9.665) and £1.688 (£1.403); chemicals £13.684 (£11.491) and £2.13 (£1.03 loss), and industrial protective and electrical equipment £2.871 (£2.621) and £2.74 (£2.81) respectively.

Some downturn was suffered in the container and plastics divisions during the latter part of the year, partly due to the engineering dispute. Buoyant

trading conditions continued for other divisions and the chemical side recovered to a break-even situation.

The company has recently placed an order for a new formaldehyde plant using modern techniques and when this becomes operational in the middle of next year it is expected to be highly profitable.

With SSAP 15 adopted, stated earnings per 25p share rose from an adjusted 17.1p to 26.4p. A second interim dividend of 4.7p net lifts the total to 7.7p (equivalent 6.7p).

1979 1978  
Turnover 61,252 54,523  
Trading profits 5,300 4,950  
Interest paid 295 156  
Share of parent's profit 69 43  
Profit before tax 5,652 4,952  
Taxation 1,365 1,788  
Profit after tax 4,287 3,164  
To minorities 1,481 1,232  
Attributable 2,806 1,823  
Dividends 820 714  
† Less interest received and investment income.

## comment

The transport and engineering strike wiped well over £1m off Blagden and Noakes profits but

nevertheless the company closed its books on a 14 per cent rise. This year might prove harder going. There is an inbuilt recovery from these two strikes but the steel dispute has some feed back for the company and the outlook for the chemical industry is far from exciting. A flatness in the chemical sector will have repercussions both for the drum market and Blagden's own chemical operation.

Last year chemical manufacturing fought its way back to break-even while chemical distribution and trading produced the profits. Blagden might find it tough work in 1980 but the new formaldehyde plant could be a winner in 1981.

Of the other operations plastic mouldings should benefit from a progressive increase in Ford parts against Leyland and industrial protective equipment seems to roll along nicely without any interruption. Overall the gain of 14 per cent will be modest this year but the shares at 122p are hardly demanding even if profits slip.

The yield of 9.2 per cent and p/e of 4.5 on stated earnings can withstand a bit of pressure.

As reported on February 19, taxable profits for year ended December 31, 1979, advanced from £15.41m to £16.84m from sales of £163.4m (£146.2m). The dividend is effectively stepped up to 3.75p (2.187p) per share.

Mr. Djanogly states that competition, both domestic and from imports, was intense during the year, and in spite of progress in containing costs and increasing efficiency, the group suffered a small reduction in overall profit margins.

Control of costs and improvement in productivity "remain of vital importance to the long term development of our business and much attention is devoted to these activities," he says.

While concentration remained on the organic development of the business, the directors considered a number of potential acquisitions during the year, the chairman states. Although none proved adequate, the directors will continue to seek suitable acquisitions, the chairman says.

Balance sheet shows group fixed assets at £27.57m (£23.61m), net current assets up from £40.23m to £48.19m, and total assets of £76.85m (£63.83m).

There was a £7.54m (£4.26m) increase in cash and investments.

Meeting, Mansfield, on March 27 at 10.30 am.

Substantial increases in its bonus rates for profit business in the ordinary branch have been declared by the Refuge Assurance Company. For assurances, the reversionary bonus rate for 1979 is lifted by 20p to 25 per cent of the sum assured from 54.80 per cent in 1978.

In addition the terminal bonus rate payable on death or maturity claim from April 1, 1980, is lifted from 22 per cent to £2.50 per cent of the sum assured for each calendar year in force except the first five. There is a further bonus of 50 per cent, unchanged from last time, for each year in force except the first 10 years.

On deferred annuities, including self-employed pension contracts, the reversionary bonus rate is improved by 40p from 55.60 to 62 per cent of the basic benefit. But the company has changed its terminal bonus payment to a straight £3 per cent of the basic benefit for each year in force except the first five years.

Previously, the rate was 52 per cent for each year except the first five and 52 per cent for each year except the first 10 years.

Costs increases combined with the sluggish economy are taking their toll, the chairman states in his annual report, although efforts are being made to overcome the problem.

He looks forward to an improvement in 1980-81.

For the year ended September 30, 1979, pre-tax profits were £5.45m (£5.27m), on turnover up from £215.06m to £235.65m.

THE DOWNDWARD trend in profits which began in the September quarter of last year has continued into the current year at Kenning Motor Group with a sharp profit fall in the first quarter. And Mr. G. Kenning, the chairman, says he cannot see that the year's results will be anything other than bad.

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## Milford Docks confirms rights

THE BOARD of Milford Docks Company has reaffirmed its plans to have a rights issue but says that it will have to seek shareholders' approval to create the additional capital.

The approval will be sought at the company's next annual general meeting, and the exact timing of the issue will depend on prevailing market conditions.

In a letter to shareholders, Mr. C. A. V. Smith, the chairman, outlined his general plans for Milford Docks but goes into very little actual detail.

The proceeds of the rights issue are intended, in principle, to be used by the company to improve its general docks services and facilities in a manner which it is hoped will sustain the company's revenue expectations. It should also enable the docks to increase the general cargo traffic without interfering with fishing activities. Full details will, of course, be sent to all shareholders.

The company plans to launch a Parliamentary Bill which should be on the Statute Book by mid-1981. According to Mr. Smith, part of the Bill involves a construction scheme which will maximise the long-term potential for the company's development and consequent pros-

### Radio Orwell to start dividends

As a result of progress made in 1978-79 and prospects for the current year, Radio Orwell is in a position to pay its first dividend on the ordinary. There will be a 5p interim in July, and the directors expect to be able to pay a final when the results are more certain.

In the year ended September 30, 1978, turnover rose from £511,688 to £615,671, but the profit before tax showed a slight decline to £8,701, against £10,671. However, the company has written off the original share issue expenses of £10,286. Tax taken £8,000 (1980) to leave net earnings at 20.54p (23.35p).

The accumulated preference dividend to date of £6,057 has been paid. The profit on profit and loss account has been halved to £16,416.

The start to the current year has been strong and there is a prospect of higher earnings per share for 1979-80, the directors state.

### DANAE INVESTMENT

Holders of Danae Investment Trust warrant certificates with subscription rights will be able

## Thomas French & Sons Limited

### 1979 Results:

Sales £15.4m +16% Profit £1.6m +33% Per share: Earnings 23.2p +56% Dividend 4.5p +61% Ten Year Record:

1970	1979	% increase
£133,000	£1,600,000	1,120
Earnings per share 1.9p	23.2p	1,120
Shareholders' funds £703,000	£4,000,000	470

\*excludes Deferred Tax £528,000

**Diversity of Interest:**  
(1) "Rufflette" Products UK: Curtain styling products. Brand leader. Three factories.  
(2) "Rufflette" Overseas: Companies in France, Belgium, South Africa, Australia and New Zealand.  
(3) Narrow Fabric Manufacture: Wide variety of tapes. E.B. Harrel acquired. Plant transferring to Liley N.F.  
(4) Electrical and Electronic Products: Thomas French (Electrical) and (Cables); Surface heating for pipework etc. and silicone cables. Tekdata: Sophisticated Interconnection Systems and Electronic equipment.

**Prospects:**  
"Strong balance sheet, brand leadership, four bases of interest, and progressive management combine to offer excellent opportunities for confirmed growth in 1980's. I hope current year will provide a good start".

T.J. French, Chairman.

Sharston Road, Wythenshawe, Manchester M22 4TH.

## NEWBOLD & BURTON HOLDINGS LIMITED

Manufacturers of Ladies' Footwear

### VERY SATISFACTORY RESULT

	1979	1978
Group Sales .....	£11,644	£9,924
Profits before tax .....	841	702
Tax .....	267	330
Earnings per 25p share .....	13.6p	8.8p*
Dividend per 25p share .....	3.78p	2.452143p*

\* Adjusted for a 2-for-5 Scrip Issue.

**Salient points from the review by the Chairman, Mr. V. F. Burton, on the year to 31st December 1979.**

★ Dividend increased by 52% covered over 3½ times.

★ Strong financial position maintained with continuing strength of cash position and overall liquidity.

★ Revaluation of freehold properties show a surplus over book values of £597,000.

★ Net assets increased by 50% to a value of 71p per share.

## PENGKALEN LIMITED

Extracts from the Statement of the Chairman, Mr. J. T. Chappel, C.B.E., F.I.M.M., circulated with the Report and Accounts for the year ended 30th September, 1979.

The pre-tax profit for the year amounts to £302,282 compared with £158,328 in 1977/78. Output was substantially higher at 249.38 metric tons (104.73 metric tons in 1977/78) as a result of the dredge work in the area released by the road deviation. The average price received for our tin concentrates was £3,632.63 per metric ton (123,421.15 per metric ton—1977/78).

After taxation of £203,507, the net profit for the year amounts to £98,775, from which £96,000 has been distributed by way of dividends totalling 6 pence per share.

Good progress was made on the road deviation and the construction of the new bridge over the Kinta river. The construction of a temporary loop road enabled the dredge to enter the old road reserve in April, prior to the completion of the new bridge and other outstanding work in July. There was a substantial improvement in production during the second half of the year, after the dredge entered the virgin ground released by the road deviation. The dredge will continue to operate partly in the virgin ground of the old road reserve and partly in the adjoining previously worked land.

## UK COMPANY NEWS

### MINING NEWS

## Rio Algoma earns more in difficult year

BY KENNETH MARSTON, MINING EDITOR

UNLIKE most other Canadian natural resource companies, Rio Tinto-Zinc's group of Rio Algoma has enjoyed buoyant conditions in 1979, but it has still managed to raise earnings at £1.376.61m (£29.06m). At £85.57 per share, they compare with £86.52m in 1978.

Although the 68.1 per cent owned copper and molybdenum-producing Lornex boosted its 1978 net profits to £87.6m from £84.4m, Rio Algoma's share suffered a large deduction for minority interests and there was a big increase in taxes. Prior to these charges, Rio Algoma's income for the past year amounted to £17.7m against £16.1m.

Rio Algoma's income from steel manufacturing and distributing operations declined because of a strike at the Tracy plant of Atlas Steels which lasted from March 21 until early this year.

It will also be recalled that America's Tennessee Valley Authority last year withheld a payment due to Rio Algoma of US\$22.7m under a uranium supply contract which is in dispute.

Apart from this, Rio Algoma is set to have a better year. Lornex is still going strong again, a background of higher copper prices and the full effects of last July's more favourable molybdenum sales agreement. The end of the Tracy strike should result in better steel earnings, while first income should flow from the Panel uranium mine.

The current year will also bring the benefits of the recently completed merger with Preston

Mines which reports a net profit for 1979 of £32.82m compared with £28.75m in 1978. As already announced, Rio Algoma has declared a total dividend for 1979 of 150 cents against 129 cents.

### ROUND-UP

AUSTRALIA'S Meekatharra Minerals is to launch an

AS\$6.4m Oaky Creek coking

coal project in Queensland has

moved a step closer to fruition

with the disclosure that the

Italian steel and cement group

Finsider, has guaranteed sales

contracts and will take up 7.5

per cent of the equity.

James Forth from Sydney

said Finsider has agreed to buy

700,000 tonnes of coking coal a

year for at least eight years.

At present prices this values the

contract at more than AS\$250m.

The Italian group is the

second European steel producer

to take a stake in the Oaky Creek

venture in recent months. The

Dutch group, Hongovens, has

obtained 10 per cent equity and

agreed to take 500,000 tonnes of

coal a year for at least eight

years.

This puts the venture more

than halfway to its initial

planned annual capacity of 2.5m

tonnes of coal.

The other partners in the

venture are Houston Oil and

Minerals of the U.S., which will

have 42.5 per cent with the entry

of Finsider, and the Queensland

base metals group, MIM

Holdings, in which Asarcos of the

U.S. has a major shareholding.

Oaky Creek is located about

200 km west of Rockhampton and

is estimated to contain 2.5m

tonnes of coking coal.

Placer Development of Vaco

cover, part of the Nurranga

Mines group, is asking share

holders to approve a three-

one share split. At present

12.14m shares are in issue.

Teck Corporation, the Van

couver group 51 per cent owned

by Copperfields Mining and 19

per cent owned by Metallgesell

shaft of West Germany, will

double the amount of its issued

shares when it has a scrip issue

of one class B share for each

class A and each class B share

outstanding.

### Finsider takes 7.5 per cent of Oaky Creek

THE PROPOSED AS\$6.4m

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coal project in Queensland has

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Mr. E. C. Morris, chairman of

Howard Tenens Services, the

distribution and engineering services

group, announced that it

had received an approach which

might lead to a takeover bid for

the company.

The shares, up from 64p in

early January, were suspended

at 65p yesterday at the com-

pany's request. At 65p down 3p on the previous day the company is capitalised at

£10.18m.

Howard has had a chequered

history, making losses in

three of the past five years.

Mainly reflecting termination losses

from Howard Tenens Engi-

neering (Willenhall)—sold to Ar-

strong Equipment for £2.65m—

the group showed a turnaround

## Companies and Markets

## U.S. MOTOR INDUSTRY

## Detroit slowly gears up to small car age

BY IAN HARGREAVES IN NEW YORK

DETROIT DOES NOT seem to be able to make up its mind whether things are getting better or worse for the U.S. motor industry.

The now completed quarterly results from the four manufacturers show sharp falls in profitability, yet more or less in line with expectations. This explains why our stocks have been doing quite nicely on Wall Street so far this year in comparison with the average performance.

At the same time, the spectre of a recession in consumer spending seems to have drifted even further away, the weather continues unusually mild in the north-east of the country and slowly but surely the industry is gearing up to become the world's largest producer of small cars—the sector in which the Detroit companies were roared last year by mainly Japanese imports.

On the company front, Chrysler has started to play down the scale of its financial problems, suggesting it may not need Federal loan guarantees, and General Motors, as ever, is sticking to its view that the U.S. economy is fundamentally sound and the American public fundamentally wedded to the idea of regularly changing their cars.

This impression of cautious confidence is, however, strikingly contradicted in other motor industry utterances. Most obvious is the growing outcry over imports and the demand for protectionist measures recently carried to Japan by Mr. Douglas Fraser, president of the United Auto Workers' Union. Ford executives have also given some uncustomary backing to the union's stand.

But the more significant pes-

simism is derived from a sceptical analysis of the very factors which have cheered Detroit in the last few weeks.

Most important is the non-recession. The fact that the U.S. industry's sales hit a four-year low last year without a recession in consumer spending strengthens the impression that the decline in sales has more

to do with competition from imported small cars and perhaps reflects basic adjustment in the market to steeply increased fuel costs. Much the same can be said of the weather.

It should have helped the industry to a better performance which, apart from a few days in January, has so far not transpired.

The bleak fact remains that a quarter of the industry's 700,000 workers are indefinitely laid off, that end-January stocks of cars were still at unhealthy levels for Ford (84 days) and levels for Chrysler (120 days) compared with 45 days for imports and 60 days for General Motors.

Much the same situation on both sales and vehicle stocks applies in truck manufacturing too. This explains the continued torrent of bargain offers from the car companies, the most costly of which seems likely to be Ford's decision to pay dealers' showroom financing

both Ford and General Motors, although Chrysler is not expected to do worse than the record \$1.1bn it lost last year.

American Motors, although probably stronger financially now than for many years, saw its earnings decline in the final quarter of last year (AMC's first fiscal quarter) from \$18.9m to \$12.8m.

Predictions of lower profits are based on forecast car sales in the U.S. this year of between 9.5m and 10m compared with 10.5m last year. Imports are expected to account for between 25 and 25 per cent of this total, against a record 22.5 per cent last year. Sales are running at an 8.5m annual rate for the year-end.

The only accurate comparison between Ford and Chrysler is in the U.S. market place, where both have lost market share quite sharply to General Motors and the importers.

At General Motors, the pressures are even slighter. The company experienced, like Ford,

operations last year, but its strength in Europe as well as the success of its non-car business in North America resulted in the third most profitable year in the company's history.

But Ford has seen a substantial fall in its working capital (from \$3.1bn to \$2.3bn at each year-end) at the same time as it stretched its long-term debt by \$0.5bn to \$2.4bn.

None of this, however, can be said to impose a dangerous strain on a company whose total equity stands at \$10.3bn.

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## Profits at Ciba-Geigy dip as fixed costs mount

By JOHN WICKS IN ZURICH

INCREASED fixed costs ate into profit margins at Ciba-Geigy last year, reducing the Swiss chemical group's profits for the second year in succession despite higher sales.

After tax group profits fell by SwFr 35m to SwFr 327m (\$102m) for 1979 with profit margins narrowing from 4 per cent to 3.3 per cent. Back in 1978 Ciba's ratio of earnings to sales stood at 7 per cent.

However, the company points out that heavier depreciation meant group cash-flow reached SwFr 95m, or only SwFr 5m less than in 1978. Sales rose by 11 per cent to SwFr 9.89bn, and the group is to recommend an unchanged dividend of SwFr 22 per share and participation certificate.

The gap between sales development and that of profits is attributed by Ciba partly to the fact that fixed costs and expenses grew faster than in 1978. It was "impossible" to raise selling prices accordingly.

Apart from the rise in fixed costs, the price of raw materials increased noticeably in the second half of 1979 after some years of stable or even declining prices.

Currency fluctuations were much less marked than in 1978, but are still said to have "cut a considerable sum from our sales."

Capital expenditure amounted to SwFr 895m last year, or SwFr 44m up on the 1978 figure. Total depreciation, at SwFr 630m, exceeded the investment

figure. After distribution of dividend, self-financing of SwFr 851m was sufficient to cover both capital expenditure and acquisitions during 1979.

Research and development spending was up SwFr 62m to SwFr 824m.

Plastics and additives produced the sharpest sales rise last year, although all divisions achieved "distinct growth."

Newly acquired companies contributed about a quarter of the 11 per cent increase in sales.

Sales of the parent company increased 7 per cent to SwFr 3.9bn, but the increase was mainly due to a 10 per cent rise in deliveries to group companies, whereas direct deliveries to customers "stagnated."

## Upsurge in Alusuisse earnings

By OUR ZURICH CORRESPONDENT

INCREASED profits and sales are reported for 1979 by Alusuisse, the Swiss group which is one of the world's major producers of light metals.

Sales last year rose by almost 17 per cent to SwFr 5.78bn while after tax earnings were a fifth higher at SwFr 112.6m (\$86m). Margins widened, and cash flow expanded by 10 per cent to SwFr 47.3m.

Parent-company net profits increased by 15.3 per cent to SwFr 51.7m, the highest level since the record SwFr 63m achieved in 1974. The Board recommends an unchanged dividend of 8 per cent.

The April 18 annual meeting will be called on to approve the creation of participation certificates (non-voting shares), which

are intended as an "instrument for long-term financing and acquisitions." While shareholders will be asked to approve a participation-certificate capital of SwFr 150m, the first issue with dividend entitlement hatched, will be of only SwFr 35m.

Shareholders would be able to obtain these in the form of a stock dividend, with two bearer shares or four registered shares entitling them to one participation certificate of SwFr 50 nominal value. Since the cash dividend is of SwFr 40 per bearer share and SwFr 20 per registered share, this means that Alusuisse will raise an initial SwFr 56m.

In the face of this increase in sales, consolidated order inflow was down by 8 per cent to about the same figure of SwFr 8.8bn.

In contrast to the decline in group cash flow, the Swiss parent showed net profits of SwFr 41.8m, or fractionally more than in the previous year.

\* \* \*

CONSOLIDATED cash flow of the Brown Boveri group in 1979

is likely to have been "significantly" below the previous year's figure. This is stated by Swiss parent company BBC Brown Boveri, which last November forecast a drop in cash-flow and drew attention to pressure on selling prices.

Group turnover, which in 1978 decreased by 1.1 per cent for foreign-exchange reasons, went up by 9 per cent last year to SwFr 8.8bn (\$8.14bn) and passed the 1974 record of SwFr 8.43bn.

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But May-August brought further earnings of SwFr 39m, and the figure for September-December was SwFr 39m, against SwFr 19m and SwFr 24m.

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In the face of this increase in sales, consolidated order inflow was down by 8 per cent to about the same figure of SwFr 8.8bn.

But May-August brought further earnings of SwFr 39m, and the figure for September-December was SwFr 39m, against SwFr 19m and SwFr 24m.

The April 18 annual meeting will be called on to approve the creation of participation certificates (non-voting shares), which

are intended as an "instrument for long-term financing and acquisitions." While shareholders will be asked to approve a participation-certificate capital of SwFr 150m, the first issue with dividend entitlement hatched, will be of only SwFr 35m.

Shareholders would be able to obtain these in the form of a stock dividend, with two bearer shares or four registered shares entitling them to one participation certificate of SwFr 50 nominal value. Since the cash dividend is of SwFr 40 per bearer share and SwFr 20 per registered share, this means that Alusuisse will raise an initial SwFr 56m.

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## Euroc tops forecast and raises dividend

By Victor Kayfetz in Stockholm

BY ENDING 1979 with its best four-month period of the 1970s, Euroc, the Swedish building materials and industrial group, overcame last winter's losses to post a pre-tax profit of Skr 70m (\$16.7m) for the year.

In October the company predicted earnings about the same as the Skr 52m achieved in 1978.

The Board recommends rais-

ing the dividend by Skr 1 to

Skp 8 per share. The prelimi-

nary report states that earnings per share were Skr 8.95, up from Skr 7.65.

Most divisions showed better

earnings in 1979 than in the pre-

ceding year, with especially

good performances by Ifeo

Sanitaer (sanitary porcelain),

Euroc Trade, A-Betong/Schemo

(concrete prefabricated elements)

and Ifeo Electric (electric

and insulation).

Group sales rose by 14 per

cent to Skr 3.3bn (\$787m).

The share represented by markets

outside Sweden increased from

43 to 44 per cent.

Extraordinary items caused a

net loss of Skr 17m, against a

gain of Skr 10m in 1978.

After setting aside Pts

6.88m (\$104m) to cover

outstanding debts, writing down its

equity portfolio and amortisa-

tion.

The need to make such a sub-

stantial provision reflects the

way in which Spain's four-year

recession is now affecting bank

results. This is particularly the

case of banks like Vizcaya which

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in industries such as steel and

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affected sectors in the current

crisis.

## SA explosives industry faces monopoly inquiry

BY BERNARD SIMON IN JOHANNESBURG

THE SOUTH AFRICAN Government has ordered an official inquiry into alleged monopolistic practices in the R175m (\$215m) a year explosives industry. The industry is dominated by AECL, South Africa's largest chemicals producer, in which ICI has a 40 per cent stake. De Beers has an effective interest of 27.3 per cent.

The inquiry has apparently been prompted by the efforts of a small local company, National Process Industries, to break into AECL's monopoly on the supply of explosives to the mining industry, by far the biggest user. NPI's product is a water gel explosive, known as

Tovex, which it manufactures under licence from the U.S. chemicals group, Du Pont.

NPI has argued that Tovex is both cheaper and more effective than the dynamite-type explosives which AECL has sold to the chamber of mines under an exclusive contract for the past 50 years. The contract reportedly guarantees AECL a 17.5 per cent return on capital.

AECL yesterday refused to comment on the official investigation. It has pointed out to the past however, that its prices for explosives are still among the cheapest in the world.

Moreover, it says that the contract with the mines means that in return the benefits it derives,

## Carpenter raises earnings and payment

By James Forte in Sydney

W. R. CARPENTER Holdings, the diversified industrial and island trading group, has raised its interim dividend from 3.5 cents to 6.5 cents a share following a 44 per cent lift in profit for the December half year. Earnings for the period rose from A\$ 4.21m to A\$ 6.1m (US\$ 6.7m). Last year the company declared a final dividend of 7 cents, to make a total payout of 12.5 cents a share.

The higher profit continued the improvement evident in the first quarter when profits rose 42 per cent.

Group turnover for the six months rose 20 per cent to A\$ 20bn (US\$ 26bn).

The directors said the main areas of improvement were the Daltons paper and packaging division, The Claude Neon lighting group and the property development and finance divisions. Losses in the Arrowfield wine division were reduced by 78 per cent and the directors said that geologists were at present assessing a coal deposit.

Southern Pacific Insurance, which Carpenter has sold since December 31, reported break-even results compared with a profit of A\$ 874,725 in the previous December half-year.

## Bid to boost Japanese bond market

BY RICHARD C. HANSON IN TOKYO

THE FINANCE MINISTRY'S effort to shore up the Japanese bond market is having a limited effect. The authorities last Friday bought about Y100bn (equivalent to some \$400m) in Government bonds from the sagging secondary market, bringing the price of its 6.1 per cent bonds due in 1988 up from \$1.35 per cent before the intervention to an upper limit of 22.20 per cent at the start of trading this week.

This is the first instance of intervention since the Government last month announced its latest resolve to help the market. The funds to buy the bonds from the secondary market come from a special Government bond consolidation

fund. It is expected that the Government will mop up another Y200bn-Y400bn in the near future.

The Finance Ministry has also cut back on the amount of bonds it plans to issue this month from an original figure of Y900bn to Y600bn.

Last month the Bank of Japan also raised its official discount rate by 1 per cent to 7.25 per cent. This made it possible to raise the issuing coupon on Government bonds by 0.3 per cent to 8 per cent, from this month.

The move, however, did little to boost the market (where secondary market yields for Government bonds are nearing the 10 per cent mark).

The market is already expecting further increases in the discount rate, perhaps to as much as 9 per cent, over the next few months as inflationary pressures in Japan continue to mount.

Meanwhile, the gloomy medium-term outlook for the bonds is prompting some of the smaller Japanese City banks to change the way in which they value their large Government bond holdings when preparing half-year accounts.

The City banks in the half-year ended last September all reported heavy valuation losses on their Government bond holdings because of a 13 per cent drop in the bond market over the previous six months.

The banks are obliged to absorb a large share of the Government bond float each year.

Starting with the March half-year, four City banks have said they will switch to valuing their Government bonds on the basis of the cost when purchased rather than the cost-current-market-value (which ever is lower) method.

The banks are Taiyo Kobe, Saitama, Kyowa and Hokkaido Takushoku. The Bank of Tokyo is considering a change in valuation methods from the September half-year.

The larger banks are opposed to changing the valuation method which the Finance Ministry proposed.

## Setback for sauce maker

By Yoko Shibusawa in Tokyo

KIKKOMAN SHOYU, Japan's largest soy sauce brewer, suffered a setback in earnings for the fiscal year ended December, partly as a result of the higher cost of imported raw materials.

Kikkoman's operating profits fell 19.9 per cent on the year to Y3.85bn (\$15.4m). Net profits declined by 4.1 per cent to Y3bn, on sales of Y12.8bn (\$490m), up 5 per cent. Per-share profits fell back to Y20.00 from Y22.07.

## Strong growth at Bank Hapoalim

BY L. DANIEL IN TEL AVIV

BANK Hapoalim, Israel's second largest bank and which is controlled by the Labour Federation, raised its 1979 net operating income by 140 per cent to ILS 4.4bn (\$63m) from ILS 990m in 1978. Net operating income before tax rose to ILS 6bn from ILS 5.5bn.

The bank's consolidated balance sheet total at end-1979 amounted to ILS 496bn (\$14bn) at the end-year exchange rate, representing a rise of 129.5 per cent in terms of the Israeli currency and of 22.8 per cent in U.S. dollar terms over 1978. The figure of 129.5 per cent compares with the rise in the consumer price index of 102.5 per cent between December 15, 1978, and December 15, 1979. The rise for calendar 1979 was almost 115 per cent and that of the dollar vis-à-vis the Israeli pound 88 per cent.

The bank will pay unchanged cash dividends of 12.5 per cent on ordinary shares of 15.5 per cent on preferred, and of 6.0 per cent on founder shares. However, the bonus share distribu-

tion is to be raised to 45 per cent, from 35 per cent in 1978 and this on a fully diluted basis, the bank having raised ILS 1.5bn of new capital in 1979.

In addition to its 307 branches in Israel, Bank Hapoalim is expanding its international network, with last year's efforts concentrated on the Americas, opening a new branch in Philadelphia, while two branches were established in Uruguay by a holding company set up by Bank Hapoalim (Switzerland). Two new branches were opened in Luxembourg.

Bank Hapoalim (Switzerland) ended its fourth year of operations showing substantial growth in all areas, with total assets increasing by 41.9 per cent.

The Swiss bank's balance sheet for 1979 totalled SWF 369.1m, up from SWF 260.2m in 1978. Net profits were up from SWF 1.45m in 1978 to SWF 2.21m in 1979. In addition to increased lending activities, the bank expanded the operations of its investment division.

## GOPENG CONSOLIDATED LIMITED

Extracts from the Statement of the Chairman, Mr. J. D. Heltinga, O.B.E., F.I.M.M., circulated with the Report and Accounts for the year ended 30th September, 1979

The Consolidated Accounts for the group's financial year ended 30th September, 1979, show a gross mining profit before depreciation of £4,155,162 compared with £1,856,355 for the previous year.

At the mines, production from higher grade ground and better tin prices were together responsible for the substantial increase in profitability for the year under review. The average price per picul tin ore received rose from \$919 per picul to \$1,027 per picul. Water supplies, and hence power supplies were once more affected by drought conditions. The new mining methods introduced during the previous year continued to be developed, and control over mining costs was well maintained.

At the rubber estates, despite lower crops due to high acreage under replanting, and a continuation of the abnormally dry weather conditions of previous years, profit showed a reasonable increase over that of the previous year. After taking into account investment income of £427,331, and other sundry revenue, and allowing for depreciation and other charges, the overall profit for the group before taxation and exchange adjustments amounts to £4,247,027. The ultimate balance available for the year is £1,801,959 from which dividends of 25 pence per share have been declared compared with 18 pence in the previous year.

In the first four months of the current financial year 11,178 piculs (675 metric tons) of tin ore have been produced compared with 10,768 piculs (651 metric tons) during the corresponding period last year.

It will be noted that the General Manager's view is that both tin ore and rubber production will be slightly lower during the current financial year.

The joint development of Mambang Di-Awan Seodiran Berhad with the Syarikat Permodali dan Perusahaan Perak Berhad, continues to proceed satisfactorily. Good progress has been made with the construction of a new dredge for the Kambar Lakes, and it is anticipated that dredging operations will be commenced toward the end of 1980.

The United States Congress enacted legislation on the 2nd January of this year authorising the sale in that country of 33,000 long tons of tin metal.

The United States Government, as a signatory to the 5th International Tin Agreement, has informed the Council of its proposed disposal programme, and the outcome of the consultations are awaited with interest, particularly as to the way in which the relevant clauses in the Agreement are to be operated, to ensure that any such releases made will be made with due regard to the protection of producers, processors and consumers against disruption of markets and against adverse consequences to exploration for the development of new supplies.

On the assumption that these safeguards are adequate and that the proposed stockpile releases are made without undue disruption to the market price, and hence the tenor of normal mining operations, our prospects for the current year are good, and should compare favourably with the year past.

## Romney Trust Limited

Year ended 31st December	1979	1978
Value of net assets	£32,943,861	£34,337,061
Gross revenue	£2,603,308	£2,136,899
Per 25p stock unit:-		
Net asset value	118.5p	123.9p
Earnings	4.61p	3.09p
Dividends	4.39p	3.00p

The Chairman, Mr. S. G. Brookbank, F.C.A., comments:

The Directors continued the policy of retaining a substantial proportion of the Trust's investments overseas, mainly in the USA. Despite some sales of premium dollars ahead of the Government's decision to eliminate the premium, the resulting loss was the principal factor in the Trust's under-performance by comparison with the All-Share Index.

During the year approximately £1.7 million of the company's convertible loan stock was bought and cancelled.

The ending of dividend controls in the UK resulted in special dividend payments, mainly from Shell and Unilever, representing earnings of 0.65p per share and total earnings for the year rose by almost 50 per cent. It is recommended that this should be reflected in a final dividend of 2.70p plus a special dividend of 0.65p to reflect the special non-recurring dividend payments received during 1979.

Copies of the Report and Accounts are available from the Secretaries, Lazard Brothers & Co. Limited, 21 Moorfields, London EC2P 2HT.

# First class service on the new high performance 'train.'

The new Leyland T45 Roadtrain is waiting to be driven at your local Lex Tilloston depot.

It's a very special truck. Combining comfort with strength, durability with economy.

A leading truck magazine said "The T45 sets new on-the-road standards for heavy trucks."

For a truck that sets new standards you need a support service that does the same.

That's why Lex Tilloston is Britain's biggest distributor of Leyland trucks and vehicles.

We offer three exceptional services:

TruckFinder, which matches the truck to the job. PartFinder, a sophisticated parts locating system. And NightWatch, our 24 hour breakdown service.

We extend this added protection to all Leyland trucks and vehicles, from a Roadtrain through to a Terrier.

With us it's first class service right down the line.



TruckFinder

Lex Tilloston

Britain's biggest Leyland commercial vehicles distributor.



# Oye of little faith

If of late your thoughts about Leyland have not been entirely pure, here before you is an opportunity to mend your ways and get back on to the path of righteousness.

It's called the T45 Roadtrain, the new heavy duty articulated truck from Leyland that has already got the competition more than a little anxious.

And not without good reason. Roadtrain is not only more advanced

than any previous Leyland, it's ahead of anything else on the road.

But Roadtrain is no miracle. It's the result of massive investment and the bringing together of some of the finest brains in the country.

Plus the application of advanced technology where it can be used to the greatest effect.

Roadtrain 16.28 is the first of a new generation of Leyland trucks. As Truck

Magazine so aptly put it, "Roadtrain re-writes on-the-road standards for heavy trucks." And who can knock a quote like that. However, to those amongst you whose heads have recently been turned by lesser trucks...it's not too late to repent.

**ROADTRAIN**  
 **Leyland Vehicles**  
Delivering the goods.

TRUCK MAGAZINE NOVEMBER 1978

## Companies and Markets

## Dollar firm

THE DOLLAR improved against the mark, and an unspecified amount in open dealings. Elsewhere the D-mark improved, with the French franc easing to DM42.66 per FF 100 from DM42.68 and the Danish krone lower at DM32.04 per Dkr 100 from DM32.12. Sterling was fixed lower at DM4.0310, against Dkr 4.0410.

**FRENCH FRANC** — Weaker recently on inflation fears, having been top of the EMS earlier this year — the franc was slightly firmer overall after yesterday's fixing, with the U.S. dollar improving to FF 4.1737/4 from FF 4.1532, while sterling fell to FF 9.435 from FF 9.4560.

Against the D-mark the dollar finished at DM 1.7830 compared with DM 1.7765 on Friday, and was stronger against the Swiss franc at SFr 1.7140 from SFr 1.7020.

In terms of the Japanese yen the dollar fell back to Y247.8 from Y251.6, but only after heavy intervention during the day, including support action by the Swiss National Bank. On the Swiss franc figures, the dollar's trade weighted index remained unchanged at 86.5, which failed to reflect the dollar's late improvement.

Sterling fell against most currencies, but notably against the dollar. It finished at \$2.2415-2.2425, a fall of 3.1c from Friday. It opened at \$2.2675-2.2685 and touched high of \$2.2690 before coming back in the afternoon on selling in the U.S. to low of \$2.2400. The pound's overall decline was reflected in its trade weighted index, which fell to 72.5 from 72.3.

**DANISH KRONE** — Basically weak, suffering two devaluations since EMS began last March. The krone lost ground against all its EMS partners as well as sterling and the U.S. dollar. The dollar rose to Dkr 5.5590 from Dkr 5.5150 and sterling was fixed higher at Dkr 12.5870

compared with Dkr 12.5870. The D-mark was stronger at yesterday's fixing at Dkr 3.1237 from Dkr 3.1160 while the French franc improved to Dkr 1.3336 against Dkr 1.3310 at Friday's fixing.

**JAPANESE YEN** — Energy problems reflected in sharp decline last year, but still recent weeks when downward pressure has been renewed. — The yen improved on the latest Government support package, and the dollar eased to Y247.975 from Y244.775 on Friday. However this was only after heavy intervention by the Bank of Japan, estimated at some \$600m for yesterday alone. With interest rates remaining high in Western Europe and the U.S., dealers felt that the Japanese authorities may have to act further if the yen is to remain stable.

## EMS EUROPEAN CURRENCY UNIT RATES

ECU	Currency amounts	% change	Bank rate	Special Drawing Rights	European Currency Unit	Bank of England	Morgan
central	against ECU	from central	rate	against ECU	rate	Index	Changes %
rate	rate	rate	rate	rate	rate	rate	rate
March 3	March 3	March 3	March 3	March 3	March 3	March 3	March 3
Belgian Franc ...	38.8789	40.6340	±1.12	1.157	±1.63	85.5	—
Swiss Franc ...	7.72203	7.7120	±0.10	1.157	±1.63	85.5	—
French Franc ...	5.84705	5.85952	±0.31	0.30	±1.15	85.5	—
Dutch Guilder ...	2.74368	2.75178	±0.20	0.31	±1.512	85.5	—
Italian Lira ...	115.775	115.87	±0.08	0.08	±1.688	85.5	—
Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.							

## CURRENCIES, MONEY and GOLD

## THE POUND SPOT AND FORWARD

Mar. 3	Day's spread	Close	One month	%	Three months	%	One year
U.S.	2.2400-2.2500	2.2415-2.2425	0.60-0.65c pm	2.94	1.15-1.05 pm	1.98	—
Canada	2.5500-2.5570	2.5515-2.5520	1.40-1.20c pm	5.22	3.40-3.30 pm	5.23	—
Netherlands	4.35-4.45	4.35-4.45	3-2c pm	7.17	7.50-8.50 pm	3.39	—
Belgium	64.80-65.65	64.85-65.95	2.5-1.5c pm	3.70	6.50-7.50 pm	2.85	—
Ireland	1.142-1.0590	1.142-1.0590	0.04-0.04c pm	2.65	0.05-0.05 pm	0.09	—
Portugal	10.25-10.38	10.25-10.38	0.50-0.50c pm	1.03	1.50-2.50 pm	1.17	—
Spain	150.60-152.50	150.65-150.75	5-5c pm	1.59	5.05-10.05 pm	2.12	—
Italy	1.951-1.971	1.951-1.971	1.50-1.50c pm	4.65	2.45-3.45 pm	0.81	—
Norway	11.04-11.18	11.04-11.18	0.50-0.50c pm	2.24	1.45-1.25 pm	4.84	—
France	9.35-9.47	9.37-9.47	0.40-0.40c pm	5.08	1.15-1.20 pm	2.86	—
Sweden	5.95-5.97	5.95-5.97	0.25-0.25c pm	4.74	—	4.74	—
Austria	2.55-2.58	2.55-2.58	0.25-0.25c pm	10.48	7.45-8.50 pm	7.70	—
Switz.	3.87-3.89	3.84-3.85	0.50-0.50c pm	15.60	1.12-1.20 pm	13.0	—

Belgian rate is for convertible francs. Financial franc 86.50-86.50. Six-month forward dollar 1.75-1.85c pm. 12-month 2.55-2.85c pm.

## THE DOLLAR SPOT AND FORWARD

Mar. 3	Day's spread	Close	One month	%	Three months	%	One year
UK	2.2400-2.2800	2.2415-2.2425	0.60-0.60c pm	2.94	1.15-1.05 pm	1.98	—
Ireland	2.7070-2.7075	2.7070-2.7075	0.42-0.35c pm	2.23	1.15-1.07 pm	2.14	—
Canada	1.1426-1.1445	1.1430-1.1432	0.34-0.31c pm	3.41	0.93-0.88 pm	3.17	—
Netherlands	1.9500-1.9505	1.9505-1.9505	0.32-0.32c pm	4.77	2.16-2.08 pm	4.21	—
Belgium	23.50-23.55	23.50-23.55	2.50-2.50c pm	5.56	1.55-1.55 pm	2.00	—
W. Germany	1.7570-1.7585	1.7575-1.7585	0.35-0.35c pm	8.61	2.65-3.55 pm	8.14	—
Portugal	62.40-62.50	62.45-62.50	0.80-0.80c pm	3.22	2.00-2.05 pm	2.88	—
Spain	67.20-67.25	67.22-67.25	1.50-1.50c pm	4.01	0.60-0.60 pm	4.15	—
Italy	82.40-82.50	82.50-82.50	1.6-1.50c pm	2.69	0.65-0.65 pm	3.09	—
France	4.1700-4.1825	4.1815-4.1825	1.20-1.20c pm	3.59	2.15-2.05 pm	2.96	—
Sweden	4.24-4.25	4.275-4.285	0.20-0.20c pm	1.98	2.55-2.55 pm	2.31	—
Japan	247.80-247.80	247.75-247.75	1.40-1.25c pm	6.42	3.65-3.50 pm	5.77	—
Austria	12.72-12.75	12.74-12.75	0.75-0.75c pm	7.80	2.55-2.55 pm	7.07	—
Switz.	1.7040-1.7105	1.7135-1.7145	1.50-1.50c pm	12.85	4.75-4.85 pm	10.87	—

\* UK and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

## CURRENCY RATES

Feb. 28	Bank rate	Special Drawing Rights	European Currency Unit	Bank of England	Morgan
Argentina Peso ...	0.672150	0.620021	—	78.6	—
U.S. \$	1.603771	1.412091	U.S. dollar	85.5	—
Canadian \$	1.492526	1.617120	Austrian schilling	157.1	—
Austrian Sch.	1.562533	1.562533	Belgian franc	114.8	16.4
Danish Kr.	7.18576	7.18576	Danish krone	109.0	45.6
D'Mark	2.81067	9.65332	Swiss franc	198.8	73.6
D'U.S. ...	2.81067	9.65332	Guinea franc	186.1	74.1
D'U.S. ...	2.81067	9.65332	French franc	187.0	74.1
D'U.S. ...	2.81067	9.65332	Italian lira	144.9	48.6
D'U.S. ...	2.81067	9.65332	Yen	114.5	16.8

Based on trade weighted changes from Washington agreement December, 1971 (Bank of England Index = 100).

\* UK and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

Rate given for Argentina is free rate.

Rate given for Argentina is free rate.</p



## COMMODITIES AND AGRICULTURE

كائن من الخلل

## Higher oils output expected

ROME—World production of edible oils and oil meal protein is expected to rise to record levels this year, the UN Food and Agriculture Organisation said.

However, end of season stocks are expected to be higher than last year, in spite of continuing growth in consumption and import demand, FAO said in a report on the World Food Outlook for February 26.

World production of edible and soap fats and oils in 1980 is currently forecast at a record 60.5m tonnes, 4.5m tonnes more than in 1979 and 5.2m tonnes above long-term trends, the FAO said.

This would be an above average rise in world output for the third year running, it said, noting, however, that its forecast is still tentative and subject to revision.

World production of oilmeal protein is expected to rise 5.3m tonnes to 44.8m, 16 per cent above both the 1979 output and long-term trends.

The increase forecast for oilmeal output is higher than for oil, reflecting the considerable expansion in world output of soybeans, which have high protein content but relatively lower oil content.

Much of the increase will reflect the bumper 1979 crop of soybeans, now estimated at 61.7m tonnes, 20 per cent more than the previous season.

Export availabilities are expected to rise and world prices, which have fallen recently, will continue to be affected by world supply and demand developments and by government policies.

## Swiss stockpile measures

SWISS voters approved in a national referendum a government request for powers to order stockpiling of essential supplies, including oil, to defend the economy.

The Government already has the powers for wartime stockpiling, but it began to review its regulations after the 1973 oil supply crisis.

## No Australian wool sales

THESE will again be no Australian wool sales this year, due to the continuing strike by members of the Stewards and Packers' Union, the Australian Wool Corporation said.

Reuter

## London copper falls sharply

BY JOHN EDWARDS, COMMODITIES EDITOR

COPPER prices dropped sharply on the London Metal Exchange yesterday. Cash wirebars closed £38.5 down at £1,187 a tonne, reflecting the strength of the dollar which brought a sharp decline in the New York market.

At the same time there was another modest rise in copper stocks held in the LME warehouses. The stocks were only up by 1,550 tonnes raising total holdings to 117,175 tonnes.

This is the second successive weekly increase after 14 months of continuous stocks declines and has an important influence on market sentiment since many people believe stock movements have a great effect on price trends.

In any event, the market was depressed by the apparent lack of buying interest in offerings of cash wirebars.

There was a sharp contrast in the lead market. Another hefty fall of 2,400 tonnes has reduced lead stocks held in the LME warehouses to a lowly total of 8,900 tonnes.

This pushed the cash price up by £5.0 to £579 a tonne and even higher at one stage, before profit-taking in the afternoon, while the three month quotation rose by £5.0 to £508. An unexpected rise in tin stocks, up by 185 to 4,325 tonnes, kept the market subdued in spite of a

## Cocoa values rise

BY OUR COMMODITIES EDITOR

COCOA VALUES advanced on the London terminal market yesterday reflecting new moves by producing countries to seek higher prices. The May futures position closed £33 up at £1,403.5 a tonne.

In Brazil the foreign trade department of the Banco do Brasil (Cacep) was reported by Reuter to have fixed a minimum selling price of 137 cents a lb, fob, for Bahia superior cocoa beans. A Cacep spokesman in Rio said this equalled 150 cents fob and added that selling prices based on differentials to terminal market quotations would no longer be allowed. Equivalent minimum selling prices are also being set for cocoa products—butter, cake and liquor.

Brazil's move follows last week's meeting of the Cocoa Producers Alliance in Accra. In a communiqué after the talks it was claimed that the 10

producing countries represented had agreed to "concrete" measures to protect the interest of producers on world markets.

Traders in London felt that the reference to "concrete measures" in the communiqué really meant that the producers had been unable to agree on more positive action. Conspicuous by its absence was any reference to a minimum price below which producers were not prepared to sell. This appears to confirm rumours that the Ivory Coast's plea for stronger action to boost prices fell on deaf ears.

Brazil's preliminary move to establish an official minimum price higher than the market expected has yet to be confirmed. It was noted that the Brazilians have not been selling much recently, and may be anticipating a much reduced Temporao crop.

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## Castro's call boosts sugar price

WORLD sugar prices surged higher yesterday in response to President Castro's call for emergency action to save Cuba's sugar harvest from rust damage.

The London daily price for raw sugar was raised by £28 to £250 a tonne. On the futures market the May position jumped to £237 at one stage before coming back on late profit-taking sales to close at £237.57 a tonne, still £12.5 higher than Friday's close.

It has been known for some time that Cuba's crop has been badly hit this season by rust disease and poor weather. But President Castro's emergency action, which may include calling unemployed building workers to the cane fields, suggests the damage may be worse than originally feared.

The rise in London prices was also encouraged by the weaker trend in sterling against the dollar.

However, London brokers E.D. and F. Man sounded a cautionary note in their latest market newsletter out yesterday. It claimed that statistical supply-demand outlook looks fairly healthy and it will require a serious deterioration of crops to create the sort of rise in prices seen in 1965 and 1974.

The newsletter said a disturbing aspect of the recent price rise was that there were growing signs of substantial inroads being made by corn (maize) sweeteners in the U.S., Canada and Japan when sugar rose above 20 cents a pound.

The main exporting countries' stocks are expected to rise, the FAO said, adding it expected these to total 152m tonnes at the end of the current season, equivalent to 60 per cent of total world stocks.

Of total world stocks, 105m tonnes (or 41 per cent) would be in North America, where transport, handling and port facilities are already working near full capacity, the FAO said. This implies it might be difficult to draw on these stocks to meet large additional demand in importing countries in the event of crop failure, it said.

The FAO forecast world trade in wheat and coarse grains in 1979-80 at 173m tonnes, unchanged from last month's forecast and 9 per cent bigger than the previous year, mainly reflecting higher imports by the USSR and other developed countries.

For 1980 the FAO forecast world wheat and coarse grain production at 1.2bn tonnes, 4 per cent higher than last year.

In its first forecast for production this year, the FAO said this would be close to long-term trends and only slightly lower than the 1978 record.

The soft-term outlook is that last year's record pig production of 18m will be capped by output of 18.5m pigs.

The chairman said there would be no problem selling this quantity of pig meat and expected rather better prices than last year's.

## GRAINS

## Forecast of lower world stocks

WORLD GRAIN stocks are expected to fall to 260m tonnes at the end of the current crop year, 8m tonnes below levels at the start of the 1979-80 crop year, the UN Food and Agriculture Organisation (FAO) said.

This would be 18 per cent of estimated annual world production, a level considered by the FAO to be the minimum for world food security. There is also growing concern about the accessibility of these stocks, FAO said.

World wheat stocks are expected to fall 12m tonnes from opening levels to 104m tonnes at the end of the crop year, reflecting a drop in inventories in India, the USSR and other importing countries. But stocks in exporting countries are expected to rise, the FAO said.

For coarse grains, the FAO forecast an increase in end-of-season stocks of 8m tonnes to 113m tonnes, largely reflecting higher stocks in U.S.

FAO said its experts most of the rise in coarse grain inventories to be in maize, which accounts for 60 per cent of total stock. Barley, sorghum and other grains stocks are expected to fall.

Mr. Wilmouth said he did not know whether or when grain sales to the Soviets would resume, and if they do whether they will again reach recent levels.

Any substantial reduction of Soviet breeding stock will, in itself, reduce future grain demand for some time to come, he added.

Mr. Wilmouth suggested there came a point in the use of trade as a weapon at which there are no winners and only losers.

The most urgent need was for the U.S. Government to develop a comprehensive, credible and consistent trade policy, he said. New initiatives need to be launched to replace the loss, whether temporary or permanent, of the biggest buyer of U.S. farm exports, he said.

The 26m tonnes of grain contracted to the USSR would have made the Soviets the largest single customer of the U.S.

This quantity would have exceeded sales to Japan, by more than 50 per cent.

Mr. Wilmouth questioned the extent to which the embargo could be enforced. Furthermore, in attempting to enforce the embargo he said there was a danger of causing what is essentially one market for grain to become fragmented into two or even three markets, each with its own pricing and supply-demand characteristics.

There might be one market for "restricted" grain and another for "unrestricted" grain, with the possibility of turning the U.S. market into just a domestic one. Some knowledgeable people believe that danger is very real, he said.

Meanwhile in Manila, the U.S. will be asked to call a special meeting of the Joint Association of Southeast Asian Nations (ASEAN) — U.S. Business Council to discuss the adverse effects on regional economies of the American grain embargo against the Soviet Union.

The Philippines Chamber of Commerce and Industry said it is seeking a meeting, especially since the embargo appeared to have been largely unaffected by the country's coconut industry, causing a softening of prices for coconut products.

The softening is believed to result from increased availability of maize and soya bean supplies, we can expect our exports to continue to increase.

World grain stocks are declining this year and prices are bigger than a year ago. Stocks are likely to decline again in 1980-81, he said.

The suspension of agricultural sales to the USSR has not fundamentally changed the long-term supply and demand picture for U.S. grains," Mr. Bergland said.

## U.S. may have lost Soviet market

THE CHICAGO Board of Trade President Mr. Robert Wilmouth

said in London he suspects it will be a very long time, if ever, before the USSR again relies on the U.S. for three-quarters of its grain import needs.

The 17m tonnes of grain the U.S. cut off from the Soviet Union following its grain embargo, plus the 8m tonnes it allowed to ship, constituted fully three-quarters of the USSR's anticipated 1979-80 grain imports, he told the European-American Commodities Conference.

Mr. Wilmouth said he did not know whether or when grain sales to the Soviets would resume, and if they do whether they will again reach recent levels.

Any substantial reduction of Soviet breeding stock will, in itself, reduce future grain demand for some time to come, he added.

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The most urgent need was for the U.S. Government to develop a comprehensive, credible and consistent trade policy, he said. New initiatives need to be launched to replace the loss, whether temporary or permanent, of the biggest buyer of U.S. farm exports, he said.

As long as we have adequate supplies, we can expect our exports to continue to increase.

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The suspension of agricultural sales to the USSR has not fundamentally changed the long-term supply and demand picture for U.S. grains," Mr. Bergland said.

## Danish pig industry warning

BY HILARY BARNESEN IN COPENHAGEN

UNLESS there is a radical change in economic policy, there will not be any pig farmers left in Denmark within a few years, Mr. Esp Soerensen, chairman of ESS Food, the pigmeat export association, said at a conference with agricultural correspondents here.

No livestock production can stand interest rates of 18 per cent, he declared in response to a question about the prospects for pig production in the present decade.

He expressed concern that many farmers would face problems when it became necessary to refinance the loans they made to carry out the investment programme of the last few years. Many of these loans are currency loans with a five-year maturity and no repayment of principle.

The main problem for the producers are the high Danish interest rates, which are now around 18 to 20 per cent on mortgage loans, and 25 to 30 per cent for feed credits of over 30 days. "If it wasn't for the high interest rates, we would

not have many problems," he said, claiming that Danish farmers were competing with German and French farmers' paying of interest rates of 8 to 8 per cent.

Whatever difficulties emerged, Mr. Esp Soerensen promised that the UK bacon market would continue to baffle producers as a market for Danish pigmeat.

Bacon exports to the UK last year fell by about 2,000 tonnes to 218,000 tonnes, and the market share from 43.7 per cent to 43.2 per cent.

Pigmeat exports were worth about Kr 9.3bn (£474.3m) last year, or some 12 per cent of total commodity exports.

But the short-term outlook is that last year's record pig production of 18m will be capped by output of 18.5m pigs.

The chairman said there would be no problem selling this quantity of pig meat and expected rather better prices than last year's.

## AMERICAN MARKETS

NEW YORK, March 3, 4:40-54, April 5:45, May 6:45, June 7:45, July 8:45, Aug. 9:45, Sept. 10:45, Oct. 11:45, Nov. 12:45, Dec. 13:45, Jan. 14:45, Feb. 15:45, Mar. 16:45, Apr. 17:45, May 18:45, June 19:45, July 20:45, Aug. 21:45, Sept. 22:45, Oct. 23:45, Nov. 24:45, Dec. 25:45, Jan. 26:45, Feb. 27:45, Mar. 28:45, Apr. 29:45, May 30:45, June 31:45, July 1:45, Aug. 2:45, Sept. 3:45, Oct. 4:45, Nov. 5:45, Dec. 6:45, Jan. 7:45, Feb. 8:45, Mar. 9:45, Apr. 10:45, May 11:45, June 12:45, July 13:45, Aug. 14:45, Sept. 15:45, Oct. 16:45, Nov. 17:45, Dec. 18:45, Jan. 19:45, Feb. 20:45, Mar. 21:45, Apr. 22:45, May 23:45, June 24:45, July 25:45, Aug. 26:45, Sept. 27:45, Oct. 28:45, Nov. 29:45, Dec. 30:45, Jan. 31:45, Feb. 1:45, Mar. 2:45, Apr. 3:45, May 4:45, June 5:45, July 6:45, Aug. 7:45, Sept. 8:45, Oct. 9:45, Nov. 10:45, Dec. 11:45, Jan. 12:45, Feb. 13:45, Mar. 14:45, Apr. 15:45, May 16:45, June 17:45, July 18:45, Aug. 19:45, Sept. 20:45, Oct. 21:45, Nov. 22:45, Dec. 23:45, Jan. 24:45, Feb. 25:45, Mar. 26:45, Apr. 27:45, May 28:45, June 29:45, July 30:45, Aug. 31:45, Sept. 1:45, Oct. 2:45, Nov. 3:45, Dec. 4:45, Jan. 5:45, Feb. 6:45, Mar. 7:45, Apr. 8:45, May 9:45, June 10:45, July 11:45, Aug. 12:45, Sept. 13:45, Oct. 14:45, Nov. 15:45, Dec. 16:45, Jan. 17:45, Feb. 18:45, Mar. 19:45, Apr. 20:45, May 21:45, June 22:45, July 23:45, Aug. 24:45, Sept. 25:45, Oct. 26:45, Nov. 27:45, Dec. 28:45, Jan. 29:45, Feb. 30:45, Mar. 31:45, Apr. 1:45, May 2:45, June 3:45, July 4:45, Aug. 5:45, Sept. 6:45, Oct. 7:45, Nov. 8:45, Dec. 9:45, Jan. 10:45, Feb. 11:45, Mar. 12:45, Apr. 13:45, May 14:45, June 15:45, July 16:45, Aug. 17:45, Sept. 18:45, Oct. 19:45, Nov. 20:45, Dec. 21:45, Jan. 22:45, Feb. 23:45, Mar. 24:45, Apr. 25:45, May 26:45, June 27:45, July 28:45, Aug. 29:45, Sept. 30:45, Oct. 31:45, Nov. 1:45, Dec. 2:45, Jan. 3:45, Feb. 4:45, Mar. 5:45, Apr. 6:45, May 7:45, June 8:45, July 9:45, Aug. 10:45, Sept. 11:45, Oct. 12:45, Nov. 13:45, Dec. 14:45, Jan. 15:45, Feb. 16:45, Mar. 17:45, Apr. 18:45, May 19:45, June 20:45, July 21:45, Aug

## LONDON STOCK EXCHANGE

## Grim economic reminders serve to unsettle markets but final losses small in Gilt-edged and equities

## Account Dealing Dates

## Options

First Declar. Last Account Dealings (tions) Dealings Day Feb 11 Feb 21 Feb 22 Mar 3 Feb 23 Mar 6 Mar 7 Mar 17 Mar 10 Mar 20 Mar 21 Mar 31 \* New time " dealings may take place from 9.30 a.m. two business days earlier.

The grim reminders contained in a clutch of economic projections published over the weekend, including those of the CBI and NIESR, nosedived stock markets yesterday, but not in any great extent. The trend in the two main investment sections was to lower levels, but both resisted the tendency and remained only narrowly easier throughout the day.

Anticipating that the gloom surveys would result in lower earnings, leading equity dealers deftly converted losses at the outset. Little real pressure materialised, however, and leading shares after easing a penny more, began to edge firmer. Although general interest was light, bid speculation prompted good individual features and once again the secondary oil market was dominant in this respect. Shell, too, moved higher ahead of Thursday's preliminary statement. Shell, too, moved higher ahead of Thursday's preliminary statement.

In trade after the official close, the recoveries started to falter and the FT-30-share index, 2,300, at the first calculation, was showing little further deterioration at 3,000 pm, closed near the day's lowest with a loss of 3.6 at 4,635. Leading Engineering ended with falls extending to 6, but Lucas Industries provided a contrasting movement, up 3 at 240.

Still burdened by the rise in international interest rates and expectations that credit in money markets could remain tight for a while yet, Government securities moved cautiously. Sterling's early fall against the dollar protracted the market with another problem, but, as usual, the smaller, earlier selling of both short and longer-dated stocks soon pattered out and a recovery set in.

Losses ranging to 4 among medium/longs were finally reduced to 1 and sometimes less, while the shorts rallied even more impressively to close marginally higher in places with the exception of certain low-coupon issues. Exchequer 134 per cent 1983, the short lap stock, was a good example of the trend, changing hands at 94 before ending a harder on the day at 95.

Awaiting the outcome of the Rhodesian elections, Southern Rhodesian bonds improved a fraction with the 2s per cent 1985-70 issue closing at £120. Elsewhere in Foreign Bonds, Montague L. Meyer encountered profit-taking after the recent bout of bid speculation and reached 5 to 114p. Elsewhere in the Building sector, occasional support lifted Aberthaw 8 to 1360, Brown and Jackson rallied 5 to 175p, while Watts Blake, Barnes were also noteworthy for a gain of 4 to 164p.

Helped by the increased dividend which accompanied annual results much in line with expectations, Fisons hardened 3 to 29p, while satisfactory preliminary figures left Black & Decker 10 at 125p, after 124p. Down 30p at one stage, ICI rallied to close "cheaper on the day" at 380p. Favourable Press mention stimulated buying

Chinese issues tended to soften and the 4 per cent 1993 lost two points to 142.

Demand for Traded options improved and 888 contracts were completed, almost double Friday's total and well above last week's daily average of 572. Shell were active, attracting 265 trades, while IMPS recorded 212 and Cons. Gold Fields 143.

## Ratings improve

Standing a couple of pence easier in front of the results, RNAs picked up to close a net 7 better on balance at 34p following the better-than-expected preliminary profits. Other Composites failed to respond and closed easier for choice on lack of support. General Accident ended 4 off at 23p, while Commercial Union cheapened 3 to 137p and Eagle Star softened a penny to 170p. Lloyd's Brokers were quietly dealt with Sedgwick Farbros 3 lower at 97p and C. T. Bowring 2 easier at 134p. There was little in the latter as it still suffered by fears that Marsh and McLennan's bid may be referred to the Monopolies Commission.

Home banks began the week on double-duty. Unaltered on the day, prices drifted lower after hours and closing losses ranged in 7. Barclays declined that much to 438p as did Midland to 355p. Elsewhere, Grindlays relinquished 2 to 138p awaiting today's annual results, while UDT firm that much to 56p in Fire Purchases on revised bid hopes.

Leading Breweries drifted easier for want of interest, Allied 75p, Whitbread, 143p, and Bass, 223p, all giving up 2. Among regionals, Wolverhampton and Dudley improved 5 at 312p. Distilleries erased early falls to close a shade firmer on balance. Highland finished a penny better at 136p, while Gussies "A" rose 4 to 402p. Marks and Spencer, however, softened a penny to 65p.

Electricals were subdued. Among the leaders, CEC moved narrowly before settling a few pence cheaper at 377p, while Plessey, third-quarter figures due on Thursday, ended a penny lower at 145p, after 151p. Elsewhere, Ferranti, 505p, and Uniled Scientific, 505p, eased 7 apiece, while falls of 5 were marked against Automated Security, 260p, and Electrocomponents, 530p. On the other hand, revised demands lifted Northern, 190p to 250p, and F. W. Thrige continued firmly at 127p, up 2.

Leading Engineers were unsettled by the rather gloomy FT Survey of Business Opinion with CKN, 262p, and Tubes, 204p, noteworthy for falls of 8 apiece. Press mention stimulated buying

of Catalin which advanced 10 to 76p.

## Maple below best

Maple stood out in stores with a rise of 6 to 31p, after 34p, following the weekend revelation that an unnamed concern is proposing to bid 30p per share for the equity. This development sparked off a fair amount of speculative activity in other secondary issues, notably Canbras

Vickers eased 3 to 137p and Hawker 4 to 180p. Elsewhere, interest was at a fairly low ebb. Victor Products, however, became a good feature at 168p, while BTR dipped 7 to 330p, and Dalglish declined 4 to 283p. Still re-recting the recent good third-quarter figures, Johnson Matthey rose 10 fresh to 300p and Wilkinson Match gained 8 more to 157p on continued hopes of an American bid. Investment demand left Vinten 6 up at 130p and PMA 4 dearer at 70p.

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Having been supported up to 10 194p in the early trade, Cawdors reacted to finish a net 2 down on balance at 186p, while BTB dipped 7 to 330p, and Dalglish declined 4 to 283p. Still re-recting the recent good third-quarter figures, Johnson Matthey rose 10 fresh to 300p and Wilkinson Match gained 8 more to 157p on continued hopes of an American bid. Investment demand left Vinten 6 up at 130p and PMA 4 dearer at 70p.

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paoy's North Sea oil interests, met with profit-taking and eased 4 to 180p. Still reflecting the bid approach, Stanhope General improved 15 more to 200p. Among former Shippings, speculative support continued for Furness Withy, up 10 up 300p, while the chairman's statement outlining the company's future helped Milford Docks to a rise of 5 at 140p.

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